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NEWS SUMMARY

GENERAL

Dublin's tight security for PM

Mr. Edward Heath, the Prime Minister, and Mr. Liam Cosgrave, the Irish Prime Minister, travel in Dublin today for talks on an Ulster settlement.

Mr. Heath's visit—the first official one by a British premier since 1918—has been more than 50 years old—has led to the biggest security operation in the Republic's history.

The talks were expected to concentrate on two main areas, covering the proposed Northern Ireland Executive and plans for the creation of an all-Ireland Council. Back Page

Swedish poll in balance

oting in the Swedish general election took place as the nation mourned the death of King Gustav Adolf 90.

The election is expected to produce a close result. It will decide whether the Social Democrats in power since 1932, should continue in office, or whether the opposition Centre, Liberal and Conservative parties should be given the chance to form a coalition. Early returns favoured the latter possibility. The monarchy enters a new phase. Page 7

berals set for conference

The Liberal Party's most significant conference for years opens tomorrow when its annual conference on "Freedom, Education, Food and Agriculture and the Status of Women".

Mr. Jeremy Thorpe, the Liberal leader, said the aim of the party was to gain the opportunity of putting its own policies into effect, rather than hold the balance of power. Back Page

Kremlin policy condemned

A "human rights" group in the Soviet Union has issued a statement condemning the Kremlin policy on the treatment of dissidents. Nuclear scientist Andrei Sakharov, who was attacked by the authorities for accepting in principle the offer of a professorship at Princeton University, U.S. Page 1

Rebels ambush police in Cyprus

Gunmen believed to be supporters of General Grivas, rebel commander for leadership in Cyprus, ambushed a police vehicle near Ammousoi, gravely wounding a policeman. Other attacks, including a bomb explosion at the home of a supporter of Archbishop Makarios, are feared to mark the beginning of a wave of violence.

Hungary leader in accident

Mr. Peter Vally, Hungary's deputy Prime Minister, was "gravely injured" after toppling into a swimming pool at his home in Budapest.

Zurich bomb

A bomb which caused damage but no casualties at an International Telephone and Telegraph group subsidiary in Zurich is believed to have been planted by pro-Alleide sympathisers.

BUSINESS

Dutch revalue Guilder by 5%

● DUTCH GUILDER has been revalued by 5 per cent. and Italy's bank rate raised 2½ per cent. in a batch of European anti-inflationary moves. Further measures in the Netherlands, expected to include some control of wages and prices, are expected to be announced in tomorrow's budget.

Back Page and Page 7

● WORLD BANK channelled a record \$3,555m. in assistance to developing countries in the 12 months to June 30 and has now achieved the five targets set by its president, Mr. Robert McNamara, when he took office in 1968.

● MR. ANTHONY BARRER, Chancellor of the Exchequer, yesterday left London for Dar es Salaam where he is to attend meetings of the Commonwealth Finance Ministers, IMF and International Bank for Reconstruction and Development. See Box & Matters, Page 14

● BRITAIN and Italy are the only two major car producing countries that have not benefited from the worldwide boom in demand for vehicles. Page 23

● MOTOR INDUSTRY faces another week of disruption caused by the continuing strikes at Chrysler U.K. and the Adwest Engineering component factory. Page 23

● LEADERS of the CPUSA, the biggest civil service union, have suspended plans for industrial action as a result of the Pay Board report on anomalies last week identifying civil servants as a "special case." Back Page

Mortgage moves under study by societies

● BUILDING SOCIETIES are studying the possibility of extending the mortgage repayment period to 35 years and linking interest rates to the cost of living. Page 23

● GREATER LONDON Council is negotiating a £25m. Swiss franc loan from a group of Swiss banks. The loan will be covered against a sterling devaluation by the GLC and not, as is usual, by the Treasury. Page 23

● MARCONI Communications Systems has won, through Amalgamated Wireless (Australia), a major share of orders so far placed by broadcasting companies for colour television equipment for Australia's service which is due to start in 1975. Page 4

● CENTRAL BUILDINGS, the former Hop Exchange in South London, will be restored if a plan by J. Lyons to provide 53,000 square feet of offices there is approved by Southwark Council. Page 3

● DOUBLE DIAMOND pale ale, Allied Breweries' top-selling brand, is to go on sale in Belgium, where Bass Charrington, Watney Mann, Whitbread and Young are already in the beer market. Page 5

● ANTI-CONCORDE Project has advised its American counterpart to monitor the noise level of Concorde 02 when the airliner visits the U.S. for the first time at the end of this week. Page 39

● LAIRD GROUP forecasts taxable profits of over £8m. for 1973, against £5.25m. in 1972, and a rise in the dividend total from 12½ per cent. to a maximum presently allowable 13.125 per cent. Page 24 and Lex

CBI plea to Heath on profit margins

BY HAROLD BOLTER, INDUSTRIAL CORRESPONDENT

CBI LEADERS will tell the Prime Minister tomorrow that they believe essential investment will be jeopardised unless he removes controls on profit margins and changes a Price Code rule which also threatens to reduce profits significantly in the current financial year.

The CBI feels that to-morrow's meeting with Mr. Heath at Downing Street may be the last real chance it will have of influencing the shape of Phase Three of the Government's counter-inflation policy.

deputy director general of the CBI, argued last night. "In real money terms these profits are illusory."

The CBI team, led by Sir Michael Clapham, the president, and Mr. Campbell Adamson, the director general, will take a detailed statistical analysis of the profits situation to the talks.

Broadly, they will argue that the 17.9 per cent. rise in gross company profits shown in recent statistics for 1972-73, compared with the previous year, should largely be discounted.

The CBI argument is that the increase is from a low base, and that after allowance for stock appreciation and capital consumption it is likely to have been less than 17.9 per cent. anyway.

In addition, the CBI will claim, pre-tax profits as a percentage of national income have risen by only one-tenth of 1 per cent. compared with 1971-72.

They can be expected to take a strong stance on this issue, despite the seemingly healthy results now being reported by many companies and their awareness of the controversy any change in profit controls would cause during a further period of wage restraint.

Although higher money profits have been reported recently they are from a very low base," Mr. Lucien Wigdor, argue, the purchasing power of

pre-tax profits has fallen by very nearly one-third between 1963 and 1971-72.

The CBI maintains that substantial increases in real terms would be needed this year and next, totalling nearly 50 per cent., to recover to even the 1963 level.

One of the problems the Confederation may run into in persuading the Government to remove controls on profit margins is that there does not appear to be any certain way in which it can be ensured that higher profits are ploughed back into the investment needed to sustain economic growth.

The CBI wants it changed even if this means, as the Confederation suspects it would, an even more rigorous price control regime.

In essence, the CBI feels that although Phase Three should start as a compulsory policy, it should develop as it goes along with a possible transition to a voluntary and more flexible policy in mid-stream.

Although it cannot see any possibility of an early return to free collective bargaining, it hopes that there will be the chance to move to a period in which managements and unions have the opportunity for "reasonable" negotiation.

The CBI is convinced that there will have to be a pay rise during Phase Three, and appears to be in favour of a percentage figure. There have been indications that it is thinking in terms of a wage increase of 6 to 7 per cent. to take care of inflation and another 2 to 3 per cent. for extra consumption.

On top of any pay norm, the CBI would build threshold and productivity elements, and would add a further amount for cases where extreme pay anomalies have arisen.

Although the CBI would like to see a return to productivity bargaining in Phase Three, it is thinking only of agreements which can be shown to achieve a higher output per man in the plant.

Editorial comment, Page 14
Tables, Page 33

Retained profit

The CBI has been working on a plan to guarantee that retained profits not distributed as dividends are earmarked for future investment, and not simply passed on to shareholders later, but this is believed to have been discounted as impractical.

The key change which the CBI wants in the Price Code is related to a rule on how the maximum permitted price increases by companies should be calculated.

Effectively, as already reported in the Financial Times, this means that companies would have to raise production volume by 25 per cent. or more in order to maintain profits at pre-Phase Two levels.

Crucial talks

This meeting will be followed by discussions between the Prime Minister and the Retail Consortium on Wednesday, and with the TUC on Thursday in a week of crucial talks.

Because they see to-morrow's meeting as their last, the CBI leaders are determined to hammer home to the Prime Minister the danger they see to the U.K. economy of inadequate profits.

They can be expected to take a strong stance on this issue, despite the seemingly healthy results now being reported by many companies and their awareness of the controversy any change in profit controls would cause during a further period of wage restraint.

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Herron killing may be work of Protestant fringe group

BY RHYD DAVID

MR. TOMMY HERRON, former vice-chairman of the militant Protestant Ulster Defence Association and a key figure in Herron's home. The killers have not been caught, but it is widely thought they were from another Protestant organisation and that Mr. Herron was the probable target.

Mr. Herron has aroused the enmity of other Protestant groups in the past because of the fund-raising activities of the UDA in East Belfast, the area in which he was mainly influential.

At the time of the Wilson killing, a number of publicans in East Belfast admitted they were being obliged to make regular payments to the UDA, and it is thought some of these approached the banned Ulster Volunteer Force to ask for action to be taken against the UDA.

The collections are believed to have continued on a reduced scale, and it is Mr. Herron's involvement in these operations which may have brought his death.

Mr. Herron was held by police last month after being stopped at a checkpoint while in possession of several thousand pounds. He was released after explaining that the money was destined for the defence fund of a UDA member on trial in Dublin on a double murder charge.

Other tensions have also come to the surface within the UDA in recent months. Mr. Herron is believed to have been a member of a new smaller inner council, but there is known to have been a wide split between the west and east Belfast wings of the movement. The headquarters have been moved from Mr. Herron's area to the west of the city.

At the same time other more extreme groups such as the UFF consisting of dissatisfied UDA members have emerged and have claimed credit for a number of sectarian assassinations and bombings. The UFF, which probably consists of only a handful of extremists, has favoured direct attacks on the IRA rather than the "defensive" posture of the UDA.

Although it remains possible that Mr. Herron's murder is the result of a leadership struggle, or a dispute over the policy which should be adopted at this stage, it seems more likely to be connected with doubts over where much of the money which has been collected has ended up.

If this is the case and IRA involvement is ruled out it seems unlikely the murder will have far-reaching significance, although there could be reprisal killings in what appears to be a re-emerging outbreak of gangster warfare.

The UDA has lost much of the support which it once enjoyed in militant Protestant area, and has not recovered from a highly unsuccessful shooting attack on the Army earlier this year. The attack was intended to act as a warning against the arrest of militant Protestant leaders, but ended in the death of an innocent civilian.

Herron's brother-in-law, Mr. Michael Wilson, was shot dead by gunmen who burst into Mr. Herron's home. The killers have not been caught, but it is widely thought they were from another Protestant organisation and that Mr. Herron was the probable target.

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Chilean junta not seeking power—leader

BY HUGH O'SHAUGHNESSY

SANTIAGO, Sept. 16

"CHILE WILL return to democratic normalcy, but I don't know when," General Augusto Pinochet, the Chairman of the military junta which took over the country last Tuesday, said today in a television interview.

He claimed the junta was made up of "old Generals" who did not want power for themselves, but who had acted for patriotic motives. He confessed to being worried by those sectors of Chilean youth who were not prepared to co-operate with the Government. He declared "I am not a murderer," and added that the Military Penal Code as applicable in time of war would be applied to resistors.

The Junta's first objective, he claimed, was to achieve normality, and secondly to prepare "economic, social and political plans for Chile's recovery."

Last night the armed forces network showed pictures of what it said was Dr. Salvador Allende's corpse being taken from Moneda Palace on Tuesday to the military hospital, covered with a poncho of Mexican design. The officer in charge of the assault on the Moneda was seen on the spot saying that he had no proof that Dr. Allende committed suicide but the news reader added that fact had been certified after an autopsy.

Last night's news programme also showed troops taking away detainees from a tower block in the centre of Santiago, using tear-gas, one towing a field gun, to transport suspected subversives after the occupation of the University of Concepcion.

Troops were also shown searching and detaining suspects at the CAP steel works at Huachipato with the aid of naval helicopters, and carrying out a house to house search of the La Hermida shanty town in Santiago helped by tanks and armoured personnel carriers. The programme made reference to suicide attacks "on the Maipo Regiment and the Naval School in Valparaiso."

The conservative daily El Mercurio yesterday reported that detainees were being sent to Alexander Selkirk Island in the Juan Fernandez archipelago, some hundreds of miles off the coast. It also reported that coal miners at the Lota and Schwager pits outside Concepcion, the

capital of the south, had at first refused to work but were working normally by the week-end. General Eduardo Cano of the Chilean Army has taken over the chairmanship of the Central Bank. The restriction on bank operations and the freezing of bank accounts is to be lifted to-morrow.

An increasing number of shops are opening in Santiago, some trains and buses are running again, and food supplies are getting into the city. Some parts, however, report food shortages. A full appreciation of how far previous daily routines have been restored will have to wait until after Chile's two-day annual holiday, which starts on Tuesday.

The Government continues to receive messages of support from professional, technical and traders' organisations. Yesterday, however, Left-wing members of the now banned Christian Democrat Party, including former Senator Bernardo Leighton, ex-chairman of the magazine, Sr. Mariano Rosquide, a leading Parliamentarian of the former Party, and former Senator Renan Fuenzalida, also ex-president of the former Party, adopted a statement which expressed more trenchant criticism of the events of last week than the former Party had previously expressed.

Hugh O'Shaughnessy, Latin America Correspondent, who has been in Chile for the past three weeks, describes on Page 6 his experiences during Tuesday's coup.

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OPEC sets date for talks with West on new deal

BY RICHARD JOHNS

VIENNA, Sept. 16

THE ORGANISATION of Petroleum Exporting Countries has set October 8 as the date for negotiations here with Western companies on increased revenues to take account both of higher oil prices realised in the market over the past year and the pace of world inflation.

Member-states clearly are seeking a new deal that will mean replacing, rather than revising, the five-year Tehran prices settlement originally meant to last until the end of 1975.

The conference here this week-end decided that the six Gulf producers, according to established pattern, should negotiate first. Libya and Nigeria would then reach settlements based on the Gulf terms. Venezuela, Indonesia and Algeria already set their own tax references more or less in accordance with market forces.

Delegates at the conference strenuously maintained that an upward adjustment of taxes should not involve higher prices for petroleum products. Apart from market conditions, the bigger return on sales enjoyed by the oil companies this year has given particular strength to the latest OPEC revenue demand.

OPEC has backed Libya in its 51 per cent. nationalisation of concessionaires' assets and operations, although it is not clear what action members would be prepared to take in the face of an embargo.

Dr. Abderrahman Khene, the secretary-general, said after the

conference: "In the event of any action against Libya the conference of OPEC would seek appropriate measures."

However, with the departure of a tanker from the Ras Lanuf terminal of Amoesas, the crunch could come soon. Shipments by the two partners in this concern, Texaco and Standard California, had been halted because of the Government's insistence that Amoesas, together with other operators, should sign documents acknowledging 51 per cent. of any oil loaded to be State-owned.

On prices OPEC wants, first, a new arrangement for members to be compensated for the closing of the gap this year between posted prices and the national tax reference — and realised prices. The two are roughly in line over the whole range in production, with the market price of some of the more desirable crudes now exceeding postings.

This has meant to effect that producing states' share of actual value has fallen. They are proposing to establish a mechanism for posted prices to be related to market prices and the differential between the two maintained.

Second, in next month's negotiations they will demand that the tax reference should be periodically adjusted in response to inflationary trends, in particular imports from industrialised countries.

There was no firm agreement on the criteria for relating posted

and market prices. Indeed, an alternative method for increasing the producing States' share of the value of oil realised in the market—increasing the rate of taxation from its present 55 per cent.—has been discussed. Iraq appears to favour this course, and Mr. Saadoun Hamadi, Minister of Oil, seemed satisfied with the talks this afternoon.

Today heads of delegations were locked in discussions on the technical aspects of the OPEC initial demand to be presented to the companies next month.

It has apparently been decided to adopt a flexible position—leaving the formula for satisfying the OPEC's aims on market values and inflation open to negotiation with the companies.

The text of the resolution adopted has not been released. It is believed to contain some thinly veiled threats of collective action—freezing of production has been discussed—if the companies fail to fall in with the new demands.

Members also agreed that the future price structure should make full allowance for quality of oil as measured by sulphur content, with a premium for crudes with a lack of it.

The communiqué issued after this OPEC conference referred to the Abu Dhabi complaint that its crude oil is undervalued by the present posted price and its non-sulphurous quality unrecognised. OPEC has decided to fully support Abu Dhabi.

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Letters to the Editor

BRACKEN HOUSE, CANNON STREET, LONDON, EC4P 4BY

Productivity techniques

Sir—Ted King, in his letter on productivity techniques (September 12), pleads for the increased use of techniques such as work study and organisation methods.

Bearing in mind that the basic concept of work study is at least 75 years old, I wonder why they haven't been more successfully applied across the board in industry.

Possibly the answer lies in the fact that people, be they shop floor workers, clerical workers or management, loathe being told what to do and how to do it.

What many managements and most workers appear to ignore is that, while most of them enjoy working in an efficient organisation, they object strongly to being treated as second-class citizens.

The lessons of the car industry should ring out loud and clear. Unfortunately there are still many work study departments advocating the introduction of boring, frustrating treadmill occupations.

May I suggest a simple philosophy? Accept that the average person goes to work each day hoping that his or her job will give a sense of satisfaction.

This satisfaction is obtained by a sense of achievement. With some people this may be by reaching a high performance in quality and/or quantity. Others need the stimulation of solving problems.

Select the right person for each job, let it be known what is expected of him and help him to achieve this result.

British management, together with its specialist advisers, is in many ways too concerned with fitting people into standard moulds rather than in helping them develop.

Ted King's work study practitioners may well be better employed if they abandon the desire for standardisation and adapt their skills to coaching others to maximum performance.

No doubt this would lead to skirmishes between work study and training departments as to who does what but surely there is room for all, possibly under a new name.

We certainly need new solutions to our age-old problems. It may be achieved by using our existing techniques in new ways.

A. E. Williams,
27, Princes Road,
Clevedon, Somerset.

Inflation accounting
Sir—You have already published two letters highly critical of the article by John Kay entitled "The historic cost principle must go." It is possible to find still weak-

nesses in his article but the major criticism must be that it completely fails to understand the purpose of EDS.

The aim of the ASSC is to provide a measure of earnings which allows for the effect of inflation and is comparable between companies. For this purpose it does not matter very much whether the numbers are used to measure inflation but it is essential that the same index numbers are used for all companies.

Replacement cost accounting may have a value for internal purposes but the use of different indices for each company introduces a distortion when you are making comparisons. In addition it does not show the impact of inflation on monetary assets and so does not give the full picture.

For these reasons the ASSC rightly preferred GPF accounting (based on adjustment of historic cost) to replacement cost accounting. If its proposals are adopted EDS will retain its level in accounting principles.

We will become the first country to show really "true and fair" profits of all major companies on a broadly comparable basis removing the distortions caused by inflation in accounting principles.

P. Thompson,
The Warren,
Briar Hill, Purley.

Industrial health
Sir—Although you have previously published letters from Dr. David S. Ross and myself on this subject, neither of us appears to have caused a flood of correspondence relating to the Robens Report and its implementation in the "Proposals for a Safety and Health at Work Bill" (Department of Employment RB/38 June 1973).

However, I thought that readers of your columns would be interested to know that a symposium was held at the Wolverhampton Polytechnic Management Centre on September 5 to consider the proposed Bill. It is intended that a resume of the deliberations of the conference will be submitted to the Department of Employment as "comments on the proposals".

As the first speaker and "theme setter" for the symposium I will not attempt to summarise the summary but I would commend to all employers and top management an urgent close study of the Bill and its implications, not only with regard to their own responsibilities for industrial health and safety but also the necessity for adequate education, training and research in industrial health management. This point was made by both the

Central Training Council and the Trades Union Council in their written report to the Robens Committee, yet public awareness of the requirements in this field of management training seems to be sadly lacking.

P. A. Cartwright,
Senior Research Fellow,
Department of Social Medicine,
University of Birmingham,
Birmingham.

Workers' control
Sir—I refer to the letter of Alistair Campbell (September 4) on workers' control, in which he puts the point that in order to achieve it realistically, labour should employ capital. I assume by workers he means those who work, which, hopefully, includes you and me. He refers to painless developments in this direction in various European countries, and such there are. They are, however, except in France, the result of isolated acts by individuals.

He designates this as a revolutionary concept and so it is. With a similar few words expressing the point that private capital should be abolished, Karl Marx became the ideological impetus for a pretty substantial revolution.

I agree with Mr. Campbell that there can be no real responsible control by those who work over their destinies unless they are both owners and hirers of capital. Property makes you free and freedom makes you responsible.

The only trouble is too few people have got it in any real sense, and so our industrial world divides itself into two camps, of those who are or identify themselves with owners, and those who are and who identify themselves with workers—see Joe Rogaly's recent articles.

Ergo, if this is the route to sound and industrial peace, how can this revolutionary concept be achieved without a bloody revolution?

I refer your readers to two works, one "A Message to Melchior" produced privately by H. N. H. Blackburn, and the other "Le Panchaisme" by Marcel Leclercq, in the second, considerable political effect was achieved, as one of the last acts as a result of this book was to introduce legislation limiting the return of capital in favour of those who work with it in France. Its consequences and practical application are yet to be seen.

In the first concept of a deal "between capital and labour" is broadly expounded.

So far as Britain is concerned, I suspect France too, in the long run, no such gradual transfer of industrial ownership can be achieved except with the fundamental and enthusiastic agreement of the electorate.

Report: News with Robert Kee, PT index, 1.00 Mr. and Mrs. 1.30 Emmerdale Farm, 2.00 Farmhouse Kitchen, 2.25 Good, 2.30 News, 2.40 Family at War, 2.55 Who's Baby? 4.25 Clapperboard, 4.50 Free-wheelers, 5.20... And Mother Makes Three.

5.50 Natural Break, 6.00 Nine O'Clock News, 6.25 "Madigan" starring Richard Widmark, 6.50 Marmalade, 7.00 Marmalade, 7.15 Late Night News, 7.30 Marmalade, 7.45 Marmalade, 7.55 Marmalade, 8.00 Marmalade, 8.15 Marmalade, 8.30 Marmalade, 8.45 Marmalade, 8.55 Marmalade, 9.00 Marmalade, 9.15 Marmalade, 9.30 Marmalade, 9.45 Marmalade, 9.55 Marmalade, 10.00 Marmalade, 10.15 Marmalade, 10.30 Marmalade, 10.45 Marmalade, 10.55 Marmalade, 11.00 Marmalade, 11.15 Marmalade, 11.30 Marmalade, 11.45 Marmalade, 11.55 Marmalade, 12.00 Marmalade, 12.15 Marmalade, 12.30 Marmalade, 12.45 Marmalade, 12.55 Marmalade, 1.00 Marmalade, 1.15 Marmalade, 1.30 Marmalade, 1.45 Marmalade, 1.55 Marmalade, 2.00 Marmalade, 2.15 Marmalade, 2.30 Marmalade, 2.45 Marmalade, 2.55 Marmalade, 3.00 Marmalade, 3.15 Marmalade, 3.30 Marmalade, 3.45 Marmalade, 3.55 Marmalade, 4.00 Marmalade, 4.15 Marmalade, 4.30 Marmalade, 4.45 Marmalade, 4.55 Marmalade, 5.00 Marmalade, 5.15 Marmalade, 5.30 Marmalade, 5.45 Marmalade, 5.55 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Businessman's Diary

Marketing at Brighton

THE Institute of Marketing, the British Industrial Marketing Association and the Institute of Export are all running seminars during the Marketing Exhibition 73 to be held at the Hotel Metropole, Brighton, from November 1-4.

The subject matters include "What's new in consumer marketing," "What's new in industrial marketing," and a one-day seminar entitled "International marketing—not a job for amateurs," will be chaired by Mr. Arthur Day, director-general of the Institute of Export.

Stopping fires at Harrogate

EVERY company is susceptible to fire so every company should be interested in the Fire Fighting and Prevention Exhibition at Harrogate from September 18-20. It coincides with the annual conferences of the Chief Fire Officers' Association and the Institute of Fire Engineers.

On show will be one of the largest collections of fire fighting prevention and detection equipment ever mounted in the U.K. Over 150 companies will be displaying their products and services both indoors and outside.

The emphasis this year will be placed upon fire prevention and the security and safety aspects of hotels, boarding houses, factory and office premises and public buildings.

Developing the oceans

INTEROCEAN '73, the second international congress and exhibition for marine research and exploitation will be held in Düsseldorf from November 13-18. More than a hundred firms from all over Europe and the U.S. will be exhibiting.

The highlights of the exhibition will be the latest developments in marine research and technology, in the methods of extracting and processing natural products from the sea, including crude minerals, controlling pollution, and desalination, among others.

There will also be a conference aspect covering these topics, and the whole enterprise is designed to promote oceanic research and exploitation and to broaden the market outlets of the companies involved in marine development.

U.K. TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	Chelsea Antiques Fair (cl. Sept. 22)	Earls Court
To-day	Assembly and Fastener Exhibition (cl. Sept. 21)	Bloomsbury Centre, W.C.1
Sept. 18-22	Wood Technik Intl. '73	Earls Court
Sept. 25-27	Electronic Instruments Exhibition	Esso Motor Hotel, Bristol
Sept. 25-28	Street Lighting Exbn. and Conference	Spa, Scarborough
Sept. 25-28	Intl. Filtration and Separation Exhibition	Olympia
Sept. 26-28	Dust Control and Air-Cleaning Exhibition	Olympia
Sept. 30-Oct. 3	Footwear for Spring and Convention	Mount Royal Hotel, W.1
Oct. 2-4	Meanswear Exhibition and Convention	Exhibition Centre, Harrogate
Oct. 3-11	Business Efficiency Exhibition	Olympia
Oct. 3-5	Midlands Ind. and Commercial Exhibition	Olympia
Oct. 3-20	Modern Homes Exhibition	Grand Hotel, Birmingham
Oct. 8-12	Screen Printing and POS Exhibition	Kelvin Hall, Glasgow
Oct. 9-11	Housing and Town Planning Exhibition	Spa, Scarborough
Oct. 15-17	Homes Overseas Exhibition	Midland Hotel, Manchester
Oct. 17-20	Antiques Fair	Cutlers Hall, Sheffield
Oct. 17-27	International Motor Show	Earls Court
Oct. 18-20	Management Services Exbn. and Conference	Exhibition Hall, Harrogate
Oct. 21-23	Domestic and Com. Textiles Exhibition	Olympia
Oct. 23-28	International Audio Fair	Olympia
Oct. 23-28	Highland Trade Fair	Aviemore Centre

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	Title	Venue
Current	International Fair (cl. Sept. 20)	Ismir, Turkey
Current	International Trade Fair (cl. Sept. 23)	Ghent
Current	International Commercial Fair (cl. Sept. 23)	Liege
Current	International Motor Show (cl. Sept. 23)	Frankfurt
Current	Children's Fashion Exhibition (cl. Sept. 18)	Paris
Sept. 19-27	International Machine Tool Exhibition	Hannover
Sept. 19-27	Welding and Cutting Exhibition	Essen
Sept. 19-28	Intl. Data Processing Comm. and Office Org. Exbn.	Paris
Sept. 21-23	Ready Made Garments Fair	Bombay
Sept. 21-23	Intl. Exbn. of Fine Foods and Provisions	Cologne
Sept. 22-27	International Furniture Fair	Milano
Sept. 22-30	International Consumer Goods Fair	Prague
Sept. 22-Oct. 3	Videocassette Conference and Exhibition	Cannes
Oct. 1-5	Food Processing, Packaging and Distribution	Hannover
Oct. 1-7	Electronics Exhibition	Osaka, Japan
Oct. 1-7	Factory Safety and Hygiene Exhibition	Düsseldorf
Oct. 2-4	Storage, Handling, Distribution Exhibition	Padua, Italy
Oct. 4-14	Motor, Cycle and Sport Exhibition	Paris
Oct. 5-11	International Aerospace Show	Iruma, Japan
Oct. 8-13	British Marine Equipment Exhibition	Tokyo
Oct. 8-14	Food Processing Machinery Exhibition	Milan
Oct. 8-11	Hardware and Household Goods Exhibition	Dublin
Oct. 11-23	Hotel Equipment Exhibition	Paris
Oct. 11-17	International Packaging Exhibition	Copenhagen
Oct. 13-21	International Food Fair	Copenhagen
Oct. 13-15	Souvenirs and Advertising Gifts Exhibition	Salzburg
Oct. 14-21	Trade and Tourism Equipment Exhibition	Milan
Oct. 18-25	British Industrial Technology Exhibition	Bilbao
Oct. 20-25	Women's Ready-to-Wear Exhibition	Paris

BUSINESS AND MANAGEMENT CONFERENCES

To-day	Title	Venue
Sept. 18-20	Glacier Inst.: Learning to Manage (cl. Sept. 21)	Ruislip
Sept. 18-20	Financial Times and BOAC World Energy Supplies	Grosvenor House, W.1
Sept. 24-27	HTS Management: Occupational Testing	High Wycombe
Sept. 25-28	Financial Times: Agreements between Companies	Hilton Hotel, W.1
Sept. 25-27	Urick Management: Finance in Construction	Slough, Bucks.
Sept. 27	Management: Finance Seminar	Coburg Hotel, W.2
Oct. 1-2	Contractors' Plant Association: Plant Hire	Grosvenor House, W.1
Oct. 2-3	Assoc. Business Programmes: Marketing Seminar	Kensington Close Hotel, W.8
Oct. 8-12	Dunchurch College: Management Skills	Dunchurch, Rugby
Oct. 9-10	Financial Times: European Motor Industry	Royal Lancaster Hotel, W.2
Oct. 10-12	Marketing Improvements: Managing a Sales Force	Portman Hotel, W.1
Oct. 11-Dec. 13	Fin. Times and City University: FT-City Course	City University, E.C.2
Oct. 15-18	Computer Power: Systems Management	Cannock, Staffs.
Oct. 15-28	Mitchell Partners: Method Study	Beeston, Notts.
Oct. 16	Ldn. Chmbr. of Comcr.: Angola and Mozambique	69, Cannon Street, E.C.4
Oct. 16-17	Marketing Improvements: Practical Pricing	Portman Hotel, W.1
Oct. 16-17	Fin. Times and Professional Administration: Managing the Company's Money	Royal Lancaster Hotel, W.2
Oct. 18-19	Computer Power: Decision Tables	Cannock, Staffs.
Oct. 18	James Morrell: Forecasts for EEC 73-78	Carlton Tower Hotel, S.W.1
Oct. 18	Bus. and Ind. Training: Cost of Noise	Cafe Royal, W.1

Big new shopping centre for Paris

By José Manser

THE £22m. Centre Commercial Main-Montparnasse, Paris, has opened the doors of its 50 shops and two large stores (Galeries Lafayette and C and A) to the public.

Built on the site of the old Gare Montparnasse it is part of a commercial development which includes the controversial Tour Montparnasse. This is the 210-metre-high office block which has aroused much comment from Parisians.

With shop windows giving on to massive concrete colonnades all round the outside and carpeted interior plazas, the Centre Commercial has all the mildly-vulgar luxury quality which our own shopping centres lack, and which has been so successful in France.

British concerns participating include: Burton of London; Etam, add the ubiquitous Terence Conran with his first Habitat Europe operation. Like the shops in the centre, Habitat rent is based on the French method of "credit-bail," which is the property equivalent of hire purchase. The shops pay £3.75 per square foot, 30 per cent. of this being geared to the French Government's Index INSEE, and at the end of 20 years the trading space is theirs.

The new commercial centre has yet to prove itself, but as it is within a stone's throw of the new Gare Montparnasse which serves the prosperous western suburbs of Paris, and in the heart of a busy commercial and residential area, traders who are in at the beginning are almost certainly backing a winner.

ROAD SAFETY CONGRESS NEXT WEEK IN LONDON

More than 900 delegates from all over the country will attend this year's National Road Safety Congress which is being held at Queen Elizabeth Hall, South Bank, London from September 25-27 and organised by the Royal Society for the Prevention of Accidents.

Sir George Scott, deputy president of RoSPA, will open the congress and on the first day there will be an address by Mr. P. J. Hills, assistant director of the Research Institute of Transport Studies, Leeds University. Later speakers representing the road safety divisions of the Department of the Environment and the Transport and Road Research Laboratory are due to speak. The second day will include police speakers on accident investigation.

Marconi wins major share in Australian TV orders

BY JAMES McDONALD

AMALGAMATED Wireless (Australia) acting on behalf of Marconi Communications Systems, part of the GEC-Marconi Electronics group, has won the major share of the first batch of orders placed by broadcasting companies for colour television equipment for Australia's colour service. The mission is due to start in April, 1975.

After the first orders, Marconi will be supplying equipment worth over \$45m. This includes more than 40 Mark VIII automatic colour cameras, three outside broadcast vehicles, two of the new advanced integral television units, and a quantity of other studio equipment, with bulk orders for monochrome pulse distribution equipment, synchronising pulse generating equipment, vision distribution and line clamp amplifiers.

The orders were won by Marconi against European, Japanese and North American competitors, and follow demonstrations and evaluation of equipment by engineers in Australia and at Marconi's headquarters in Chelmsford.

Sales of the Mark VIII automatic colour camera now total over 150. In addition to Australia, they are in use in north and south America, China, east and west Europe, and the Middle East.

The company claims it is the most advanced colour camera in the world, and the only one to be automated in all the technical areas.

GEC-Marconi Electronics has also announced that the U.S. Navy is buying British systems capable of overcoming the "Donald Duck" effect which oxy-helium has on deep-sea divers' speech. The systems—worth £23,000 with spares—were developed for the Royal Navy by Marconi Space and Defence Systems from Admiralty research laboratories' designs.

The "Donald Duck" effect results from divers having to breathe oxy-helium mixtures at depths of over 500 feet where air cannot be used safely. The mixture—less dense than air—produces changes in the speed of sound and in voice pitch. The pitch rises to a point where it becomes completely unintelligible.

The Marconi system is being evaluated, with favourable results, in a series of medic research dives down to 1,000 feet by the Smithsonian Institute, the U.S. It operates on a "time stretching" principle, where each sound is analysed digitally at about one-third, is reconstructed at a slower rate, while the re is rejected. This has the effect of lowering the frequency about one-third of the transmit value, creating full intelligibility.

GEC-Marconi has also announced that sea trials have been completed on a new ship-to-submarine underwater telephone system. This is being developed by Marconi Communications Systems to give the Royal Navy an improved underwater voice communication system. Better transmission quality—longer ranges is the primary aim—and the equipment will eventually replace current water telephones in all RN ships and submarines.

Improvements in the range and intelligibility of this submarine communication have become more important as co-operation of multi-nation exercises has increased, and many Marconi systems, the company claims, will be standard equipment internationally available.

Justinian is on Page 8

NUT leader accused of Mrs. Thatcher 'vendetta'

A "PERSONAL vendetta" by Mr. Max Morris, outgoing president of the National Union of Teachers, against Mrs. Margaret Thatcher, the Education Secretary, "is doing her best for the education of the nation," said Mrs. Thatcher's Joint Parliamentary Under-Secretary, Mr. Norman St. John-Stevens, yesterday.

The "season for hashing Education Ministers" had got off to a good start with Mr. Morris' "tirade" at the Trades Union Congress, he said.

"This is the sort ofrodomontade which one has come to expect from Mr. Roy Hattersley, the official Opposition spokesman on education, who cares more for politics than the future of our children, but is entirely inappropriate coming from the president of Britain's largest teachers' union," he told a Federation of Conservative Students conference at Swinton College, York.

Teachers were "fair-minded people and the overwhelming majority would strongly condemn the personal abuse" to which the NUT president had descended, meant of parental choice which Whether one agreed or not, was essential to a free society.

More London schools hit by staff shortage

PUPILS AT another seven schools in the inner London area will put on part-time schooling week.

Nine schools have already to cut lessons because of an staff shortage.

"In drawing up the revised time-tables we will try to protect those pupils taking vital work at the affected schools," a spokesman for the Inner London Education Authority said at the weekend.

Dr. Eric Briault, ILEA Education Officer, has warned there were 25 schools in serious anxiety.

The authority had hoped hire 800 teachers for the school year, of which 400 needed to cope with the school leaving age at the start of the new term as this month the authority was 376 teachers short and the situation has not improved since.

Brussels, Belgium October 22-23, 1973

A Comprehensive Two-Day Conference

CAPITAL EQUIPMENT AND INSTRUMENTS FOR THE EUROPEAN HOSPITAL MARKET

Sixteen international authorities from Germany, France, Italy, United Kingdom, Holland, Sweden, Denmark, United States and Yugoslavia will discuss all phases of the European Hospital Market including:

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- pricing and marketing
- government regulations
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- trends and outlooks

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1050 Brussels, Belgium
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This conference will be concurrent with the INTERNATIONAL EXHIBITION OF MEDICAL AND HOSPITAL EQUIPMENT

TWO IMPORTANT MANAGEMENT MEETINGS IN OCTOBER

4th GOING PUBLIC

speakers from the Stock Exchange and leading City organisations will explain the WHY, HOW and WHEN of this important subject — "A must" for Chairmen and Managing Directors of all private companies.

Fee £20,000—Strathallan Hotel, Birmingham.

26-29th PHASE THREE

and after. Leading specialists including Anne Mackie of the Economic and Social Committee of the EEC, Eddie Robertson of the C.B.I. and labour lawyer Norman Selwyn will examine the new Phase in detail and explore both short and long-term implications for employers large and small.

Fee £115,00—Hotel Belver, Mallorca.

Brochures and further details from — Fleeman Conferences, 224 Chester Road, Streethy, Sutton Coldfield. 021-353 4150.

AVANA GROUP LIMITED

The Annual General Meeting was held on 14th September, 1973 and the accounts for the 52 weeks ended 31st March, 1973 were adopted:—

	1972-73	1971-72
Turnover	£10,525,136	£9,204,079
Group Trading Profit	£ 875,340	£ 593,814
Group Net Profit before Tax	£ 551,454	£ 322,113
Group Net Profit after Tax	£ 330,872	£ 194,113
Group Fixed Assets (less Depreciation)	£ 3,514,681	£ 2,709,543
Group Net Assets	£ 4,616,697	£ 3,857,103

The Group profit before taxation was an increase of 71% over the previous year and derived from an increase in turnover of 14%. The return on sales improved from 3½% to 5½%.

Against a background of escalating costs we have recorded a fair measure of progress.

JULIAN HODGE, Chairman.

A copy of the Company's accounts may be obtained by writing to The Secretary, Avana Buildings, Cardiff, CF1 7YH.

Canadian Pacific Investments Limited

has purchased 2,902,111 Common Shares of

The Algoma Steel Corporation, Limited

from

Mannesmann
Aktiengesellschaft, Düsseldorf

The undersigned initiated this transaction and assisted in its completion

Burns Bros. and Denton Limited

September, 1973

AN ANNOUNCEMENT

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leading company of the

GRUPO EMPRESARIAL LUME
and
THE BANK OF TOKYO LTD.
(Japan)

announce that, duly authorized by both the Brazilian and the Japanese Governments, they have established an association within the limits allowed by the BANCO CENTRAL DO BRASIL in the

SISTEMA FINANCEIRO FINANCILAR

and that the first part of the agreement has been completed in the

FINANCILAR BANCO DE INVESTIMENTO S/A
and
FINANCILAR, CRÉDITO, FINANCIAMENTO E INVESTIMENTOS S/A

DIRECTORS:

P R E S I D E N T : LYNALDO ALFREDO UCHÔA DE MEDEIROS

1st VICE-PRESIDENT: ANTÔNIO FRANCISCO TÔRRES

VICE-PRESIDENT: ALVARO AMERICANO

VICE-PRESIDENT: FUMIO HASHIMOTO

DIRECTOR: NELSON DOS SANTOS ORTEGA

DIRECTOR: SYLVIO DE BULHÕES

DIRECTOR: TERUO TOMIZUKA

LUME S/A Administração, Participação
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THE BANK OF TOKYO LTD.
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Lyons plans to restore old Hop Exchange

BY PETER RIDDELL, PROPERTY CORRESPONDENT

LYONS AND CO. proposes to the present site, but this expires next January. Restoration will create a total of 151,000 square feet of office space, including the enlarged office content and a galleryed Exchange Hall to be retained. The company has made a submission to Southwark Council which is substantially less than the 221,000 square feet originally proposed and for a larger office complement. Lyons, which has a permit for creating to the only premises of its type now remaining in London

Guild Sound and Vision moving to Peterborough

FINANCIAL TIMES REPORTER

LINKING TO PETERBOROUGH GUILD SOUND and Vision, the distribution organisation, is moving its offices from Merton to London to new premises in Peterborough. The company, part of the Interhouse Industries group, is a sponsored film library of more than 2,000 titles covering a range of general interest subjects. It also has a library of educational and training films. GS and V is committed to a development programme to increase the range of its distribution services. The new premises, 55-57, Oundle Road, Peterborough, will be reached by the right road and rail through PE2 5PY.

Highshore pays £1m. for N. Finchley houses

FINANCIAL TIMES REPORTER

HIGHSHORE PROPERTIES has just under £1m. for a series of residential properties covering about 6 acres in North Finchley, London, North. The houses are numbers 127-147, Holden Road, N.12, near outside Park station, and the company has submitted two applications for about 100 units, consisting of one, two and three-bedroom flats, town houses, and detached houses. White Michael is the selling agent.

Population growth 'basic reason for inflation'

FINANCIAL TIMES REPORTER

GROWING WORLD population is the basic reason for inflation, leading conservationist claimed last weekend. It was also the cause of the rising prices of commodities such as wheat, oil and timber. Mr. Ralph Verney, chairman of a government working party on management of natural resources, said: "It follows that we must be concerned about and attempt to curb the wastefulness and luxury of the affluent society. Ninety-five per cent of our consumption of the more precious materials is due to the desire for a better standard of living. This is a natural and desirable aim, but it must be achieved in a way which does not exhaust the resources of the planet. We must learn to live within the limits of the planet's capacity to support us. This is the only way to ensure a secure and comfortable future for all."



Profits pass £1 Million—up 90%
Another substantial increase forecast

RESULTS Profit before tax for the first time has exceeded £1 million, a 90% increase over the previous year. Net profit after tax and minority interests increased from £414,000 to £901,000, an increase of 118%.

A higher proportion of profits will be distributed in dividends as soon as permitted.

PROSPECTS The rate of expansion is very fast with new Divisions planned. Merchant bankers have been instructed to seek out for purchase the best firms similar to our own on the continent.

The first four months trading in the current year to the end of June has started extremely well and another record year with a very substantial increase in turnover and profit is forecast.

Copies of Annual Report on request from
The Secretary, HAT Group Limited,
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NOTICE TO DEPOSITORS

Interest rates on Deposit with
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As required by the Bank of England the interest rate on Deposits of less than £10,000 at 12 months notice of withdrawal has been reduced from 11% p.a. to 9% p.a. with effect from 12th September, 1973.

Other rates and terms unchanged.
For further details contact:
Julian S. Hodge & Co. Ltd., Deposit Dept., F.T.
Julian S. Hodge Building, Newport Road, Cardiff.
Telephone: 42377.



The wide-screen VW 1303 Beetle with self-stabilising steering

New steering system for Beetle models

BY DAVID WALKER

SELF-STABILISING steering similar to that on the Volkswagen Passat range, the new generation of models unveiled by the German company in June, is to be fitted to two members of VW's Beetle range.

This safety measure is among a number of improvements to the Beetles for 1974 announced by Volkswagen.

The self-stabilising system maintains a car on a straight course under braking, even if a front tyre has burst or the wheels on one side are on a slippery surface.

The front suspension is set automatically to counteract the outward pull on the front wheels exerted under braking, thus keeping the car on a straight line.

The two cars to be fitted with the system are versions of the 1303 Beetle, the wide windscreened car introduced here last year. The 1303cc model will be imported to Britain in volume, while its 1600cc counterpart, the 1303S, is to be available to special order.

Changes affecting the entire

Double Diamond drive in Belgium

By Kenneth Gooding

ANOTHER BRITISH beer brand is to go on sale in Belgium this month. Allied Breweries has signed an agreement to cover bottling and distribution in Belgium of Double Diamond pale ale, the group's top-selling brand.

Belgium is the only Continental country where British-style beer is consumed in any quantity, although by far the greater part drunk is still the lager-type and has attracted plenty of competition among U.K. brewers.

Already lined up in the market are Bass, Charrington, Watney, Mann, Whitbread and Young of Wandsworth. Bass and Watney also own major breweries in Belgium.

Allied, the Ind Coope-Tetley Walker-Ansell combine, which has established its own Common Market base in the Netherlands, has completed a deal with Willems-Deuypens, fifth largest of the Belgian brewers.

Willemsmans distributes throughout the country and has 2,500 outlets tied by loan, most of them in the Brussels area.

Allied intends to back the Double Diamond launch with intensive advertising and promotional support. It will put the main emphasis on bottled DD, but the draught variety will also be made available. It will introduce a special take-home pack for the Belgian market, where almost half the beer consumed is drunk at home.

Broader approach to EEC company law harmonisation urged

BY MICHAEL BLANDEN

ARGUMENTS FOR a "somewhat broader and more pragmatic approach" to the harmonisation of company law in the EEC were put forward at the week-end by a leading spokesman for the accountancy profession.

Mr. John Grenside, vice-president of the Institute of Chartered Accountants in England and Wales, said that there was a great deal of flexibility and adaptability in the U.K.'s regulatory system "which contrasts strongly with the more rigid and legalistic approach of some of our European partners."

The problems arising from this were evident particularly in the context of company law harmonisation. The proposals of the EEC Commission had been arrived at before Britain's entry to the Community, against the background of legal systems, corporate regulations and financial environments which were in many respects unfamiliar in the U.K.

Speaking at a dinner of the North West Society of Chartered Accountants Conference at Lancaster University, Mr. Grenside said: "We should all acknowledge the immense amount of valuable work the Commission's officials have already done in the sphere of corporate regulation and financial reporting."

The accession of the U.K. had introduced "a new dimension and special problems, the magnitude of which was not at first fully appreciated," he went on.

He suggested that a start should be made by "identifying those basic requirements which are fundamental to any system designed to regulate effectively the conduct of limited companies and to secure adequate protection for the providers of both equity and loan capital, for creditors and third parties, and for national and Community interests."

Community directives on company law, he argued, should then be issued as "minima." This would allow scope for countries which wished to impose more stringent standards, and would avoid the "regressive alternative of levelling down to the lowest common denominator," implied by an attempt to impose completely uniform rules.

CHANCELLOR FLIES TO TANZANIA

Mr. Anthony Barber, Chancellor of the Exchequer, flew from Heathrow Airport, London, to Dar-Es-Salaam, Tanzania, yesterday to attend the Commonwealth Finance Ministers' meeting. Accompanying him on his RAF Comet flight were Lady Tweedsmuir, Minister of State at the Foreign and Commonwealth Office, and Mr. John Knott, Minister of State at the Treasury.



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Electricity does industry a power of good

The Electricity Council, England and Wales.

Bovis finance move hangs fire after Board row

BY KENNETH GOODING

FINANCING arrangements which would enable Bovis, the property and construction group, to change its policy by retaining some of its completed developments had almost been completed last week when Mr. Frank Sanderson resigned as chairman after a Boardroom row. The finance was coming from the Post Office pension fund. Arrangements were in their final stages when Mr. Sanderson resigned, although his departure is unlikely to produce any last-minute change of heart by the pension fund.

Bovis is not in need of cash but has always used its financing facilities to the full. This means it does not have money to spare to enable it to switch from its present policy of selling completed developments for a trading profit to one where some developments would be retained to improve the group's asset position.

In another cash-raising exercise Bovis will eventually collect more money from the sale of shares in 20th Century Banking which it bought two years ago from First National Finance Corporation in a \$50m deal.

At one time it was thought that 20th Century might go public in November this year.

but this looks increasingly unlikely because of the depressed state of the stock market. Bovis is in no hurry to sell the bank even though it remains group policy to do so.

The depressed stock market and the fact that Bovis shares are bumping along at about their lowest point for the year will also influence Mr. Sanderson's treatment of his own shareholding in the company—1.4m. shares currently worth around £3.1m.

He will be in no hurry to place or sell these shares while prices remain so low. Also, as his statement last Friday showed, he will be retaining a non-executive directorship with the company and by this means will be able to keep a close eye on his investment.

Over the week-end, the background to the split at Bovis came more sharply into focus.

Apparently the dispute can be traced back some six months to when Mr. Sanderson was involved in a disagreement with Mr. Neville Vincent and Mr. Geoff Jefeate about various private interests. Mr. Jefeate has since left Bovis to run his own company.

Relations between Mr. Sanderson and Mr. Vincent, barrister brother of Mr. Harry

Vincent, the former Bovis chairman, who introduced Mr. Sanderson to the group six years ago, became worse, and in August Mr. Vincent produced a letter for consideration by the rest of the Board.

The final crunch came at last Tuesday's Board meeting, ostensibly called to settle the Bovis half-year report. There had been heavy lobbying by pro- and anti-Sanderson factions in the days before the meeting and until the last moment Mr. Sanderson looked as secure as ever.

A call for a secret ballot on Mr. Sanderson's position was approved by a majority of directors, and the ballot resulted in a 9-5 vote against him.

Mr. Vincent is now chairman and Mr. Malcolm Park, formerly assistant managing director and considered to be Mr. Sanderson's right-hand man, has accepted an appointment as managing director.

Mr. Sanderson will now have more time to concentrate on his private company, First Eleven. Based at Torquay, where he owns an hotel, has house-building interests and a small bank First Eleven makes profits of about £500,000.

Hugh O'Shaughnessy, Latin America Correspondent, reports from Santiago

Living with the coup and the censor

UNDER A small hand-written sign which says "Censor" there sits in the Telex department of Transradio Chilena a charming elderly colonel whom I met for the first time yesterday.

The British Embassy acquiesced particularly well on Tuesday. The Chancery is on the second floor of a four-storey building which houses the Bank of London and South America. It was taken over by the nationalised Banco O'Higgins. It stands on the corner of Calle Bandera and Calle Agustinas, a block away from the square in front of the Moneda presidential palace, the scene of the Generals' victorious tank infantry and jet assault on the Allende Government.

This morning therefore I will not waste my time by composing an article which he would be upset to see printed in the Financial Times and which I would be upset not to see printed. I must add that the colonel has a younger colleague who has taped an extra magazine to his automatic rifle. This well-equipped weapon, it would not be too fanciful to suggest, underlines the present validity of the steel motto on Chile's coat of arms, "By Reason or by Force."

Let us therefore leave on one side the political and economic analysis which this newspaper's readers might expect as the new military junta completes its first

light rides, the snipers were still shooting when at 16.30 I broke for my hotel during a lull in the shooting. Peter Summercales, Head of Chancery, provided all of us accidental refugees with fried sausages, baked beans, beer and coffee for lunch which we swallowed in the safety of away from the windows.

The events of Tuesday should give greater urgency to the Department of the Environment to get possession of the new embassy offices which will be badly needed next year when the Chilean capital is to be host to the enormous International Law of the Sea Conference.

The Reuter staff and I were caught there as we sought help to find our way after telecommunication lines had been cut with the outside world. Throughout the action the embassy was an exposed and vulnerable vantage point from which to watch the action of tanks, infantrymen and snipers. There was a sniper's nest a few yards across the street which brought tremendous fire from the junta's troops, as did snipers on the roof of our building. The latter brought a response during the afternoon from Air Force helicopters.

As the days drag by with no firm news of when we can leave most of the 200 guests are getting to know one another.

As dinner is served in the steel-shuttered dining room after curfew the atmosphere is like an on some liner in convoy in time of war. Most guests contributed to a special collection for the staff, but as the machine guns and bombs went off outside one Chilean objected to the idea. His room had not been swept, they had not given him new toilet paper and the service, he said, was slow. Mr. Gallegos is doubly admirable because his rooms, his home in fact, were destroyed by machine gun fire on Tuesday.

About ten rooms looking out over the Moneda have suffered damage and the 15-storey facade is heavily pock-marked.

Three conferences raise shipping freight rates

BY JAMES McDONALD, SHIPPING CORRESPONDENT

THE FIRST announcements of what is expected to be a spate of large worldwide increases in shipping conference freight rates by the end of this year, resulting from spiralling operating costs have been made by three important international conferences—the U.K.-River Plate Conference, the Europe and Argentine Freight Conference, and the Conference of Malta, Alexandria Steamship Companies.

The U.K.-River Plate Conference is to raise its freight rates by about 15 per cent. from December 1. It gives the warning that, because the increase "does not really cover increased costs the lines are incurring," a further rise in rates of not over 12 per cent. will be introduced from March 1 next year.

The conference last raised its freight rates in 1971. Member lines are: Blue Star Line; Cia. Argentina de Transportes Maritimos (CIAMAR); Houlder Brothers; Lamport and Holt Line; Lines Maritimas Argen-

Heavy-lift ship launch to day for Starman

By James McDonald, Shipping Correspondent

THE STARMAN—a unique heavy-lift roll-on, roll-off vessel—will be launched to-day from the Brooke Marine yard at Lowestoft for Starman, a company managed jointly by Blue Star Line, London, and Rob. M. Sloman Jr., Schiffahrts, KG, of Hamburg.

This Anglo-German vessel is designed for the transport of heavy pieces of equipment. The ship's 7,700 sq. ft. main deck has been strengthened to take individual loads of up to 1,000 tons, with cargo rolled on or off over bow or stern ramps.

A multi-purpose vessel, the Starman is designed for world-wide trading but is capable of navigating shallow waters. For lifting smaller pieces of equipment up to 150 tons the ship has its own Stulcken derrick.

CREDIT CARDS

In the survey on credit cards, in Saturday's Financial Times, the article on retailers' credit schemes incorrectly stated that Peter Robinson was part of the John Lewis Group. There is no connection between Peter Robinson and the John Lewis Partnership.

Big Rolls-Royce contract with Yugoslav Navy

A SUBSTANTIAL contract has been signed between Rolls-Royce and the Yugoslav Navy for the supply of marine gas turbines to power a new class of fast patrol boat.

The Yugoslavs have asked that the size of the contract should not be revealed, but it runs into millions, and is one of the company's largest for marine engines since its formation.

Marine Proteus gas turbines, manufactured by the Industrial and Marine division of Rolls-Royce 1971, will be used for

maximum-speed performance the new vessels. Each boat has been designed to have two Rolls-Royce Proteus installed with diesel engines.

The Marine Proteus engine developed by the company—Ansty, near Crewe, is the world's most widely-used marine gas turbine, with sales of more than 240 units.

It is already in service in ten navies as a power plant for fast patrol boats, gunboats, torpedo boats, hovercraft and hydrofoils.

Wool carpet sales rise

SALES OF woven wool carpets rose by 18.8 per cent in the first quarter of this year, according to the Department of Trade and Industry.

This represents 2.15m. square yards of carpet, a 13 per cent share in the market, compared with 1.84m. square yards, a 12.5 per cent share, in the same period of last year.

An even bigger sales increase is shown for carpets made of 50 per cent or more wool. Sales in this sector reached 8.33m. square yards in the first three months of the year as compared with 7.11m. square yards in the same quarter of 1972.

market share for these carpets rose to 50.7 per cent, a rise of 2.5 per cent.

The DTI figures show sales of man-made fibre carpet were 3.16m. square yards, a per cent share of the market, the first quarter compared with 2.71m. square yards (an 18.4 per cent share) last year.

Total woven carpet increased by 12.3 per cent, to 3.16m. square yards in the first three months of last year as compared with 2.81m. square yards in the same period of this year.

Graduates' pay advantage falls

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

THE PAY advantage enjoyed by graduates over people without higher education fell markedly over the past five years, according to Mr. Gareth Williams, designate professor of educational planning at Lancaster University.

In 1961 the starting salary of a science or technology graduate was about the same as the average wage of an adult manual worker. Mr. Williams writes in the Three Banks Review, published yesterday by the National and Commercial Banking Group.

By last year, however, the adult male manual worker's average wage was 30 per cent higher than the starting pay of science and technology graduates.

Leeds probe

There has been an even more marked drop in the graduate's salary differential over the youngest groups of manual workers.

This strongly suggests that in relation to the demand for their services graduates were becoming much more plentiful as compared with non-qualified

Too many cuts

While the increased demand is doubtless partly due to the return to more buoyant conditions, especially in industry, there are other factors which suggest that this year's eager demand for degree-holders may be something of a freak.

The employment market has

been affected by the dearth of young school-leavers caused by the raising of the compulsory school age from 15 to 16.

The sharply increased industrial demand for young managerial-type recruits could reflect a short-term effort to replenish stocks by companies which were over-zealous in the recent shake-out. Having shed 10,000 or more "highly qualified" people a year during 1970-72, industry may now feel itself dangerously short of this class of employees.

The pay restraint may be causing young managerial staff to change their jobs more rapidly than usual in pursuit of higher salaries.

Mr. Williams' "tentative but important" conclusions are that the policy of producing extra numbers of people with degrees has not resulted "simply in graduates displacing non-graduates from jobs, leaving salary differentials constant."

The result has been apparently to make the economic advantage of getting a degree less attractive, and this in turn has caused a decline in the demand by school-leavers for entry into universities.

Pirelli display at California furniture fair

PIRELLI OF BRITAIN, a leading manufacturer of rubber seating suspensions, will exhibit its products at the Western Woodworking Machinery and Furniture Supply Fair being held at Anaheim, California, from September 21 to 24 as part of a drive to boost sales in the U.S.

The company, which will be the only British manufacturer present, expects to increase exports to the U.S. by 20 per cent this year and even more in 1974. It will exhibit Pirelli resilient webbing, a flat rubber-sandwiched textile springing medium, of which more than 1,000m. feet has been sold since its introduction in Britain in 1954, and the company's furniture platforms.

This will be Pirelli's fourth successive year at the fair and the third international event in which the company has participated in the past 12 months. In addition to transatlantic exports the company is also active on the Continent.

Doubts cast on value of data for unions

THE ADDITIONAL information about their affairs which companies will shortly have to make available to the trade unions is likely to help the larger unions but can do little for groups of workers like agricultural workers and postmen with few resources and little industrial strength to back up demands, say Robin Smith and Peter Manley, of Durham University Business School, in the September issue of the Three Banks Review, published by the National and Commercial Banking Group.

The article, on Company Information and Collective Bargaining, says the scope and detail of the information likely to be required may well pose problems for companies, many of which have records and information systems inadequate to meet the unprecedented demands to be made upon them.

Equally the trade unions, individually, probably do not have research facilities capable of utilising more information. But, say the authors, this is no argument against the disclosure of information, as some have tried to make it.

They cite the work of Ruskin College for various unions in the past, and suggest a co-ordinated research effort uniting the contributions of Ruskin, other research institutions and the TUC as a less costly alternative to extending individual unions' research departments.

Greater provision of information does not necessarily mean negotiations will be any swifter or smoother, say the authors. Unions will "develop methods of using it for their own short-term ends."

Disclosure may, they conclude, be justified by many arguments from equity and justice to practical politics.

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Mr E Y Whittle
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His Excellency Dr. Marcus Vinicius Pratini de Moraes
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F72

Italy increases its base discount rate by 2.5%

BY ANTHONY ROBINSON

ROME, Sept. 16.

THE ITALIAN base discount rate of 9.5% will yield 9.84 per cent after the effect of the 2.5% increase. The move is designed to bring the discount rate closer to the level of the other major currencies and to help the Italian government to meet its obligations under the 1973-74 budget.

At the same time, the former discount rate of 7.5% will yield 7.875 per cent. The move is designed to bring the discount rate closer to the level of the other major currencies and to help the Italian government to meet its obligations under the 1973-74 budget.

At the same time the weighted average of the floating rate is now around 10.5 per cent, nearly half the maximum depreciation of three months ago.

Under these circumstances the monetary authorities have clearly decided that the recovery can now to some extent look after itself. This has allowed them to concentrate on raising interest rates to prevent capital being sucked out of Italy by the tempting difference between domestic and international interest rates.

The three economics Ministers, Treasury, Finance and Budget and Planning, have also decided to ensure that the commercial banks provide sufficient credit to small and medium industries.

With this in mind they have authorised the special credit institutions to issue new bonds totalling 700,000m. lire to be channelled specifically towards small companies. DMI, for example, will shortly issue 100,000m. lire of new bonds with this in mind.

In order not to penalise the investment plans of large companies, whose new bank borrowing was restricted to 12 per cent per year in July, the new package will also speed up the procedures whereby larger companies can gain access to long-term credit in order to replace short-term roll-over financing on a high interest rate basis.

Chrysler and union look for quick end to U.S. strike

BY GUY DE JONQUIERES

WASHINGTON, Sept. 16.

NEGOTIATORS FOR the two sides appear outwardly far more relaxed than at the outset of the UAW's strike against Chrysler Corporation and the United Auto Workers are continuing bargaining in the hope of reaching a rapid labour contract settlement, despite the strike which has immobilised Chrysler's production in the U.S. and Canada since late on Friday evening.

Both sides have expressed optimism about being able to settle their differences which they have suggested spring more from the sheer complexity of the negotiations than from irreconcilable disagreements over deep-seated issues of principle.

Mr. Leonard Woodcock, the president of the UAW, said that the two sides had simply run out of time. "It suddenly was the 14th of September (the bargaining deadline) and we were a long way from home," he said.

Chrysler's chief negotiator, Mr. William O'Brien, struck a similar moderate note, observing that the talks had become bogged down in the sheer multiplicity of UAW demands.

The annual report of the bank and of the International Development Association, published tomorrow, also confirms an increasingly strong trend towards softer terms of aid, and towards new purposes within the developing countries. But the bank describes its own operation as "marginal, though vital, in the global development effort."

Within the overall assistance figure, the bank itself made 73 loans worth \$2.051m. to 42 countries, while IDA approved \$0.857m. to 43 countries, an increase of no less than 36 per cent from its performance the previous year.

Over 70 per cent of this record volume of "soft" IDA assistance has been directed towards

countries with an annual per capita income of \$120 or less, and in particular towards the 25 falling into UN definition of the "least developed."

The Report also shows that for the first time, the volume of lending to agriculture by the bank and IDA was higher than that to any other sector last year, and some \$838m. was more than double the 1972 figure.

Loans and credits for educational purposes, totalling \$278m., were some 50 per cent above last year's levels, and for the first time extended to projects devoted to primary education as part of the bank's aim "to make educational opportunities more widely available to all population groups" in the countries concerned.

Reviewing progress over the past five years, the report notes the achievement of five targets set by Mr. McNamara at the beginning of his first term. The global total of bank and IDA lending, intended to be doubled, has increased by 128 per cent.

Lending to Africa, which was to be trebled, has risen by 214 per cent, and that to Latin America, due to be doubled, has grown by 128 per cent. Lending to agriculture and education, due to increase four-fold and three-fold respectively, has risen by 317 per cent, and 282 per cent. However, in spite of the progress made by the bank towards what it calls a more comprehensive view of development, intended to "spread the benefits more widely, especially among the poorer sections of society," the report underlines a number of issues of serious concern for the future.

For all the increased effort being directed towards them, the 25 "least developed" countries appeared to be slipping further behind. Their average GNP growth slowed from 2.9 per cent in 1970-71 to only 2.5 per cent in 1971-72, and in per capita terms did not grow at all.

This performance contrasts with a more encouraging rate of growth by developing countries as an overall group, which increased its rate of GNP growth from 5.5 to 6 per cent, in the period, and maintained its per capita GNP growth of 3 per cent. However, the difference between the two, as the report makes clear, continues to be due to a 2.5 per cent annual rate of population growth that the bank remarks is in excess of that put forward in the UN international development strategy for the decade.

On the borrowing side, the bank reports raising a record \$1,723m. through 22 issues in 1972, bringing total borrowing in the past five years to \$8,744m. compared with \$2,450m. in the five years 1963-68.

Dutch wage and price controls expected

BY MICHAEL VAN OS

AMSTERDAM, Sept. 16.

THE DUTCH Government is to launch its biggest attack so far on the rampant inflation in the country. It has prepared an anti-inflation package containing a variety of measures, of which the major one, a 5 per cent revaluation of the guilder, was announced on Saturday.

The other measures—about which no advance information has become available—are to be detailed in Queen Juliana's speech from the throne on Tuesday, which will traditionally incorporate the 1974 budget. These measures are believed to come for support of controls on wages and prices.

According to the latest indications the 13.5 per cent wage increase expected this year will be exceeded, while prices are expected to rise about 8 per cent, making the Netherlands one of the most inflation-ridden countries in the industrialised world. Import prices, of crucial influence on inflation in the country with such an open economy, are rising by 67 per cent.

Professor Willem Duisenberg, the Socialist Finance Minister, said the new programme constituted a "frontal attack on the two most urgent problems facing the Government. They are the 'alarmingly high' rate of price increases and the persistently high unemployment figure. He added that the package would include measures to offset the adverse effect a revaluation would normally have on the employment position.

The Minister also said that the German revaluations earlier this year had not been followed because "we wanted to see the revaluation as part of a co-ordinated anti-inflation package, not as an isolated measure." Moreover, the "exceedingly strong" position of the Dutch balance of payments, which the Ministry used to justify the revaluation, had become increasingly evident in recent months.

The current surplus over the period mid-1972 to mid-1973 was at least Fls.5,000m. After correction, this amounted to Fls.13,500m. This was considerably higher than the desired level of Fls.1,000m. aimed for by the Government, and Fls.800m. on the forecast for the whole of this year, Prof. Duisenberg added.

Professor Duisenberg added that a proposal would be submitted to the EEC Council to the effect that lower prices resulting from the revaluation were reflected in the Dutch agricultural products. To prevent an unfair loss of income in the agricultural sector, a temporary compensation would be arranged in the form of certain tax restitutions.

In a statement delivered to seven newsmen here, five members of the self-styled "defence" group for the defence of human rights in the USSR argued that two of their former detainees had their "personality" taken by police investigators. The two—whom include religious prior Anatoly Levitin-Krasnov, recently released after serving a sentence for alleged anti-Soviet activities—retracted charges against top Soviet psychiatrists were quoted in scathing criticism of a Kremlin to mental hospitals which they were some.

And they expressed their "deep respect" for the worthy and diligent staff of out-of-town residents still at liberty, against Andrei Sakharov and other prisoners in the Soviet Union. Alexander Solzhenitsyn, the two-page document charged at Pyotr Yakir and Viktor Fasin, two former members of the group who were jailed for five years for co-operating with the "Fascist" regime, organisations, had told him at their trial that they had not accepted this "Fascist" regime.

It is tragic that these lies are affecting the fate and reputations of all the political prisoners in camps, prisons and mental hospitals in the Soviet Union," the statement declared.

It was the first document known to have been issued by the group since Yakir, son of a Soviet Army General killed during the war in the 1930s, was arrested some 15 months ago. His detention had been thought to have brought the body's dissolution.

Apart from Levitin-Krasnov, the other signatories to the statement were scientists Gregory Podyapolsky, mathematician Tatiana Velikunova, biologist S. Kovalev, and T. Khodorovich, a linguist. At least four of the people who signed the group's first appeal to the United Nations in 1980 are now held in prison camps or mental hospitals.

Meanwhile Prof. Andrei Sakharov said in an interview released here today he had accepted in principle an offer of a professorship at Princeton University in the U.S. In a telephone interview with the news magazine Der Spiegel, Prof. Sakharov said he had not yet replied to the offer and had taken no steps in this direction. "But in principle I accept this offer," he added.

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FT2

Swedish monarchy soon to enter new phase

BY OUR OWN CORRESPONDENT

STOCKHOLM, Sept. 16.

THE DEATH of Saturday night of the Swedish King Gustav Adolf, at the age of 80, heralds the end of the Swedish monarchy as a political factor. King Carl XVI is succeeded by his grandson, Carl XVI, who will have the prerogative and no political functions when a constitutional reform comes into effect next year.

The King Gustav Adolf had been seriously ill in hospital since August 18. His death has overshadowed today's general election. The new Riksdag (Parliament) will meet on Monday. There is no coronation.

The consortium building the A-300B sees it as a good basis for fuller integration of the European aircraft industry. Michael Donne, Aerospace Correspondent, reports

Tempting Britain back to the airbus

THE A-300B AIRBUS is assuming a significance in European aerospace thinking that only a few expected some years ago. Not only is this short-haul, twin-engine, jet airliner being regarded as the cornerstone of much of Europe's future success in world subsonic airliner markets, but it could also become the key to closer integration of the European aerospace industry.

Increasingly it is being argued on the Continent that if the U.K. Government (which pulled out of the Airbus in the late 1960s) is serious in its claims to want such integration, it should join Hawker Siddeley (which stayed in the programme on a private basis) and support the venture financially. This would give a significant boost to future Airbus developments.

So far, sales of the A-300B have been slow, as they have been for nearly every other type of aeroplane, including the Lockheed TriStar, McDonnell Douglas DC-10 and Boeing 747 Jumbo jet. In a bid to get sales moving beyond the present 39 aircraft on order or option for five airlines, Airbus Industrie, the combine formed to run the programme, took an A-300B to South America and the U.S. at the end of last week for an extensive sales demonstration tour.

Confident

Airbus Industrie is confident that sales will pick up in 1974 as airlines move further out of the doldrums of the early 1970s, reduce their over-capacity problems, improve their balance sheets and gear themselves to meet expanding air traffic markets. Reports indicate that more than one U.S. airline is eyeing the Airbus with interest, and it is hoped that several contracts will materialise before the end of this year.

At present the Airbus has no direct challenger. McDonnell Douglas has been thinking of about a "Twin Ten" derivative of its DC-10 to meet the short-haul market at which the A-300B is aimed—routes of 150 to 1,200 miles or so, with heavy traffic volumes—but has not yet decided to go ahead. Lockheed's immediate concern is to get the extended-range version of its TriStar into production and airline service, and does not have any money to put into a new short-haul twin version.

Airbus Industrie believes that the growth of "city pairs"—providing jet services between cities hitherto without direct air links—will create a demand for a high-density, short-haul twin. Also, the demand for a bigger short-haul jet will put up its own share—the

Two versions

Apart from prototype B-1, the Airbus is being built in two versions: the basic B-2 short-range model carrying around 280 passengers over distances of 1,400 nautical miles, and the B-1 medium-range version, with the same payload but a longer range, up to 2,100 nautical miles. The flight test programme is well advanced, with three aircraft flying, a fourth due to fly this autumn and the fifth early next year. More than 670 hours in the air have been logged out of 1,850 needed for Certification, which is expected early next year. In time for deliveries to begin and passenger services to start with Air France in the spring.

Currently, production is geared to two aircraft a month, but this can be raised to four and again further to six a month as demand requires. Parts of air launching phase (development and prototype production) up to about £230m. (\$580m.), and for production with the Airbus Industrie participants, are being shared out among the participants.

These ideas might all seem to be another example of aerospace industry brochuremanship. To Airbus Industrie, however, they are the logical extensions of what has already become a reality in four or five years since the Airbus got moving again in 1969 after Britain had pulled out of the original plan.

Airbus Industrie knows that the immediate task is winning orders. If these do not materialise, all ideas for the future must collapse. On the other hand, its views on the development of the Airbus, and how these could fit into the overall European aerospace industry picture, could be the catalyst for the changes many Governments want to see in the industry.

The American industry, led by Boeing, will not wait while Europe makes up its mind what to do. The Airbus Industrie ideas have the tacit support of the French and German Governments. The U.K. Government, with little money to spare for lavish new ventures in the years ahead, could do worse than give them a good look over.



Building the Airbus at Toulouse.

precise amount has never been revealed. The Governments involved have guaranteed funding for the launching phase (development and prototype production) up to about £230m. (\$580m.), and for production with the Airbus Industrie participants, are being shared out among the participants.

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version are also planned.

Beyond these variants, however, lie more forward-looking ideas that might prove a bigger temptation for the U.K. Government to get back into the A-300B as a means of pushing ahead with European aerospace integration. Airbus Industrie is hinting that Hawker Siddeley, in addition to building wings for all Airbus, could become the basic centre for production of one or more of these variants.

Airbus Industrie sees among these main lines of development a reduced take-off and landing (RTOL) version for short grass strips, bringing jet service to many new places. Another possibility is a four-engine version seating 200 passengers for ranges of 6,000 miles or so, with a variety of engine possibilities, including a derated version of the RB-211. This would be somewhat smaller than the latest Boeing 747 Special Purpose airliner, which has already begun to move into this market, and more like a Boeing 707 replacement in the mid to late 1970s.

Small price

Airbus Industrie privately suggests that this aeroplane could be one of those taken over by Hawker Siddeley at Hatfield, getting Britain back into the subsonic long-haul airliner business. The development cost might be £80m-£100m., a comparatively small price for a stake in the Airbus business when shared out among the participants.

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THE WEEK IN THE COURTS

EEC law: a major test by a Surrey garage

BY JUSTINIAN

THERE HAVE already been one or two forensic skirmishes in the English Courts with European Community law, but the decision of Mr. Justice Bridge in *Esso Petroleum Company Ltd. v. Kingswood Motors (Addlestone) Ltd.* (to be published in the October edition of *Common Market Law Reports*), marks the first substantial involvement of the English judiciary with the Treaty of Rome.

It is not just the fact that a litigant sought, unsuccessfully as it turned out, to defeat an oil company's solus agreement whereby a petrol station agrees with the oil company to supply its customers exclusively with one brand of petrol—but that the judge indulged in an exposition of the relevant Community law that will be avidly appreciated by the legal profession.

Not surprisingly, it is Article 85 (and the Regulation—No. 17 of 1962) which comes under the microscope. For that Article embodies the law prohibiting restrictive practices. The argument of the owners of the petrol station, a garage on the Brighton Road, in Addlestone, Surrey, was that the law in this country changed on January 1, 1973, to the effect that this and every other solus agreement affecting every other petrol station up and down the country was struck down and invalidated by Article 85.

Judge's decision

The judge's starting point was a consideration of that much-discussed provision of the Rome Treaty. He decided, in conformity with the jurisprudence of the European Court, that agreements like the solus agreement were potentially within the prohibition of Article 85, as having as their object or effect the prevention, restriction or distortion of competition within the Common Market. But such an agreement is not within Article 85 per se. Whether or not it is caught in the restrictive practice net depends on all the surrounding circumstances, and got upon the terms of the individual agreement considered in isolation.

The judge then proceeded to analyse the complex machinery established to govern the exercise of the power in Article 85 for declaring the provisions applicable or inapplicable to particular agreements or categories of agreements.

In summary, Regulation 17 of 1962 provides that the exclusive power to make declarations clearing or condemning agreements is vested in the European Commission—subject of course to review, if necessary, by the

European Court in Luxembourg. But so long as the Commission has not initiated any of the proceedings by which the Commission, either on application of parties to an agreement or of its own motion, considers the status of such agreement, then the authorities of the member states (including each country's courts of justice) remain competent to apply Article 85. And this is so even though certain time limits for notifying the Commission of agreements have not expired. So the petrol station proprietors could properly raise the issue of the solus agreement in proceedings before an English Court.

The Regulation then goes on to classify agreements in two ways. The first classification concerns "old" and "new" agreements. When Regulation 17 was first promulgated back in 1962, "old" agreements were those entered into before the making of the Regulation. For those countries which joined only when the Community was enlarged on January 1, 1973, "old" agreements were those entered into before January 1, 1973, to the effect that this and every other solus agreement affecting every other petrol station up and down the country was struck down and invalidated by Article 85.

The second classification concerns the notification of agreements to the Commission, the object being that the Commission can then consider whether or not the agreement was exempt from the prohibition in Article 85. There are agreements which must be notified and those where it is optional whether notification is given. For those that are compulsorily notifiable, and are "old" agreements, notification must be made within six months of the entry into the Community of the country where the agreement was made. (The month had not elapsed before *Esso* sought to, and did, obtain an injunction to restrain the petrol station from selling some brand of petrol other than *Esso*.)

What, and who, decides the status of a potentially invalid agreement in the interim period which must inevitably elapse before the Commission can exercise its exclusive power to declare the status of an agreement? Here, Mr. Justice Bridge dutifully considered and applied two major decisions of the European Court.

In the first case the point raised was whether or not an agreement was compulsorily notifiable. The answer is, if it concerns import or export between member-states. The European Court said in relation to a brewery agreement—a tied agree-

ment just like that for petrol stations—that an agreement between a firm and an independent retailer engaging the latter to obtain his goods exclusively from the former, both established in the same country and where the carrying out of the agreement does not imply that goods in question cross national borders, does not concern imports or exports. The decision demonstrably established that the solus agreement was exempt from compulsory notification.

The crucial issue thus was an "old" agreement, which not subject to compulsory notification, provisionally valid. Again the same decision, although the answer, although couched in less clear and unequivocal terms. Mr. Justice Bridge found that, whatever the language—he had an English translation of a judgment in man—in the absence of a cogent indication to the contrary, the national judge has, during the interim period before it has been any declaration by Commission, to consider the status of an agreement whether it is in the non-notifiable category. If it is in that category, the judge is entitled to assume that the agreement is valid not struck down by Article

85. There are agreements which must be notified and those where it is optional whether notification is given. For those that are compulsorily notifiable, and are "old" agreements, notification must be made within six months of the entry into the Community of the country where the agreement was made. (The month had not elapsed before *Esso* sought to, and did, obtain an injunction to restrain the petrol station from selling some brand of petrol other than *Esso*.)

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Hence the solus agreement is limited period of five years which has received imprimatur of a House of Lords decision, as affording no legitimate commercial interest in adequate protection to a legal assault from the quarter of the Rome Treaty. The decision itself will hardly prise the legal profession in the manner in which the Court treated an unfamiliar incident of Community law into English law is a model hopefully adopted by others in the future.

Ultra contract for £1.6m. for sonobuoys

THE MINISTRY OF Defence (Procurement Executive) has awarded a £1.6m. contract to the sonar and communications division of Ultra Electronics for passive sonobuoys. It is the third order worth over £1m. the division has won from the Ministry in four years.

The sonobuoys in the new contract are improved versions of the ones now in production and have been developed further for use with Nimrod aircraft.

The company's order books are at "record levels," says Mr. Brian D. director and general manager of the sonar and communications division.

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ASSOCIATES AND AFFILIATES: The Sanwa Bank of California; San Francisco / Sanwa Bank (Underwriters) Ltd.; London / Sanwa Financial Services Ltd.; London / Associated Japanese Bank (International) Ltd.; London / Banco Bradesco de Investimento S.A.; São Paulo / Eurofinance Paris / Commercial Continental Ltd.; Sydney / Commercial Continental (Securities) Ltd.; New Zealand / Commercial Continental (Securities) Co. Ltd.; Bangkok / Singapore Nomura International Securities Co. Ltd.; Singapore Nomura Merchant Banking Ltd.; Singapore.

From its origin in 1969 as a one-bank holding company through 1972 the average assets of the Continental Illinois Corporation rose 54 per cent, net income 71 per cent, and cash dividends per share 31 per cent. These years were highlighted by strong diversification into financially-related fields such as real estate financing and leasing, as well as by the expansion of international operations and other banking services. Providing an expanding group of efficiently managed financial services is the key to our future profitability.

(From comments made at the annual stockholders meeting)



ROGER E. ANDERSON
Chairman

JOHN H. PERKINS
President

Effective September 10, 1973 the Common Stock of
CONTINENTAL ILLINOIS CORPORATION
has been admitted to trading on the
New York Stock Exchange, Inc.

Ticker Symbol

CIL

ALSO LISTED ON THE MIDWEST AND PACIFIC COAST EXCHANGES

CONTINENTAL ILLINOIS CORPORATION

231 South LaSalle Street, Chicago, Illinois 60693

Continental Illinois Corporation is the parent company of the following subsidiaries and affiliates in the United States and world-wide.

CONTINENTAL ILLINOIS CORPORATION AND SUBSIDIARIES

Subsidiaries
Continental Illinois National Bank and Trust Company of Chicago
Continental Illinois Leasing Corporation
Republic Realty Mortgage Corporation
Continental Illinois Realty Advisors, Inc.
Continental Illinois Properties Advisors, Inc.
Continental Illinois Limited, London
Continental Illinois (H.K.) Limited, Hong Kong
Continental EuroAsia Limited, London, Tokyo

Affiliates
Continental Illinois Venture Corporation
Builders Financial Co. Limited, Toronto
The Sovereign Mortgage Insurance Company, Toronto

CONTINENTAL BANK WORLD-WIDE

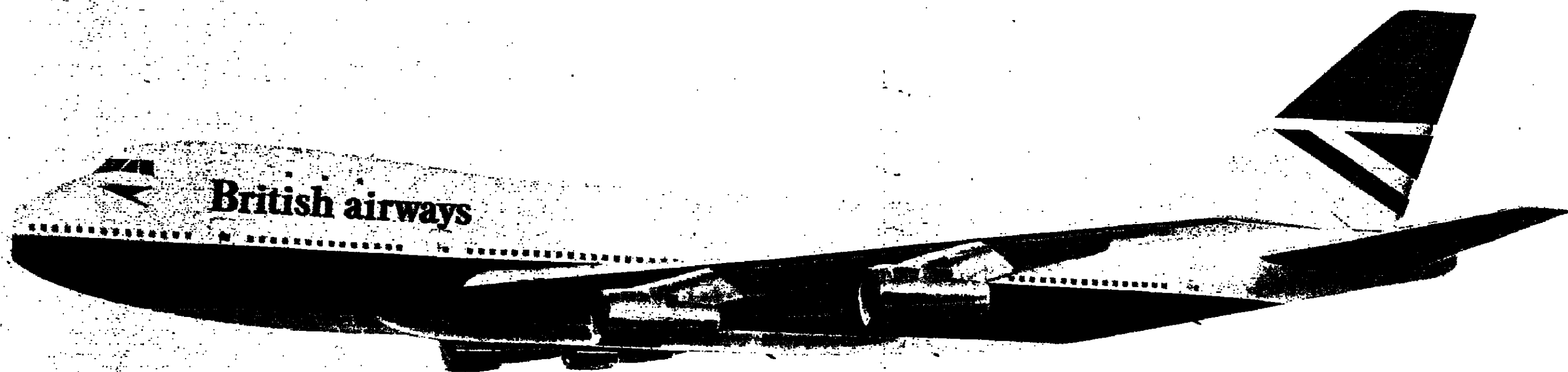
Branches
Bahamas: Nassau
Europe: Amsterdam, Athens, Frankfurt, London, Munich, Paris, Piraeus, Rotterdam
Japan: Tokyo, Osaka
Taiwan: Taipei
(In addition to the branches listed above, other branches will soon be opened in Milan and in Singapore. Also, a representative office will open in Nairobi this autumn.)

Representative Offices
Australia: Sydney
Europe: Geneva, Madrid, Milan
Far East: Jakarta, Manila
Latin America: Buenos Aires, Caracas, Mexico City, Sao Paulo
Middle East: Beirut

Subsidiaries
United States
Continental International Finance Corporation, Chicago
Continental Bank International, New York
Continental Bank International (Pacific), Los Angeles
(Continental Bank International (Texas) will open in Houston later this year.)

Europe
Continental Bank S.A./N.V. Brussels, Antwerp, Liège
Comit Bank, A.G., Vienna
Continental Illinois Bank (Switzerland), Zurich
Middle East
Continental Development Bank, S.A.L., Beirut
Far East
Continental Illinois Thailand Limited, Bangkok

(In addition to the branches, subsidiaries, and affiliates listed above, Continental Bank also maintains investments in 27 other affiliated banks and financial institutions throughout the world.)



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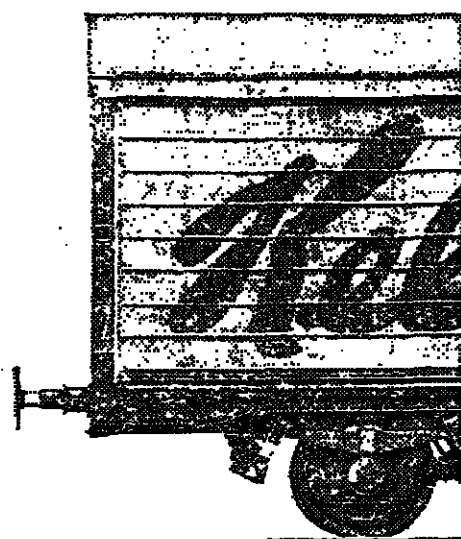
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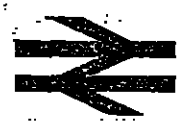
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INTERIM STATEMENT

Lex Service Group

Interim Results to 30th June, 1973

Lex Service Group Limited announce that, subject to audit, the half yearly pre-tax profits to the 30th June, 1973 amount to £4,166,000, compared with £3,604,000 for the first half of 1972, and that an Interim Dividend is declared of 1.3125p per share which, together with the tax credit applicable to the dividend under the imputation system of taxation, is equivalent to a gross dividend of 1.875p per share or 7½% (1972-73). The Interim Dividend will be paid in January, 1974 to holders registered as at the close of business on the 30th November, 1973.

Harvey Plant Holdings Limited

The offer for the whole of the issued share capital of Harvey Plant Holdings Limited has now become unconditional. Harvey Plant concentrates on the fork-lift truck and crane hire markets and is therefore less affected than other plant hire companies by the problems of the economic cycle of the construction industry.

An increasing proportion of Lex Service Group's turnover and profit is today connected with the economic cycle of industrial activity rather than with consumer durable sales. The industrial marketing activities covering the Company's interests in commercial vehicle distribution, plant hire and distribution, and in transport services, stand to benefit from the continuation of the boom in industrial investment which is forecast by the leading economists.

The Cavendish Land Company Limited

At the end of August, 1973 Legal and General Assurance Society Limited announced an agreed bid for the whole of the issued share capital of The Cavendish Land Company Limited, 15.54 per cent of which is held by Lex Service Group. The offer will be subject to certain conditions. It is the Directors' intention to accept the offer on behalf of the Lex holding which would realise approximately £7,100,000. This would show a profit of £3,400,000 which, in view of available capital losses brought forward, it is anticipated would not be subject to capital gains tax.

Copies of the Interim Report may be obtained from the Shareholders Relations Department, Lex Service Group Limited, Lex House, 3-5 Burlington Gardens, London W1X 2QQ.

Lex Service Group

SPORT: RUGBY UNION... YACHTING

England deserve victory

BY DAI HAYWARD

AUCKLAND, Sept. 16

PLAYING HARD, aggressive Black defenders into a ruck, rugby and producing cover then fed the ball back cleanly. defence which held under pressure, although sometimes stretched to the limit, England twice fought back from behind to beat the All Blacks 16-10 at Eden Park. England had to wait nearly 40 years from 1895 for the New Zealanders' No. 8, Ripley, really lived up to the title of "White Tiger," applied jocularly to England's team by some New Zealand sports writers. In the loose he never let up and in defence he was a solid bastion. Star of the England team and architect of their win was scrum-half Jan Webster. He won his duel with Sid Going to the extent that once towards the end of the match Going showed signs of peevishness at being unsettled and forced off his game by Webster.

Several Going breaks around the scrum and attempts to send the New Zealand back-line away were thwarted by Webster, who showed brilliant anticipation and speed. Even deliberate All Black attempts to trap him into offside failed.

Match star

The performance of the backs was good, with clean, crisp passing, hard tackling and fast running play, but the major credit for victory rests with a fearless English pack which held New Zealand, won ample ball for the backline, provided extra cover defence when needed and, most important of all, went into rucks and mauls with vigour and fire.

All eight forwards put their heart into the game, reaching a high peak of performance individually and as a pack. In scrums they often lifted the All Blacks front row. In the line-out they more than held their own, providing Webster with plenty of good, clean ball. Frequently they drove forward from the line-out, drew All

Black defenders into a ruck, putting England four points down.

England came back, however, with forwards producing so magnificent drives and equa magnificent rucking. It carried play downfield, unsettled All Blacks in set scrums, one on the 25-yard line, broke it through New Zealand's forwards and fed it back to his centre. The ball went loose as New Zealand defended hard, but Pre retrieved it and scored. Rossborough converted to England two points in front.

After 25 minutes All Black forwards were driving up England's defence was good, slipped back. Hurst snapped a high pass, found a narrow and cut through to Scotland again trailed, 10-8.

At this stage England had a slight edge, but the game could have gone either way. In second spell they were pressed with forwards providing spearhead of attack. When Blacks failed to clear, Webster sprinted several yards and kicked on. Stevens snapped the ball pushed forward, was caught by Rossborough who needed He passed back to Stevens made it to the line. Rossborough converted to put England in a 12 points to ten.

The All Blacks were still in the lead and the game seemed England having the best of play. With only five minutes to go England were under pressure. Webster put it beyond doubt. He high-kicked, followed up fast, and with forwards in support he stopped New Zealand's fullback, Lendrum, from clearing England's captain, Pullen, carried off by his forward's tribute. The jubilant victory certainly had something to do about in the showers after match.

Blind side

Preece and Old combined well and made many penetrating thrusts.

The match started badly for England, under pressure from the All Blacks kick off. With only four minutes gone the New Zealanders were on the ten-yard mark. Wylie, the New Zealand No. 8, stood off the ruck, picked up the ball and slipped it to Batty on the blind side, who

Solent win for Morning Cloud

BY ALEC BEILBY

FOLLOWING THE debacle in the Fastnet Race, and the consequent loss of the Admiral's Cup by the British team, the crew of Mr. Heath's Morning Cloud have been racing in the Solent since mid-August with a fervour that can be compared with that shown during the Admiral's Cup team selection trials earlier this summer. At the weekend they won the 11th race in the 13-race Solent points series.

Sailing from Hamble to Yarmouth on Saturday and back yesterday, the race, organised by the Royal Southern Yacht Club, freshened, and Morning Cloud was revelling in the elements that best suit her. There is no doubt that in winds of more than Force 3 (10 to 12 mph) she flies. While most crews chose the

as a Solent points event and to produce some windward work over a predominantly westerly course set in a predominantly easterly wind.

Prior to the start, Morning Cloud and Robin Aisher's Frigate were level on the Solent points series, each with three wins over the other, and with the outcome depending on the last three races.

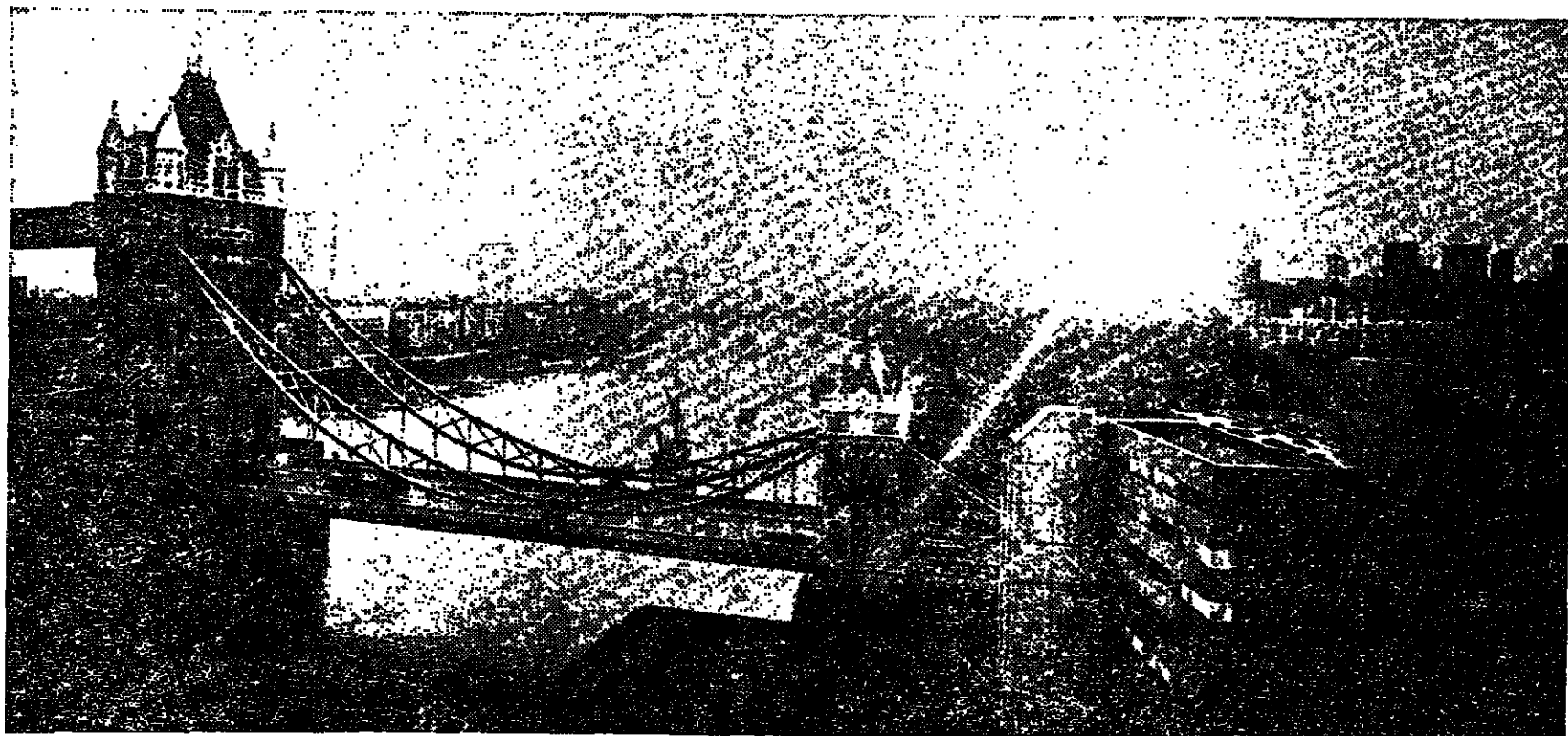
The race began in light wind, favouring the smaller Frigate. As the fleet began a circuit of the Eastern Solent before flying off on a downward tangent westward to Yarmouth, the wind was revelling in the elements that best suit her. There is no doubt that in winds of more than Force 3 (10 to 12 mph) she flies. While most crews chose the

middle route on the first westwards, John Preece aboard his Swan 44 Battle stayed by the Isle of Wight and this paid him well. He and his crew finished second over the team for this win. Superstar of Ham three minutes astern in third place.

Frigate stayed in mid-So with Morning Cloud but boxed in by smaller yachts at turn, eventually finishing seventh.

The Royal Ocean Racing Club selectors have been deliberating the team for this win. Southern Cross Trophy, tralia's answer to the Admiral's Cup. It now seems that choice must be Morning Cloud. Donald Parr's Quailo III Arthur Slater's Prospect Whittiv, which replaces Fri

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Assam and African Investments Limited

The Tenth Annual General Meeting of Assam and African Investments Ltd. was held on 14th September, 1973 at 40, St. Mary Axe, London E.C.3.

Sir Hugh Mackay Tallack, the Chairman, in the course of his review circulated with the Report and Accounts for the year ended 31st December, 1972 made the following points inter alia:—

ACCOUNTS AND DIVIDEND

The Group profit for the year before charging taxation was £742,592 compared with £698,255 for the previous year. Taxation absorbed £483,870 (1971 £309,002) and after adjustments there remained a balance of £258,722 (1971 £290,391) available to the Ordinary Shareholders.

The Board has recommended an ordinary dividend of 2.8 pence per share which, with the tax credit under the new imputation system of United Kingdom Corporation Tax effective from 6th April, 1973, is equivalent to 4 pence per share and to that paid for the previous year.

OUTPUT, SHIPMENTS AND PRICES

In 1972 the Group's output was 12,080,253 kgs. compared with 11,482,198 kgs. in 1971. This increase maintained an upward trend which, apart from 1969 when certain gardens were affected by drought, has continued annually without interruption since 1965, in which year the output of the same estates totalled 9,944,693 kgs.

London market prices for the higher quality early Assam teas were again unspectacular, but those for the main weight of later teas remained unusually steady. The Group's final average price for 5,469,397 kgs. sold in London was 45.09p. per kg. compared with 43.03p. per kg. for 5,078,179 kgs. of the 1971 crop.

Despite retention for sale in India of a larger proportion of the overall North Indian crop, the total quantity on offer was absorbed, albeit at a slightly lower price level than that of the previous year. The Group's final average price for 6,500,385 kgs. of the 1972 crop sold in India was Rs.7.04 per kg. compared with Rs.7.28 per kg. for 6,297,057 kgs. of the 1971 crop.

OPERATING EXPENDITURE AND GARDEN WORKING

During recent years much has been done to contain our unit cost of production and this will continue to be a prime objective subject to the essential need to maintain high standards of husbandry and manufacture. Towards this end an important factor has been the progressive increase in crop which has resulted not only from new planting but also to a significant degree from constant advances in cultivation techniques. In this context it is unfortunate that supplies of essential items such as fertilisers and weedicides are not always readily available.

Despite all that has been done we are faced year by year with a continuing rise in expenditure, much of which stems from factors outside our immediate control. In this respect 1972 was no exception.

In addition to the substantial liabilities imposed upon producers by the Payment of

Gratuity Act, 1972 and the Payment of Bonus (Amendment) Ordinance, 1972 the cost of labour remuneration generally increased during 1972 in accordance with the comprehensive wage structure negotiated by the Industry in October 1970.

The Government of India's 1972 Budget contained no concessions to the Tea Industry and hence most of our gardens had to continue paying Excise Duty at the very high zonal rate of Rs.1.15 (6.15p.) per kg. of made tea. Even in the case of exported teas, where a total refund of Excise Duty might reasonably be expected as in the case of most other Indian Industries, the ad valorem rebate which the tea companies can claim after the teas have been sold amounts to only some 2.7p. per kg. in respect of a tea which has sold in London at 45p. per kg.

DEVELOPMENT AND REORGANISATION

The major proportion of our 1972 capital expenditure programme was necessarily devoted to the factories and to the provision of equipment needed for the production of good quality teas from increasing crops. Additionally, full advantage was again taken of the Assam Government's Subsidised Housing Scheme for Plantation Workers. During 1972 a further 172 labour houses were built under this Scheme.

We continue to press ahead with uprooting and replanting programmes and new planting on replacement and extension areas. The successful adoption of modern techniques has considerably advanced the time when a return can be expected from new planting and I am pleased to report that excellent results are being achieved from the planting of recent years.

THE OUTLOOK

Owing to a period of drought conditions the crop from the Group's estates at 31st July, 1973 was slightly lower than at the same time last year but it is hoped that the final output for 1973 will still be in the region of 12 million kgs.

On the basis of the latest available figures it seems likely that the 1973 world crop of tea will be in excess of last year's in which case it is probable that overall shipments to the London market will be greater than last year. If so, and in the absence of any increase in the retail price of tea in the United Kingdom despite the general inflationary trend, it cannot be assumed that the prices paid to producers during the latter half of the coming London sales season will remain as steady as was the case last season. In India the 1973 season's Auction sales opened at a disappointing level, but there has recently been some improvement in the Calcutta market.

Unfortunately it is certain that costs of production and of transport to the points of sale will continue to rise. In the absence of an international agreement to regulate exports at a level capable of maintaining a satisfactory balance between supply and demand, which is in any event a negative approach, the most urgent need continues to be stimulation of demand by means of a sustained generic promotion campaign on an adequate scale, not only in the United Kingdom where consumption has been falling progressively since 1960, but throughout the world.

EDWORKS (1936) LIMITED

(Incorporated in the Republic of South Africa)

Directors: B. Dodo; M. N. Dodo; H. A. Kendall; B. Manchevsky; E. Michel; L. Krassin; C. J. Wilmet; V. G. Mansell; Alternate Director: W. Michel.

THE DIRECTORS ANNOUNCE THAT THE RESULT OF THE DUPE ACTIVITIES FOR THE YEAR ENDED 30TH JUNE, 1973 IS AS FOLLOWS:

	1973 R900	1972 R000
Consolidated Net Trading Profit before Taxation	3,073	2,460
Less: Taxation	1,287	1,031
Net Profit	1,786	1,429
Less: Profit attributable to Minority Shareholders of Subsidiary Companies	100	76
Profit	1,686	1,353
Less: Extraordinary Items	160	56
Consolidated Net Profit for year attributable to Holding Company	1,526	1,297

THE ABOVE FIGURES ARE SUBJECT TO AUDIT

By Order of the Board

D. H. EDGE

Secretary

NOTICE TO SHAREHOLDERS**DECLARATION OF DIVIDENDS**

Notice is hereby given that dividends have been declared on the Ordinary "A" Ordinary, 6 per cent and 7 per cent cumulative Preference shares of this Company, as follows:

(a) On the Ordinary and "A" Ordinary shares—a Final dividend in respect of the year ended 30th June, 1973 of 54 pence (equivalent to 57 pence per 50 cent share) making a total of 78 pence (equivalent to 38 cents per 50 cent share) for the year.

(b) On the 6 per cent Cumulative Preference shares—a Half-yearly dividend in respect of the half-year ended 31st July, 1973 of 3 pence (equivalent to 6 cents per R2 share) making a total of 6 pence for the year ended 31st July, 1973.

(c) On the 7 per cent Cumulative Preference shares—a Half-yearly dividend in respect of the half-year ended 31st July, 1973 of 3½ pence (equivalent to 7 cents per R2 share) making a total of 7 pence for the year ended 31st July, 1973.

The above dividends are payable to Shareholders registered in the books of the Company at the close of business on 28th September, 1973 and cheques in payment thereof will be posted or about 1st November, 1973.

The dividends are payable in the currency of the Republic of South Africa and dividends from the London Office will be paid in British currency calculated at the rate of exchange in force on 12th October, 1973.

Dividend cheques despatched from the London Office to persons resident in Great Britain or Northern Ireland will be subject to a deduction of the United Kingdom Income Tax rates to be arrived at after allowing for relief (if any) in respect of South African Taxes.

The Company will deduct the Non-Resident Shareholders tax of 15 per cent (15%) from Dividends payable to Shareholders whose addresses in the Share Registers are outside the Republic of South Africa.

The Share Transfer Books and Share Registers of the company will be closed from the 28th September, 1973 to 19th October, 1973, both dates inclusive.

By Order of the Board

D. H. EDGE

Secretary

Sovereign Road,

Box 508,

ST. ELIZABETH

London Transfer Office:

St. Bride Street,

LONDON, EC4A 4DA,

ENGLAND.

TE: 14th September, 1973.

Record set by Atlantic cargo ship

By James McDonald, Shipping Correspondent

SEA-LAND SERVICE, of the U.S.—the world's leading container operator—has broken the transatlantic speed record for cargo ships with one of its ultra-fast SL-7 container ships, the Sea-Land Exchange.

On a voyage between Bishop Rock, near Land's End, and Ambrose Light, New York, the ship registered a time of 3 days 14 hours 54 minutes, an average of 33.54 knots, considerably exceeding the QE2's service speed.

On her eastbound sailing the ship took only 3 days 18 hours and 2 minutes, an average speed of 33.21 knots. Both records were previously held by her sister ship, Sea-Land McLean.

The group has five of these 946-foot long SL-7 container ships, each costing about \$45m.—two in the North Atlantic, and three in the Far East. Three more will be built by the end of this year, all capable of 33 knots. Sea-Land has 73 container ships serving 109 ports in 44 countries. The company is part of R. J. Reynolds Industries.

Supertanker in growing U.S. fleet

By James McDonald, Shipping Correspondent

OVERSEAS Shipholding Group Inc. of the U.S.—a fast growing bulk shipping company generally known as OSG—has taken delivery of a new 265,000 deadweight ton supertanker. This ship, which is 50 per cent owned by OSG, has entered service under a long-term charter.

Named Eastern Lion, the vessel is the second of eight very large crude carriers (VLCCs) scheduled to join OSG's international fleet, all of which have been chartered for long periods. This latest delivery raises the company's operating fleet to 39 ships, aggregating nearly 2.1m. deadweight tons.

By early 1978, when the last of the 21 ships now on order is delivered, the OSG fleet will total over 6m. deadweight tons, including ten 50 per cent owned vessels and six 60 per cent owned ships. Over 70 per cent of the 3m. tons of shipping on order has already been chartered for terms of five years or longer from time of delivery.

Heath calls for more flexible home loans scheme

FINANCIAL TIMES REPORTER

THE PRIME MINISTER said at the week-end that the Government was not satisfied with the present system of house purchase finance and believed that it needed to be "a good deal more flexible and imaginative."

Mr. Heath made his reference to Friday's recommendation by the Council of the Building Societies Association to raise the mortgage rate for home buyers to 11 per cent, at a Conservative Party rally at Stratfield Saye, near Basingstoke, Hants.

He made it clear that discussions with the building societies were "well advanced."

"We want to make it easier for first-time buyers to buy their own homes," he said. "Building societies know the importance we attach to these discussions. We shall carry them forward with urgency and determination."

Mr. Heath pointed out that the building societies had produced "convincing evidence" that the banks were seeking deposits from small savers at rates considerably above the building societies' deposit rate.

He stressed that he had hoped

the building societies would have taken a "wait and see" line before making their decision in view of Mr. Anthony Barber's initiative in securing the co-operation of the banks in limiting the rate which they could offer for deposits from small savers.

Under the Conservatives more people than ever before were achieving home ownership, said Mr. Heath.

The Prime Minister claimed that the Labour Party had different ideas and were "much more interested in extending State ownership."

Different ideas

"Now they're discussing a plan to take away everyone's land and everyone's home. And then as a great favour they might let you have your own home back on a long lease. I know what most people in this country would do with a plan like that."

Mr. Heath said that Mr. Harold Wilson, the Opposition leader, and his disciples still thought it inevitable that Britain should lurch from crisis to stagnation

and back to crisis again. "What he proposes contradicts entirely the views of the trade unions given to me in the talks which I have had with them over many months," he went on.

"They are not interested in his political manoeuvrings. They want to see expansion continue at a steady, sustainable rate. They know that this is in the best interests of their members and their families. So do the employers."

The Labour Party leader wanted a policy of "deflation" he added.

"We shall go on with our policy of steady, moderate expansion. We believe it is the best way of protecting the fast rise in the standard of living which we have seen in the last three years. We believe it will enable us to go ahead to an even better standard of living in the future."

The Prime Minister said he was going to Dublin to-day believing there was an opportunity of "arranging finally to put an end to violence."

Britain was not going to be deterred by violence or by bombings, he told the rally.

'Put more effort into exports'

BY OUR INDUSTRIAL CORRESPONDENT

U.K. INDUSTRY, labouring under price controls in this country, was urged this week-end by Lord Limerick, Under-Secretary for Trade, to put more effort into profitable exports.

"Several companies have recently reported that they are finding exports profitable as never before," he said.

"Whatever the degree of success you are currently achieving, now is the time to look very carefully at whether you are taking full advantage of unprecedented opportunities for building up exports over the long term."

"If exporting is a relatively minor part of your business it makes sense to examine urgently what degree of priority you

should give it in the future. Unless your target is to increase your exports by at least 13 per cent, you are not even keeping abreast of the world trend."

Lord Limerick, speaking at the Brighton International Exhibition and Trade Fair, pointed out that U.K. exports had been breaking all records so far this year, and warned of the dangers of complacency.

In the last three months, he said, exports were on average 28 per cent higher than in the second half of last year. The rise had been particularly marked in certain markets, including a 55 per cent increase in sales to Japan, 49 per cent to Belgium and Luxembourg and 38 per cent to Canada.

The change in the parity of sterling had given Britain an important, and in some cases enormous, advantage over major competitors.

Whereas a year ago the Germans and Japanese, for example, might have had an edge over U.K. prices, in many cases this was no longer true. "We can now compete against them more strongly not only internationally but in their home markets as well," Lord Limerick declared.

"Increased exports are a key element in the rapid economic expansion we are experiencing now. They are absolutely vital if we are to sustain the rapid economic growth that previously eluded us for so long."

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* Results for the year ended 31st March 1973: pre-tax profit of £806,793 (1972 £320,625). An increase of 84.5% in earnings per share from 5.56p to 10.28p (diluted) and 102.4% (undiluted) from 6.05p to 12.24p.

* Dividend the Board have recommended a final dividend of 75%, making 100% for the year with 25% interim dividend already paid (1972 total 50%). Treasury consent has been obtained and payment will be on September 18.

* Growth from existing divisions up 20%.

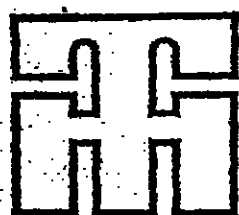
*** Acquisitions**

—Fortwell's forecast of £350,000 beaten by £52,000.
—Debonairs pre-acquisition loss of £99,182 (eleven months to 31st March 1972) turned to a profit of £45,872.

* Prospects: For the first three months of this year we are trading at a still higher level. We now have the framework of a broadly based textile group capable of expanding its own production and of trading in quality imported goods.

* Change of name to The Hollas Group Ltd.

Copies of the Report & Accounts can be obtained from The Secretaries, Hollas Textile Holdings Ltd., Century House, Ashley Road, Hale, Cheshire.



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**AUDITED RESULTS FOR THE YEAR ENDED 30 APRIL 1973**

	1973 £	1972 £	Increase %
Turnover	18,049,330	6,370,686	58
Profit before Taxation	1,539,391	571,924	168
Profit after Taxation	868,274	339,139	155
Profit attributable to Ordinary Shareholders	861,854	334,729	157
Ordinary Dividends Paid	27,635	25,606	—
Proposed	251,250	10,800	—
Earnings per share	13.7p	5.3p	157
Proposed Dividend per share	4.0p	—	—

At the time of the Offer for Sale profits before taxation of £950,000 were forecast and a net dividend of 2.40p per share was recommended.

The Current Year has started successfully with turnover and profits well ahead of those achieved in the corresponding period last year.

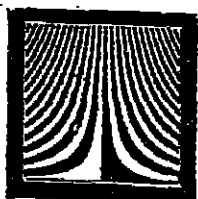
MDS would like to say all the top dozen UK companies have MDS computer peripheral systems

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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

ELECTRONICS

Better communications

WITH FUNDING from the Science Research Council, industry, Government departments and the research in the electrical and electronics department at the University of Manchester Institute of Science and Technology (UMIST) is expanding rapidly—there are now some 200 post-graduate students.

One piece of work in the communications area—for the Royal Aircraft Establishment at Farnborough—is concerned with the interference that occurs to digital data when it is transmitted from an aircraft to ground by an HF radio voice channel, occupying 3 kHz anywhere in the three to 30 MHz band. Early on, statistical evidence showed that the majority of the interference often occurs in perhaps two or three very narrow bands only about 100 Hz wide.

This is accounted for by the fact that most other users in the HF bands are using frequency shift keying, but there may also be overlap of audio channels that might produce interference at the extreme ends of the 3 kHz channel one is trying to receive. Evidently, if these narrow interference bands could be avoided in some way, the aircraft ground bit error rate could be reduced. The aim is of some importance since it is understood that there are areas of the North Atlantic where this kind of interference is a serious problem if international agreement and discipline were perfect in terms of allocated frequencies, powers and bandwidths, the problem would not arise.

In one of the approaches at UMIST, the ground receiver

continually monitors the 3 kHz band being received and in effect chops it into bands 110 Hz wide using very steep-sided filter characteristics. The offending two or three 110 Hz bands are then removed, so that although very little of the overall modulation is lost, the interference is removed and the error rate goes down.

In the other approach, the ground receiver monitors the proposed 3 kHz band when the aircraft is not transmitting and then tells it which are the best FSK tones to use to avoid the current 110 Hz wide interference slots at the ground reception point. There is of course, little problem in communicating with the aircraft since powerful transmitters with large aerial arrays are used.

The UMIST department which is using the big CDC 7600 computer at the university for interference analysis, hopes to try the system on a live HF link to an aircraft during next year. As yet it is not clear how many 110 Hz bands could be excised before data is lost, and so far no work has been done on improving audio channels in this way.

Interest is also being taken by the department in the display end of communications systems. For example, the use of cathodochronous storage phosphors for display tubes is under examination.

These have the property that they change colour under electron beam excitation (unlike colour TV phosphors which emit coloured light). The effect is more or less persistent and two substances are under examination. One is chlorosulphate in which light erases the stored image, and bromosulphate in

which only heat does so. The second is clearly more useful since ambient light will not make the image fade, and it has been found that the heat generated by an incident electron beam of sufficient intensity and time will cause erasure.

At the moment a 100 to 150 micron spot size is being used, a duration of one or two microseconds at 200 microamps producing the excitation (and thus erasure) and 10 to 20 microseconds removing it.

In the UMIST experiments the whole screen is darkened using the low intensity beam and an image written by erasure, giving white on black characters. The image stores indefinitely and can be used in bright sunlight.

Due to the small spot size there are some problems at the moment about registration and re-addressing a point on the screen. A choice of time/intensity also has to be made to keep the process reasonably fast. Actual erasure of a character, of course, is by re-addressing it at the lower beam intensity to restore the colour. A servo system to overcome the problem is under development and this, together with the fact that in an alphanumeric display system the necessary co-ordinates will always be in store somewhere, could give a successful outcome.

Still on the subject of displays, the department is also looking at computer-controlled flying spot scanning systems in an attempt to consume fewer bits in the storage of an image. Even with the increasing cheapness of storage it is clearly pointless to store those parts of a picture that convey no information.

The work has involved gathering the statistical properties of various computer graphics images and using these to develop an adaptive encoder which will allow the pictures to be economically stored (and manipulated if necessary) in the computer and a cassette store associated with it.

On the 512 x 512 scanning matrix used there are about 260,000 potential picture elements (black or white) and with the UMIST system the amount of information actually stored could go down in the ratio 20:1 for a thing like a simple graph and 2:1 for alphanumeric.

Hardware has been built for recording and playing back pictures, in conjunction with a Micro 16. Sizeable reductions in the number of bits that need to be stored have been made even for quite complicated pictures such as photographs of commonplace objects, and on playback it is very difficult to tell the difference from the original.

GEORGE CHARLISH

SAFETY

Warns when flames die

SUITABLE for all gas fired or ignited ovens, furnaces and boilers, a positive ultraviolet flame monitor is being built by Photoelectronics (Arcell), Hackbridge, Surrey.

Designed to suit all automatic or semi-automatic gas-fired or gas-ignited ovens, furnaces and boilers, the unit can also be used in other situations where flame detection is of prime importance. The heart of the detection system is an ionisation UV photocell which can detect all types of flame, and is unaffected by variation in the constituents of the gas in such a flame.

Control is via a solid-state silicon transistorised circuit which ensures high-speed flame cut-off. The circuit is also fail-safe, and there is no possibility of a "flame-on" signal being given by a hot refractory when the flame is out.

Efficient flame detection is essential to safety where large volumes of gas are consumed, and the unit was developed as a result of the increase in recent years in the use of gas as an industrial fuel. It has undergone extensive field testing over a long period and has been subjected to rough usage to prove reliability.

Structural panel will resist fire

THE new non-combustible marine bulkhead lining and cabin divider system which has been promoted by the Sankey Sheldon-Unistrut division of GKN Sankey over the past 18 months already is making a dent in the market held by such traditional materials as Marineite and other asbestos products in the marine field, according to James McDonald, our Shipping Correspondent.

With little publicity the product has been accepted by a number of U.K. shipyards, including Harland and Wolff, Cammell Laird, Robb Caledon, Appleton and Swan Hunter, and by shipbuilders in North West Europe and in Greece. A further substantial order is believed to be imminent from Greece.

The Sankey Sheldon marine bulkhead system is based on panels composed of an insulating core sandwiched between steel skins. The cores are in two materials and several configurations to meet different fire-retardant requirements.

This "scrubber," part of an installation for cleaning and cooling flue gases to minimise risk of explosion on a 250,000-ton tanker being built for Shell by Harland and Wolff at Belfast, has been lined with a special hard rubber by BTR Vitaline at its factory in Bredbury, near Stockport. It is the first of this type of plant to be lined and assembled by the company for Auckland Engineers, the specialist fabricator of Llanelli. The scrubber was designed by Peabody of 35 Clapham Park Road, London, S.W.4 and is the vital component of its marine inert gas system for purging tanks.

The company stresses that, although the basic product is more expensive than, say, Marineite, it is competitive with such traditional materials on an installed cost basis because of its ease in working aboard ship. The panels can be cut and shaped with a simple bandsaw either on board or in the shipyard and there are no restrictions in cutting the materials due to dust formation.

One of the attractions of the product is that it provides a structurally sound panel which can be erected easily without additional structural members to reinforce the panel joints. This is achieved by specially stepped edges which interlock on assembly. The panels then lock together with patented tab keys which are inserted into edge slots.

GKN Sankey claims that this simple method of erection reduces by a considerable amount the normal time taken in building cabins and that joiners should be able to deal with the system with ease.

Fibre board fire data

CONSIDERABLE amounts of information exist in the building materials industry regarding performance of materials in fire and their compliance with relevant regulations. It is not always easy, however, to obtain such data in a form which assists rapid scanning and assimilation. The provision of such information about hardboard and insulating board materials is the aim of a new data sheet "Fire Test Performance" published by FIDOR, The Fibre Building Board Development Organisation.

Building regulations for structural fire precautions are commonly framed in terms of performance in the relevant test of BS 476 Fire Tests on Building Materials and Structures. The data sheet sets out the salient facts regarding performance of hardboard and insulating board in respect of the three most relevant tests: surface spread of flame (of decorated and undecorated, natural and flame-retardant boards); fire propagation; and fire resistance.

Copies from FIDOR at 6/7, Rockingham Street, London WC2N.

Sniffs out gas leaks

GROWING use of natural gas in town supplies can cause an increased risk of Roman Point-type explosions both in public buildings and in residential dwellings. In France, where several disastrous explosions have occurred, this hazard is being overcome by fitting such buildings with electronic gas

COMPUTERS

U.K. linked to giant network

NEWS THAT Britain and Norway had been linked up to the vast trans-USA ARPA computer network, and that users in the U.K. now can gain access to the largest existing computers on computers and at research centres across America, was released at the NATO Advanced Study Institute meeting at Sussex University last week.

The small processor which allows connection to ARPA and some 30 American research centres is at the Institute of Computer Science in London. The project is led by Professor Peter Kirstein of the University of London.

That there is a need for such an experimental facility has been demonstrated by the amount of interest shown by computer and other research workers in this country. Indeed it seems as if London is going to operate a multi-network of its own. The SRC's 380/195 is linked into the network and has already been used on an interactive basis from the United States; 1,200 baud leased lines are due to connect in the Cambridge Computing Laboratory, AWE, and the ARPA facility in Stuttgart.

Early next year the CAD Centre at Cambridge and the NPL at Teddington will also be connected. By the end of the month there will be seven switched lines operational and the indications are that a considerable number of other uni-

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versity and Government research laboratory organisations in U.K. intend to access the facility. In the meantime the project continues to be funded on a minimal basis and is still looking for support funds which are expected to come from Computer Board.

The SRC has refused supply effectively saying that it is in its business. This is in line with the official negative attitude in Britain to communications network and although 22 countries are represented at the NATO by the Department of Trade and the Ministry of Defence, a conspicuous absence.

Some complicated calculations now made public by AI representatives indicate that savings attributable to the use of the ARPA net are already considerable. The resource that goes on means that at every institution connected with have had to spend between four and five times as much on vision of local computing as it would if the network did not exist.

ARPA executives indicate the network costs \$3.5m. a month to run but saves \$4m. a month there will be seven switched lines operational and the indications are that a considerable number of other uni-

INVENTIONS

Award will encourage innovators

TECHNICAL Development Capital (TDC) is sponsoring a competition to encourage potential profit-makers who plan to start a company, or expand an existing one, based on a worthwhile technological innovation.

The prize of £5,000 will go to the individual, or the team, submitting the best business plan. The judges will, in addition to assessing the innovation itself and its market, consider the technical, financial and managerial qualities of the project.

They will be looking for a combination of market knowledge, commercial acumen, technical capability and managerial promise.

HANDLING

Telescopic boom cranes

THE BRITISH Hoist and Crane Company has introduced two additions to its Iron Fairy range of telescopic boom cranes. The new machines are the Onyx, a rough terrain crane of nine-ton capacity, and the Sapphire, a seven-ton capacity telescopic jib crane which can lift and carry a full seven-ton load.

In overall design, the Onyx is a smaller version of the Iron Fairy Cairngorm. It has a high power-to-weight ratio, evenly distributed overall weight, and a twin-disc two-range torque converter. With its large diameter tyres, high ground clearance and sharp approach and departure angles on the chassis, says the company, the Onyx can travel over soft or deeply rutted ground, and can wade through water or liquid mud up to two feet deep. It can get from site to site under its own power and the driver can combine two-wheel drive with wheel steer or four-wheel drive. Doorways only 10 feet high can be negotiated. The Onyx can be configured with either a 62 feet 10 inch boom configuration — a 10 inch fully powered, section boom plus 15 feet section — or a fully powered 34 feet 10 inch boom. The Iron Fairy Sapphire is a seven-ton capacity mobile crane designed primarily for use in industry and plant hire. It will travel with a full seven-ton load, and can carry loads of up to 51 tons through doorways less than 8 feet 9 inches high. It is not outriggers and all lift is carried free-on-wheels. The Sapphire Seven is complete with a three-section telescopic boom which extends to 35 feet 6 inches. At the minimum radius of 31 feet 6 inches it will lift 1.25 tons. A 12 inch fly jib is available as an option, and extends the boom's configuration to 47 feet 6 inches. The British Hoist and Crane Company of Compton, Berks, is a member of the 600 Group.

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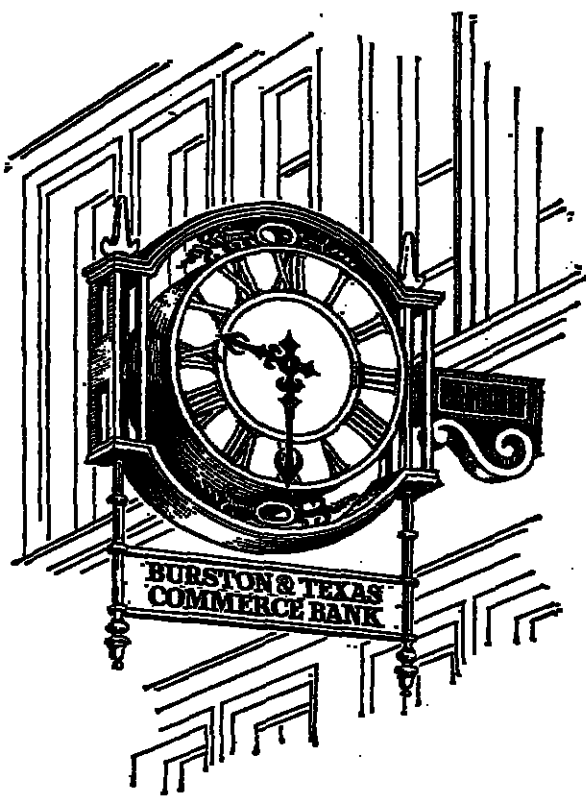
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Building and Civil Engineering

INSTRUCTION OVERSEAS

Tarmac buys into Europe

THE NEARLY 20 per cent of total turnover of 200m. created outside the U.K., main interest and chiefly directed at Germany.

Earlier this year Tarmac was successful in acquiring for £3.5m. —and against keen competition—the asphalt manufacturing assets of two German businesses in the Rhineland which wanted to diversify themselves of these particular operations.

The end result of this move, the opportunity for which arose partly as a consequence of Tarmac's entry to the EEC, is that Tarmac is now the third largest asphalt manufacturer in West Germany. The deal itself involved the acquisition of 20 modern asphalt plants with an annual output of over 2m. tons of blacktop materials.

This year's German investment followed from a historical involvement in the country through Astec, road surfacing and general road contractors in Bavaria for 100 years, which Tarmac took over and is expanding geographically by adding more asphalt plants.

Behind all these purchases in Germany there lies a clear strategy. In the U.K., over a period of many years, Tarmac has acquired strategic resources of aggregate and markets them through a series of end-users, the most important of which is Blacktop and Surfacing.

Having gained a relatively strong position in the manufacture of asphalt in the German market, the intention is to expand both into other areas and to build a fully integrated roadstone surfacing business comparable to the ones operating throughout the U.K.

Tarmac points out that, in this was in 1968 when Tarmac merged with Derbyshire Stone, the company had for many years been active in Europe, Australia and New Zealand. The two interests were posed of as they lacked enough potential to merit management at such a distance, and at the same time, Tarmac ended its construction activities overseas.

In Europe the company is

many areas, the asphalt manufacturing industry in Germany is highly fragmented and feels there is opportunity to concentrate production in bigger units with consequent lower costs.

The mastic and waterproofing interests are primarily directed at France, arising from the acquisition of SPAPA (through Derbyshire Stone) which has a long term contract with the City of Paris. Tarmac hopes to expand the scope of this company and is actively looking at opportunities for quarrying and roadstone in France. The company's other European centre is Switzerland, where it owns an asphalt mine, three asphalt plants in different areas, and is shortly going to build a fourth.

On the construction side, the company is not yet permanently established in Europe although it is carrying out nearly £2m. of work a year in Holland and Belgium. However, this is the ultimate aim and it will probably be through the acquisition of a minority holding in a construction company with, possibly, options to take over 100 per cent.

Tarmac believes that local involvement and knowledge is vital to complement the management skills and expertise which it feels it can provide in the European scene. The company agrees with Bovis Construction that enormous opportunities exist in Europe for project management and has operated in the Low Countries for the past four years on this basis.

With the company's multi-farious set-up on the Continent, it might reasonably be asked: why not a Tarmac Europe? This could happen, but—apart from fiscal reasons—the company argues that the best approach at present is to harness its like activity in one country to the management that has the expertise for that activity in another country.

The construction interests have been concentrating in the Middle East, but work has also been carried out in Africa, Russia, South America and the Far East. The Middle East organisation, with a regional office in Dubai, has been built up over the past five years and now has an annual turnover of between £5m. and £10m.

The general building and civil engineering activities are supported by specialist expertise—in process engineering, and tunnelling following the acquisition of the Mitchell interests—which Tarmac operates on a world-wide basis. The Roadstone division has a team dealing with one-off surfacing contracts world-wide—it recently surfaced the Bosphorus bridge—and the Far East offers attractive prospects here.

Roadstone and surfacing activities are well established in South Africa, where they now hold the major share of the asphalt market and are expanding their interests in sand and stone production.

Tarmac has, in addition, entered the property development overseas stakes, and is currently in the throes of its first such project, an office block in Brussels.

JOHN DARLINGTON



Precast drainage channels, cladding and fascia panels said to cost no more than similar products in conventional concrete are being produced in polyester resin concrete by Whaley Agresin, Oakesway, Hartlepool, Co. Durham. The resin concrete called Agresin, is made entirely without cement and consists of aggregate mixed with "Beetle" polyester resin supplied by BIP Chemicals (Turner and Newall). The high strength/weight ratio obtained results in products which can be one-third as light, or four times stronger, and more resistant to chemical attack and weathering than conventional concrete parts, says the company. Drainage channels made from "Agresin" can handle most liquid effluents as well as surface rain and waste water. Whaley Agresin has opened a plant for the continuous production of building components from this material which the company thinks will, eventually, replace conventional concrete in many applications.

Runway at Turnhouse

A NEW runway at Edinburgh's Turnhouse Airport is to be constructed at a cost of £3.25m. by W. and C. French for the British Airports Authority.

The runway will be situated immediately to the north of the airport and comprises two 560-metre by 45-metre-wide pavement quality concrete sections with turning area and taxiways. The works, which include drainage and services and the erection of four single-storey electrical substations, will take 27 months to complete.

Meanwhile, Astec Bau, a German subsidiary of Tarmac Roadstone Holdings, has been awarded a £600,000 contract for surfacing work at Berlin's Tegel Airport.

Appointment in Italy

S.A.I.P.E. (Società Anonima Italiana per l'Eco-logia), a company formed earlier this year in Italy, between London-based consulting engineers Sandford Foxwell, Wilton and Bell, and professional Italian engineers, has been awarded its first appointment in the Public Health Engineering field.

The appointment, with the town of Viadana in the Mantova region near the River Po, is in two parts. The first is for a comprehensive survey and report on the sewage treatment needs of the town—which has a population of about 20,000, with many trade waste-producing industries—including the trade wastes.

The second part of the appointment is to cover in detail the problems raised in the report such as the evaluation of schemes put forward by the industries for dealing with their specific pollution problems, as well as proposing emergency works for the Municipality to control pollution.

In brief

A. MONK and Co. has won a £1.8m. contract for the construction of roads and allied structures for the Stamford Street/Old Street diversion (A633), Ashton-under-Lyne, Lancs.

HOLST AND Co. (Northern) has received a £1.4m. order for the design and construction of civil engineering works associated with the new coke oven complex being built for the British Steel Corporation at Redcar.

LOVELL HOUSING of Marlow, Bucks., a member of the Lovell Construction group, has been awarded a further contract valued at £104,000 by Haddenston Urban District Council for the construction of timber frame flats and houses.

MEARS CONSTRUCTION is to build a £287,000 multi-tramway centre, hotel and outbuildings at Rainhill, Lancs., for Lancashire County Council.

A £180,000 contract has gone to Norwen Construction (Civil Engineering) for the design and construction of an office block in Bootle, Lancs., for S&B (Merseyside).

Laing wins Oil tanker terminal £5.5m. work by Kier

THE MAJOR part of the building programme—a £2.5m. contract—for a new civic centre complex in Aberdeen has gone to John Laing Construction, which has already started work.

The scheme, on a 14-acre site at Westburn Road, has been planned to supersede the council's existing offices in 11 buildings scattered throughout the city and is scheduled for completion in June 1975.

Laing has the task of completing a four-storey block with a combined floor area of about 150,000 square feet to house the entire office staff of the county council. The project also includes the erection of a single-storey bank and a two-storey office block.

Elsewhere in Scotland, Laing has won a £1.9m. contract from East Lothian County Council for upgrading 452 pre-war houses, while a £575,000 job for British Home Stores involves the building of new four-storey retail premises in Phase Three of the town centre scheme at East Kilbride, Lanarkshire.

A CONTRACT valued at nearly £7m. for the design and construction of a tanker terminal at Holehaven Creek, Canvey Island, to serve the new refinery being built there for Occidental Refineries, has been awarded to Kier.

The six-berth terminal will have an approach reaching out 1,400 metres from the shore. The berths are designed for a range of vessels from 1,500 dwt to 283,000 dwt and 15 mooring dolphins are included in the contract. Loading and offloading crude oil and products will be by 25 loading arms to be supplied under a nominated sub-contract.

Kier will also carry out the mechanical and electrical work for the project which should be completed in two years' time. It has been designed by Parsons Brown and Harris.

Acquisition by Mowlem

MOWLEM HAS acquired E. Reader and Sons of Alfreton, Derby, formerly a subsidiary of Sturtevant Engineering Company, for £100,000.

E. Reader specialises in pressure grouting, ground anchors, drilling and the hire and sale of its own range of group pumps and mixers. The company will become a wholly-owned subsidiary of Soil Mechanics, a member of the Mowlem group.

The deal was arranged through Chesham Amalgamations and Investments.

Whitbread delivery centre

HOLLAND, HANNEN and Cubitts (North West) is to build a £1.4m. delivery centre for Whitbread, the brewers, on a 15-acre site at Shadsworth, near Blackburn.

The centre will have vehicle loading bays at one end, a warehouse and storage area in the centre and, at the other end, a complex consisting of a tanker unloading bay, a bright beer processing department, a packing area and a small laboratory.

Construction, which began last month, is expected to take 13 months and consulting engineers for the project are Brian Moorehead and Partners of Altrincham.

Conder wins tax office contract

UNDER A £1m. contract from the Department of the Environment, Conder (Scotland) is to erect the steel shell of a new inland Revenue tax office at Cumbernauld in Scotland.

The £3.5m. development, for which a main contract has not yet been appointed, is being built in three phases using the Conder "Kingsworthy" method of construction. It will house general offices, a computer suite, welfare facilities and service and storage areas.

Crack-free concrete

HIGH STRENGTH concrete structures free from shrinkage cracks can be fabricated with the aid of an expansive additive developed by Onoda Cement Company of Japan, the manufacturer claims.

Designated Onoda Expan, the product effectively compensates for natural shrinkage in cement mortars and concrete. When added to standard concrete mixes at a level of 8 per cent, based on cement content, higher compressive strengths than those available with plain concrete are obtained under restrained conditions.

Based on a lime system, Onoda Expan is replacing calcium sulpho aluminate expansive additives in Japan where particular importance is attached to crack-free structures due to subterranean disturbances. Currently under evaluation by the Cement and Concrete Association, the product is available for the first time in Europe from Onoda's agents, Richard Peel and Company, 9 St. Mary's Street, Wallingford, OX10 0EL, Berks.

Help for laymen

A NEW booklet from the Brick Development Association—"An Outline of Housing and Planning"—has been prepared mainly for laymen serving on local authority planning committees.

The booklet provides a concise description of the administrative and legislative aspects of housing and planning at national and local level together with glossaries of terms commonly used in design and construction. Copies will be circulated throughout the country when the councils are reconstituted at the beginning of next year.

The BDA has also published an updated version of "The Design of Calculated Load-bearing Brickwork" with all calculations now given in metric.

The first publication is available free of charge, the second at 25p, from the Brick Development Association, 19, Grafton Street, London W1X 3LE.

Inspecting platforms

UNIT INSPECTION Company of Swansea, part of the British Steel Corporation's Tubes Division, has won a contract from Conoco, operator for the Conoco/National Coal Board Group, for the underwater inspection of five fixed platforms in the Viking Field, 86 miles off the Lincolnshire coast.

Using non-destructive techniques, the work will take between one and two months and will be the first phase of a routine programme to ensure the future integrity of the oil platforms.

Underwater television experts will make a video film of the submerged sections of the platforms together with detailed sequences of non-destructive testing operations.

Unit Inspection is working on the contract in co-operation with North Sea Divisag Services and Underwater Security. Elsewhere the company is currently carrying out site testing of the construction of three platforms—two for the British Petroleum Forties Field, and one for Shell's AUK Field.

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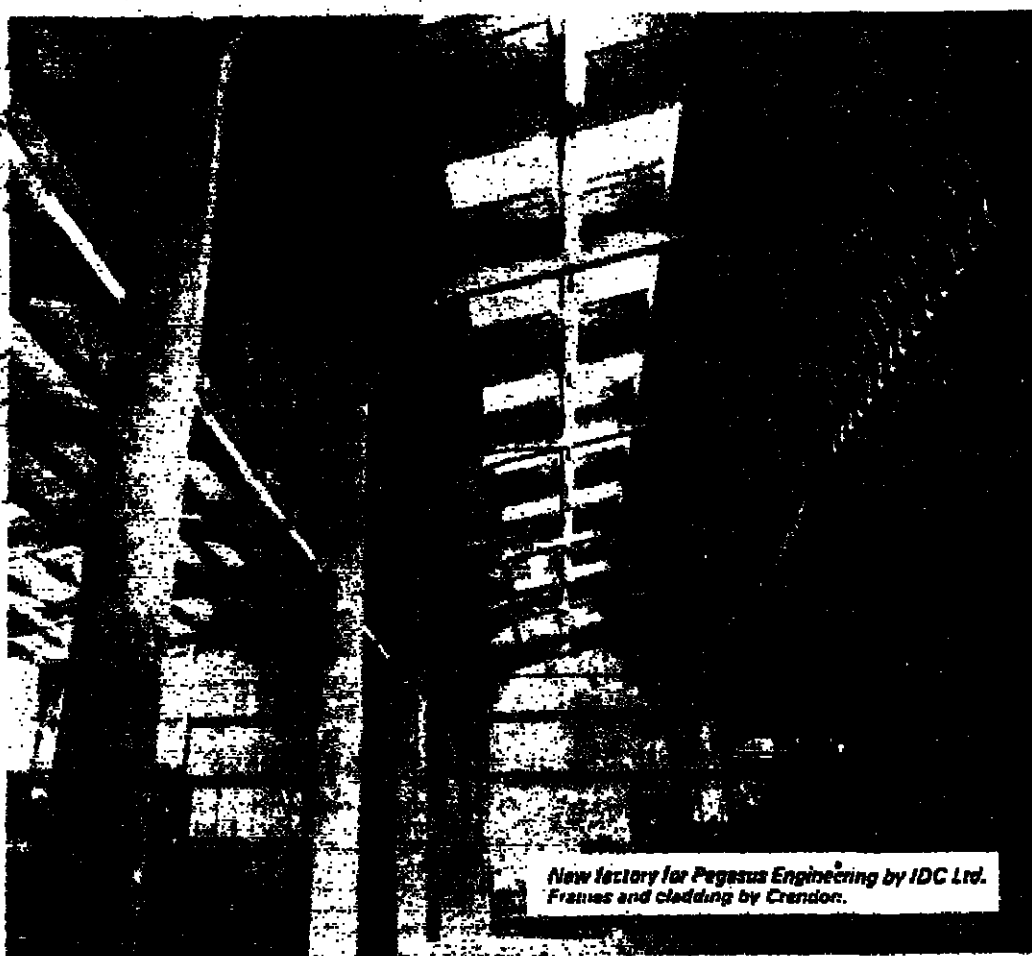
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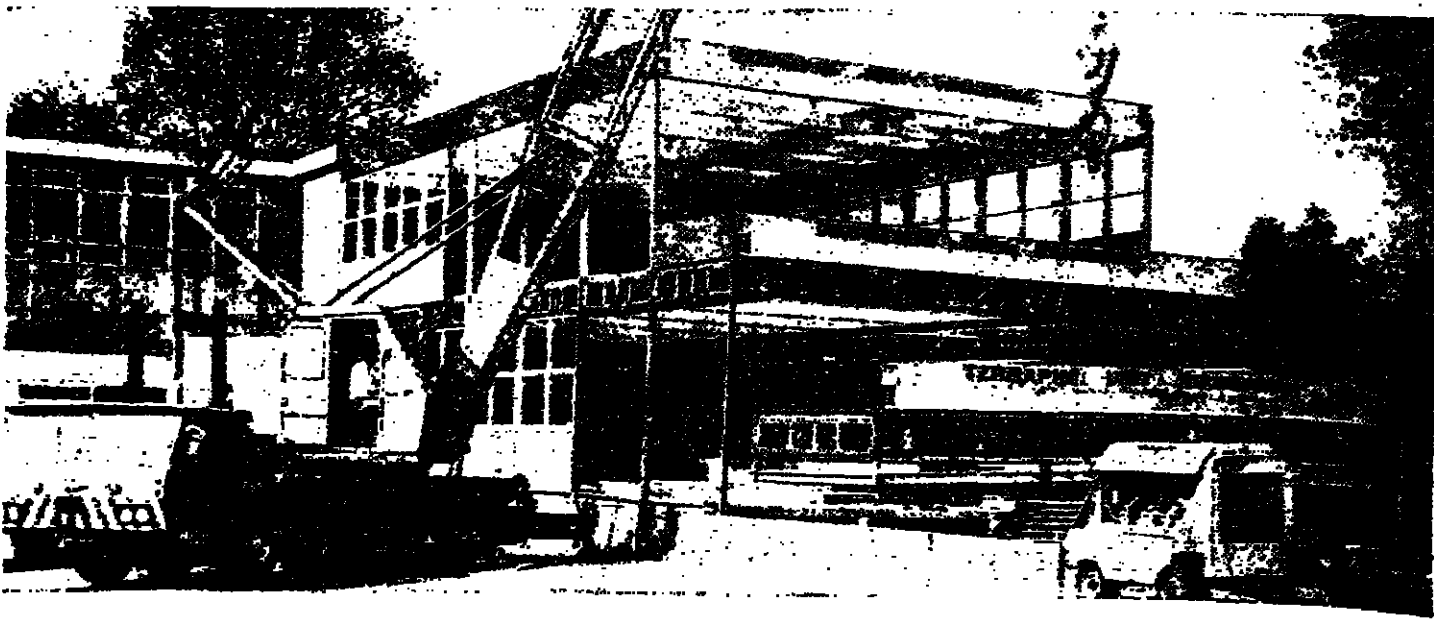
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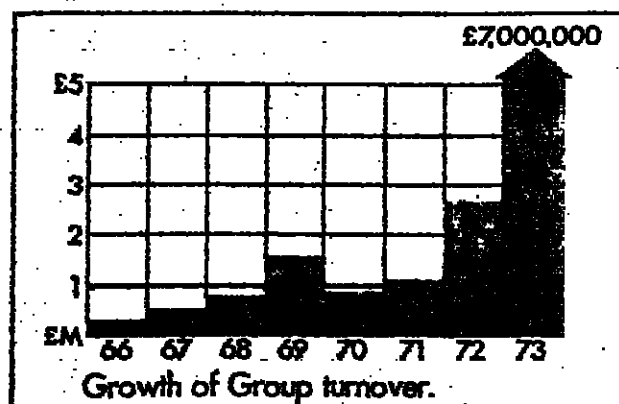
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FINANCIAL TIMES SURVEY

Machine Tools

Picking up steam again

By COLIN JONES

The appalling conditions of almost 90 per cent. The latest 1971, when machine tool markets collapsed virtually the world over and orders received by the British industry plummeted further and faster than anyone can recall since the desperate days of the inter-war slump, are gradually receding into painful memory. The problems the tool makers are now experiencing are quite different—shortages of manpower, materials, and components and in some cases a shortage of plant capacity too. But, as one company chairman has said: "If we have to moan, thank God we now have these problems to moan about."

Turning point

Looking back, it becomes even more apparent that the turning point in the home market occurred some time around March last year. By then, the decline had all but bottomed out or as one tool maker at the time said: "Things are very gradually getting a little less horrible." The orders total for the second quarter of 1972 was the first for almost a year and a half to show an improvement in current prices on the year before. Then came the £15m. worth of special advance orders placed by public authorities which had been announced by the Government in the early spring and summer—a typical example of pump-priming coming too late to be of maximum help. This led to a doubling of the order flow between the June and September quarters. But the underlying improvement without this of 1971-72 and the revival on the special boost was probably at least a third in current prices on 12 months before.

By the last quarter the improvement on an annual comparison had jumped to 1972 could not have been better

timed. True, price elasticity can be pretty low on many types of specialised industrial equipment. If the specification, performance, and delivery date are right, the initial cost can be of purely secondary consideration. But this is not wholly true for all types of machine tools.

Since then the home market has continued to revive. One cannot be sure about the exact trend but reports from various companies indicate that the flow is now running between about 30 per cent and 50 per cent above a year ago (again in terms of current prices). The variation may in part reflect the differential effects of last year's special Government orders, which were mostly placed in the September quarter, and in part they could also reflect the sector of the industry in which each company is placed. But, all in all, it seems that home orders may now be running at the rate of about £16m-£18m. a month. This would be a three-fold increase (ignoring inflation) on the level of two years ago when the recession was approaching its nadir.

On the export side, the turning point came a few months after the first signs of a recovery at home. Just as the U.S. preceded the U.K. market downward in 1970 and 1971 with Continental Europe following on behind the U.K., so the first indications of an upturn came in the U.S., followed first by Britain and then by a Continent. Again looking back, one can see clear signs of recovery in the American market developing in the winter of 1971-72 and the revival on the Continent beginning up to nine months or a year later.

For Britain's tool makers the floating and effective devaluation of the pound from June 1972 could not have been better

during the slump and many were still making tools ahead of orders until a few months ago. It is only relatively recently that many delivery dates have begun noticeably to lengthen out beyond the normal manufacturing cycle period.

Likewise, import and export shipments were only fractionally higher in value terms in the first six months of this year as compared with the same months of 1972. In terms of total tonnage—not necessarily a true indication of volume after allowing for price changes—the 1973 figures were actually down on 1972.

Even so, the speed of the turnaround in orders for capital equipment took much of the engineering industry by surprise and it is largely this that has contributed to the supply shortages which are now plaguing the industry, including the machine tool sector. A survey of 950 engineering establishments conducted by the Engineering Employers' Federation in June and July 1972, found, for example, that capacity utilisation in the industry was then running at about 80-83 per cent. The sampled companies reckoned that, on average, they could raise output by about 8 per cent with the same total labour force as they were then employing. And, even though orders had already begun to recover, the majority thought their major problems over the next six to twelve months would be lack of orders, inadequate profit margins, in-

creased costs, and labour disputes. Only between a tenth and a fifth thought that the availability of skilled labour would be a cause of difficulty.

In the machine tool sector, capacity utilisation was on average running at only about 73 per cent and the median estimate of the increase in output with an unchanged total labour force was 18 per cent. This was after skilled men had been dismissed by the machine tool makers in their thousands during the 1970-71 slump. Alfred Herbert, the biggest company, had alone reduced its payroll from just over 11,000 to about 7,000. Admittedly, the recent manpower recruitment experiences of the companies have varied tremendously, a lot seems to depend upon the grades of jobs offered and the localities in which the offers are being made. Some companies are facing considerable difficulties while others are claiming to be little troubled as yet. But some problems were inevitable given the extent of the cut-back and the speed of the subsequent pick-up.

Special steels

Much the same background lies behind the complaints now being made about the supply of such items as special steels, bearings, and precision castings. Their suppliers—who also serve other engineering customers—have been overwhelmed by the sudden inundation of orders. In the case of certain special types

Plessey engineers have been working shifts to complete the new NC controls which will be exhibited for the first time at the Hanover Exhibit which opens to-morrow, Tuesday, and continues until September 27.

of bearings deliveries are now being promised some 18 months after the orders are placed. Castings are a more special case. Before the slump most machine tool makers made their own castings but many foundries were shut-down or their operations drastically curtailed in the battle to avoid insolvency. These actions are not easily reversed. As a result, delivery times for most types of castings have doubled or trebled since last winter. The wider question, inevitably, is whether the drastic

reductions in the industry's overall capacity during the slump will prevent it coping with the load now building up after the orders are placed. But the machine tool cycle will be accompanied by an even greater volume of imports than before. Much depends upon the rate at which orders continue to rise. One or two companies are already detecting some slackening at home. Most expect some kind of flattening to develop sometime after mid-1974, although lengthening delivery dates may induce some-

Industry's changing structure

By GEOFFREY OWEN

A decade ago, when criticism of the machine tool industry's performance was at its height and numerous Government committees were established to find the remedies, the fragmented structure of the industry was widely regarded as an important source of weakness. Hence the mergers and take-overs which transformed the structure of the industry during the early and middle 'sixties were generally welcomed by the Government.

It was during this period that many of the industry's long-established, family-controlled companies were absorbed into large groups, and powerful outsiders like Tube Investments, Staveley and others were investing heavily in the machine tool industry. While a substantial number of medium-sized and small companies were left untouched, the wave of acquisitions had the effect of concentrating at least half the industry's output in the hands of about half a dozen large concerns.

Serious mistakes

The question that is hard to answer is whether these changes in structure have brought about a long-term improvement in the industry's competitive performance. It is certainly not difficult to demonstrate with the benefit of hindsight, that some serious mistakes were made. The prices paid were often too high, and there was an excessive faith in the virtues of rationalisation; the speed with which the fruits of mergers could be harvested were vastly exaggerated. There may even have been in some quarters a basic misunderstanding of the nature of the machine tool industry and of the factors that make for success in it. That management eventually came to recognise these mistakes can be seen in the disposals and hiving-off operations which took place towards the end of the 'sixties and in the early 'seventies. In one or two cases put it in 1970, "has demonstrated how specialisation in one over targets, either for 'asset-imported machine tools while brought a continually larger share of that market and has enabled the normal swings of the machine tool cycle to be eliminated."

It was not only in mergers and take-overs, of course, that mistakes were made. In some quarters there was a misplaced belief in advanced technology generalising about the "right" as the key to future prosperity. structure for the machine tool Molins' System 24, a highly automated machining system, an individual company. No proved to be ahead of its time, doubt there is a minimum size while the handsome Daventry factory of Herbert-Ingersoll, producer

designed to supply the motor industry with transfer lines and other sophisticated equipment, has always seemed logical, for Staveley was forced into liquidation through lack of customers. Whether these failures were due to backwardness among machine tool users, or to poor marketing by the producers, or to other factors, may be debated at length, but the fact remains that at least some of the industry's ventures into high technology proved to be commercial disappointments.

Dried up

Any attempt to assess the usefulness of the industry's structural changes has to take into account the crippling recession of 1970-72, when orders for machine tools virtually dried up and many companies had to shed labour and reduce capacity on a drastic scale. In these conditions it was hard enough for any machine tool producer, small or large, to turn in a profit. Certainly the heavy losses recorded, for example, by Alfred Herbert indicated that size and diversity of products afforded no protection against the recession, and contrasted significantly with the performance of, say, Jones and Shipman, a much narrower product range, which has shown a remarkably consistent profit performance through good times and bad.

Yet it would be wrong to draw the firm conclusion that the small specialist is always able to ride out a recession better than a big group. After all, one of the companies hit hardest during 1971-72 was Newall, recent experience of mergers which had earlier successfully resisted a bid from Tube Investments and had been regarded as one of the strongest medium-sized units in the industry; it is round out a product line or to make for success in it. That management eventually came to recognise these mistakes can be seen in the disposals and hiving-off operations which took place towards the end of the 'sixties and in the early 'seventies. In one or two cases put it in 1970, "has demonstrated how specialisation in one over targets, either for 'asset-imported machine tools while brought a continually larger share of that market and has enabled the normal swings of the machine tool cycle to be eliminated."

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resources to devote to product development and marketing. It groups like Alfred Herbert and Staveley will continue to seek their own salvation through greater internal efficiency and facilities, in specific machine tool development. These changes may well involve decisions to phase out certain product lines and to concentrate on those areas where the company has a realistic chance of maintaining a position of world leadership. For while success in the machine tool business may be achieved by companies with widely different size and ownership patterns, there is little doubt that the principle of product specialisation is the right one to follow.

Machine tools is one of the most international of industries. This set the companies that get the industry to follow than most orders are generally those who and take-overs.

Small mergers

Any further restructuring of the British machine tool industry may well take the form of relatively small-scale mergers on the Marwin-Kearney and Trecker pattern. Within the industry there is too much experience of mergers that have gone wrong—no one is about to repeat the errors made in the 'sixties. Modest acquisitions to round out a product line or to make for success in it. That management eventually came to recognise these mistakes can be seen in the disposals and hiving-off operations which took place towards the end of the 'sixties and in the early 'seventies. In one or two cases put it in 1970, "has demonstrated how specialisation in one over targets, either for 'asset-imported machine tools while brought a continually larger share of that market and has enabled the normal swings of the machine tool cycle to be eliminated."

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MACHINE TOOLS III

مكائن الخشب

British exporters confident of their place in the overseas markets

By DAVID CURRY

Two basic facts stand out in any analysis of the machine tool industry's trade. The first is that the industry follows a very much cyclical pattern which bedevils the industry as a whole; the second is the complementary nature of the trade between industrial countries.

A new factor which must now be taken into consideration is the relative value of the pound in relation to that of the currency of our major partners and competitors. This is a particularly important matter for the machine tool industry since half the machine tool imports into this country are from West Germany whose currency has moved most in relation to sterling and Germany is consistently one of the top handful of export markets for the U.K., taking about 10 per cent. of our exports. Whether the sharp upward movement of the mark in relation to sterling will disrupt this situation is the big unknown at the moment.

Cyclical pattern

The trade with W. Germany illustrates the cyclical pattern business. In the past seven years German exports to this country have had two peaks, one in 1968 when they rose from DM163m. in 1967 to DM244m. in 1968. They then sank to a low of DM165m. in 1969 before climbing to 1225m. in 1970. By 1972 they were at DM174m. out of total imports of DM360m. Britain's exports to Germany followed the same story. From 138m. in 1965 they sank to DM30m. from then on until three years 1969-71 when they progressively registered 49m., DM52m., and DM57m. slipping down to DM53m. in the recession year of 1972. Our trade with West Germany illustrates the complementary nature of the industry. The long German exports to the U.K. in 1972 were lathes (425m.), capstan and turret lathes (315m.), and automatics (315m.).

milling and horizontal boring machines (DM21m.); shears and metal working machines (DM11.4m.) and wire working machines (DM13m.). Although at a much lower level, Britain's sales to Germany are heaviest in almost exactly the same categories.

This illustrates another important point. There are very few items in the composition of trade between industrial countries which cannot be replaced by a domestically produced product. There are, of course, exceptions. Britain would be hard pressed to find home replacements for some of the very small Swiss machines which have been developed for the watch industry and for some of the very large machines which come from Germany.

But generally a domestic substitute may be found, and this is where the effects of currency movements may prove vital. The big competitive advantage the U.K. manufacturers have through the depreciation of the pound should also militate heavily against German exporters both in selling to the U.K. and in third markets, while British exporters are confident that they have a remarkable opportunity to sell to Germany.

However, there is not necessarily an easy formula which says that a depreciated currency is an export catalyst. It tends to come back to our old friend the cycle. If the British cycle, when it reaches depression, happens when demand is still buoyant overseas then manufacturers have a reasonable hope that the cheapness of British products will enable them to step up exports to iron out the effects of the cycle. If, on the other hand, the story of the last recession is repeated, when it was a European-wide phenomenon, the compensatory advantages of a depreciated currency may be far less relevant.

Even on the German scene there are doubts. The anti-inflation measures in Germany

include strong discouragement of new investment, and this may diminish the opportunities in an otherwise very large market which absorbed more than DM700m. in imports last year. On the other hand, if there develops a substantial exodus of German companies seeking manufacturing facilities outside Germany in, for example, Brazil, a path being taken by some vehicle and automotive component manufacturers, the opportunities may be deferred and shifted outside Europe.

Strong stimulus

Within Europe France is the market which is bucking the trend. From sales of £7.5m. in France in 1971 there was some slippage to £7.3m. last year, but this was in a period of recession when the purchases from the U.K. by Germany had sunk to £5.3m. The continuing process of re-equipment of French industry and the Government-sponsored programmes of creating larger manufacturing units is clearly a strong stimulus to investment and France has, over the past three years, soared into third place in our export league table overall and may even be pushing Germany for the No. 2 spot within a couple of years.

Last year the Soviet Union was the biggest British market, taking £8.5m. in goods. But in Eastern Europe so much depends on large single contracts that it is very hazardous to make forecasts. Within Eastern Europe Poland is regarded as particularly promising, an opinion not only held by tool and gauge makers since in the first six months of this year Poland climbed substantially above the Soviet Union as an overall British export market.

The Japanese, though the world's fourth largest producer last year (production DM2,794; exports DM1,460m.; imports DM324m.), has not yet made the impact on European markets that certain of their electrical goods manufacturers and motor companies have registered.

Japanese sales to Germany last year were only \$4.3m. and to Europe as a whole just over \$10m. in 1971 and below \$5m. in 1972.

As for new export areas the three markets which the industry tends to pick out are Spain, Brazil and Mexico. Spain is, of itself, a significant producer of machine tools, ranking 12 in the world league last year ahead of Sweden with production estimated at DM388m., exports of DM143m. and imports of DM214m. Spain is regarded as a coming export market partly in the light of the likelihood of considerable investment in the motor industry going to Spain and the rapid development of a Spanish shipbuilding industry.

Brazil is still a relatively small producer (DM145m. last year) but her imports of DM161m. make her a significant market and one likely to expand with the surge of European investment in industries like vehicle building and automotive products with a high demand for machine tools. Mexico is a tiny producer, but her imports last year were DM226m. making her about the tenth largest importer in the world.

The Machine Tool Trades Association is planning extensive promotions in Latin America over the next couple of years.

Less reliable

The traditional markets, like Australia, are regarded as less reliable customers than before. Ironically, while manufacturers now see Latin America as showing more of the political stability that reassures traders, they are beginning to wonder whether or not some of the traditional white Commonwealth countries are proving less stable with the increasing pressure of economic nationalism and tendency towards tighter controls on investment. The industry is, then, very optimistic about this year, optimistic about the next, but

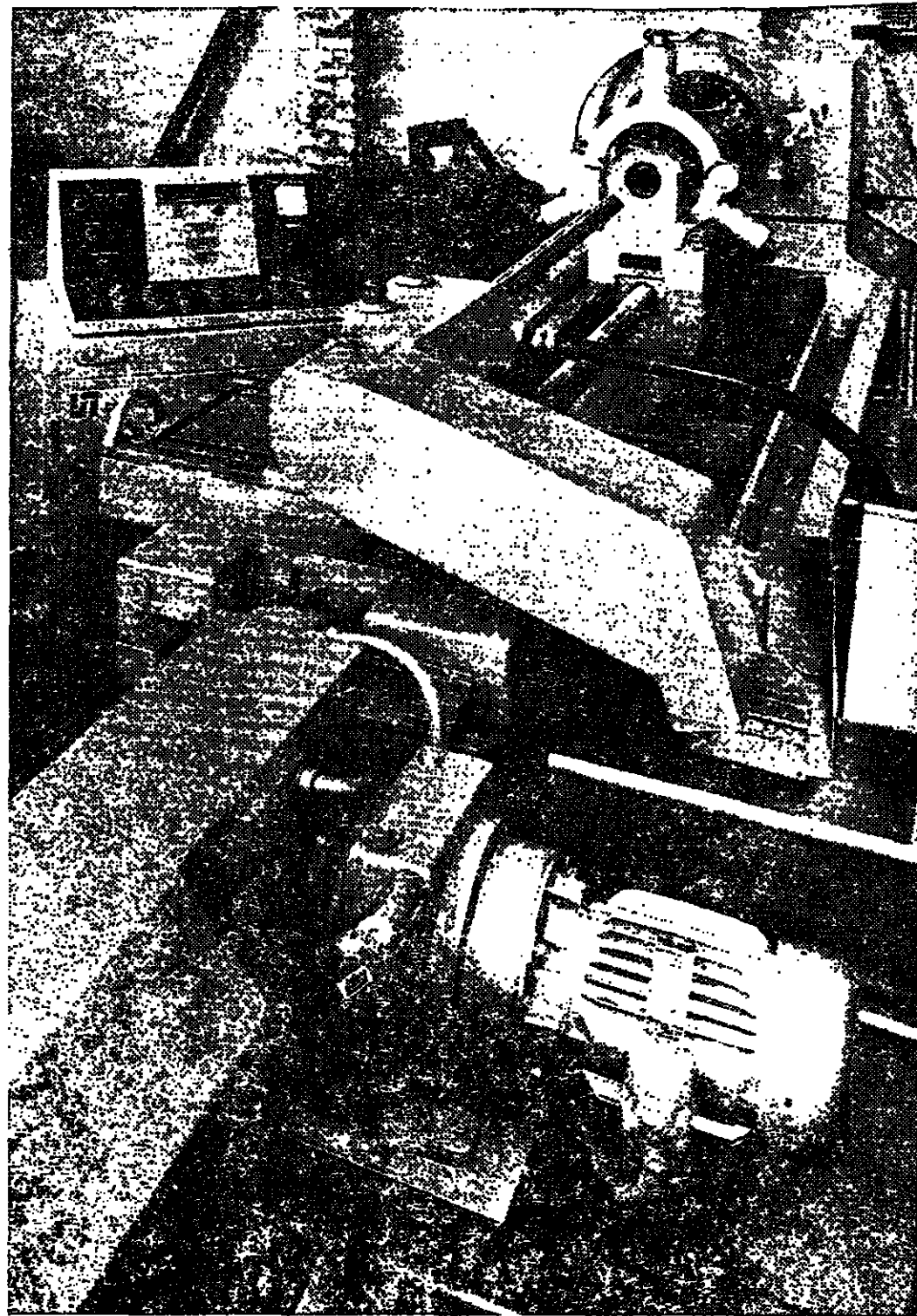
mistic about the next, but has a lurking fear that 1975 may see the swing back into recession. This year a U.K. turnover of about £190m. is being privately forecast, although there are some worries about possible steel shortages and problems over ball-bearing supplies—the industry has traditionally demanded custom-made bearings and is having to adjust to using standard products as the ball-bearing industry itself rationalises.

Delivery problems

On the export side there is confidence of consolidating markets, thanks not only to currency changes but to good products and the ironing out of delivery problems. Apart from that there is a strong fatalism about the certainty of future depression; the hope is that the depression will not be universal but that there will be sufficient time-lag between its effects in different countries to enable exports to iron out some of the troughs into which the industry has sunk in the past.

An export-winning

British-made deep hole boring machine manufactured at the Halifax works of Stanley Machine Tool Co., part of the Derek Hartle Organisation. It is the only machine of its kind made in the U.K. and has a feed rate of from 2in to 17in per minute. A substantial proportion of total output is exported and customers include firms in the United States, Australia and Canada.



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A decade or so ago it was possible to get by in the machine tool business on a reputation for finely engineered machinery.

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Whatever you thought you knew about us is out of date. The new Herbert has more going for it than ever the old one did. Here's one dinosaur that preferred evolution to extinction.

HERBERT

Alfred Herbert Limited, Coventry, England.

MACHINE TOOLS IV

Britain competitive with European manufacturers

By ANDY McELROY

Ever since the 1940s the sight it would be difficult to British machine tool industry blame them for this. Their customers have taken a lot of stick on both marketing and technical excellence.

As recently as last year forecasts were being made on the length of time the industry could survive against Continental competition, given our entry into the Common Market. There is an implicit assumption in many of the statements made about the industry that Germany is technically superior while Japanese manufacturers offer better value for money.

But is it fair to throw bricks at the industry? Certainly it deserves them if it cannot compete on level terms with manufacturers from Continental Europe or from North America.

Even if it is losing out to Japan which can still, despite inflation, boast one of the lowest wage rates of any industrial economy.

Best value

To understand how the industry acquired its reputation—and, incidentally, many of its albatrosses—one has to go back to the years immediately after the Second World War.

Before 1939 any country in the old Empire that wanted machine tools came to Britain. There was never any doubt in the mind of the Australian or Indian user that it was in this country that he found the best value for money.

After the war, however, times changed rapidly. The Empire and the captive market had disappeared because the old colonial nations had realised that the United States was a source of effective production equipment that had been proved during the years of the build-up for the invasion of Europe.

The British industry was either bombed or worn out. And in the years during which German industry was growing with the help of Marshall Aid U.K. manufacturers were turning out machines to 1930s designs as fast as they could, saving the advantage of hand-

quarter of a century. Alternative markets were not in a buying situation. If one is investing in an automated machine tool capable of very high production rates one must be able to foresee a market growth that will at least cover machine amortisation. Germany, as Britain's principal competitor in the European machine tool market, had succeeded in establishing itself in this country in the mid-60s with automated equipment. Thus last year, and even as long ago as 1969, British customers pointed to German companies as exemplars of what U.K. industry should be doing.

Worst enemies

It has been said time and again that the English are their own worst enemies, and this is true of their attitude to home-produced machine tools than to any other industry sector. Yet if one looks at the five-year period between 1967 and 1972 it can be seen that British exports to the present EEC countries grew by a factor of 2.5, while imports declined to less than half of the initial figure.

While accepting that 1972 was an unusual trading year it takes a good deal of credulity to accept the figures. The last "normal" year—1971—gives figures of £28.3m. exports and £24.7m. imports. Exports had, on this basis, increased 3.5 times over while imports had fallen by about £700,000.

This growth of the European market is borne out by the figures for Germany alone, which is sometimes considered, as has been said, as the repository of technological advance. In 1967 exports to that country were £1.9m., while by 1971 they had reached more than £8m. In 1972 they had again fallen to £5.3m., and though this figure is well below the peak it still shows a healthy growth in trade over the period.

Jumping to conclusions on the basis of bald trade figures is an inclination that is hard to resist, but one can, to a first approximation, say that Continental machine tool manufacturers have been losing ground on exports against the background of a thriving economy while British companies have been improving their performance against a home market that has been neither healthy nor steady.

When one talks to the Machine Tool Trade Association it becomes clear that the industry knows what it is doing, given one or two exceptions. As far back as 1958 the machine tool sector of the mechanical engineering industry lobbied for a reduction in duty on machine tools from 17.5 per cent to 10 per cent, an indication that they were prepared to fight without protection for the valuable European market.

Secretary to the association Mr. P. H. E. Warwick points out that selling successfully in overseas markets is nothing new to the industry. Machine tool manufacturers, as he says, were in Europe long before Britain signed the Treaty.

World background

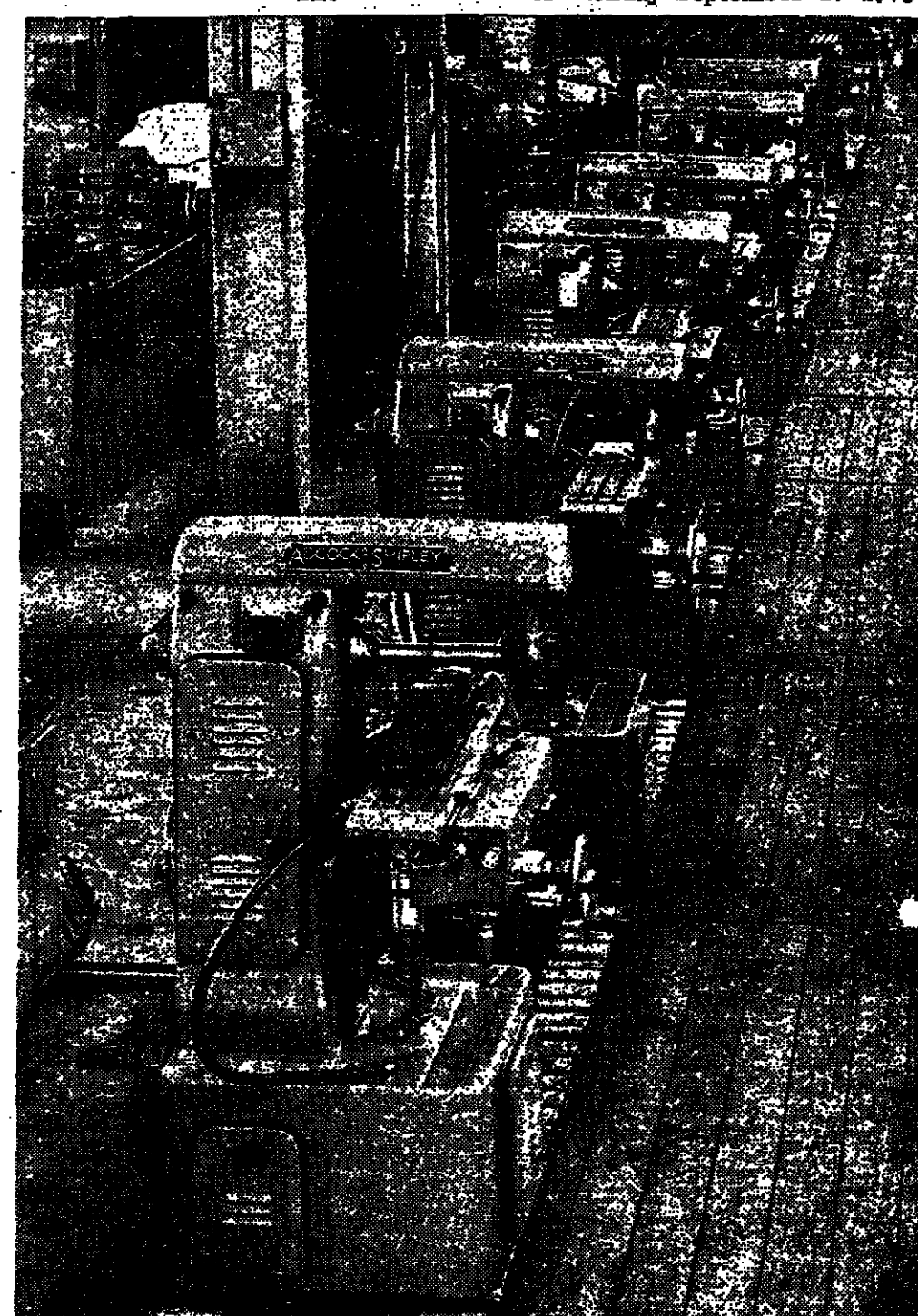
Speaking of the success of British manufacturers, he said that European trade must be looked at against a world-wide background. In 1971 the U.K. exported twice as much, by value, as it imported, £93.5m. as against £46m. In 1972 exports fell by about £14m. while imports rose by £1.8m., but that still left the U.K. with a positive balance of £31.6m. on the account.

And in any case, says Mr. Warwick, it is only to be expected that any country in the EEC, or indeed in the world, will import substantial numbers of machine tools. According to Customs and Excise there are no fewer than 450 separate categories of machine tool, and it is unrealistic to expect any country outwith the U.S. to have manufacturing and development capability in all categories.

Fragmentation of effort, as one must have in the comparatively small European nations, inevitably means that in the next few years there will be amalgamations between existing companies. On the automation side there is already a high degree of technical co-operation and the companies that sell control systems separately from the tools themselves already find that their production is being dictated more by a European consensus of requirements than by the needs of an individual nation.

In machine tools, as in most other areas of industry, there is constant discussion as to what shape cross-frontier co-operation should take. Britain's role is hard to define. Three years ago one could have said that the future lay in simple but effective equipment of the type that Colchester Lathes has marketed so successfully. Another viewpoint is that the electronic ability of companies like Plessey—ignoring for the moment the computer manufacturers per se—could be used successfully with German, Italian or French machines.

On any reckoning, the British industry stands comparison with anything else in the Common Market, quite apart from its competitiveness in the rest of the world.



Modern flow line production methods used by Adecock-Shipley at Leicester factory for the manufacture of the Model 1ES range of mill machines. Adecock-Shipley are Western Europe's leading producer of ing machines.

Still no grounds for complacency

By HAROLD BOLTER

The U.K. machine tool industry had a favourable trade balance last year in the ratio of very nearly 2:1, selling members.

It might have been expected that the sudden upsurge which has taken place in machine tool orders in the U.K. would lead to a much greater import penetration, simply because the British industry, having carried out a very heavy programme of rationalisation, would be unable to cope.

At the moment it is generally assumed that entry into the Common Market will lead to increased sales in both directions while the much higher tariffs that British machine tool producers will face in many cases in markets such as Australia, Canada and New Zealand can be expected to lead to some loss of market leader ship in these areas, against not only other EEC countries but also the U.S. and perhaps Eastern Europe and Japan.

So far as European competition is concerned, the British industry starts off with a distinct advantage. Traditionally, Britain has been a fairly static market for the six original members of the EEC over the last few years while Europe has shown increasing promise for U.K. manufacturers.

Britain's machine tool builders have increased their sales to the Common Market from £8.4m. in 1967 to £21.5m. last year, despite tariff barriers, while U.K. imports from the EEC, after hovering around the £20-25m. mark for five years fell to £11.6m. last year.

While 1972 was a bad year for everybody trying to sell machine tools in Britain, brightening up only in the last few months, it was particularly disappointing for the EEC producers. At the very least British manufacturers have as good a base on which to build in Europe as European manufacturers have here.

Wider market

There is an argument that the U.K. is at an initial disadvantage. In that British machine tool builders must try to exploit six different markets while established members of the EEC need only concentrate on one, Britain.

But that seems a little superficial. It is at least possible that British producers, particularly if they approach the different markets in a more concerted manner, have a greater opportunity for expansion in a much wider overall market than is available to the other EEC members.

The movement towards product rationalisation has been gathering pace in Britain during the recession. Nevertheless, there is still a fair amount of duplication of individual products. Again, although this means that there is a choice available between products with similar specifications, their competitive effectiveness in foreign markets or against imported machines tends to be restricted by a lack of technical development and market compatibility.

As British manufacturers tend to specialise more in particular sectors of machine tool production there is every likelihood that they will import complementary machine tools and carry them, for marketing purposes, as part of their range. Equally, there has been a recent trend, which will almost certainly accelerate, for the larger European producers to set up their own sales organisations in Britain rather than rely on merchants, in much the same way as has happened with foreign companies in the motor industry.

Nevertheless, the European Association of Machine Tool Merchants, recently established in London and with a far more healthy relationship with the MTTA than has previously been the case, does not believe there is room for any real concern at present.

Main problem

Merchants have benefited in the last six months from a considerable improvement in business, in second-hand machine tools as new ones, in both the import and export fields.

Their main problem at the moment is less the longer-term role they may play in the industry than the obvious difficulty, as far as imports are concerned, about the changing relationship between foreign currencies and the £.

Additionally, of course, they are as concerned as the manufacturers about the cyclical trend of machine tool sales and the effect this had on their business. For this reason the AMTM has joined with the MTTA in representations to the Government in representations for the introduction of a new investment scheme aimed at smoothing out the peaks and troughs of demand.

More digital grinder developments for the auto industry

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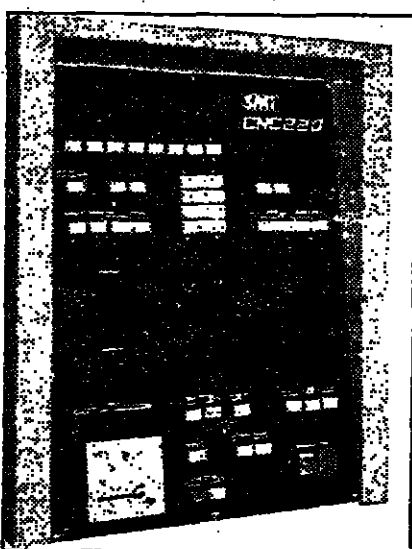
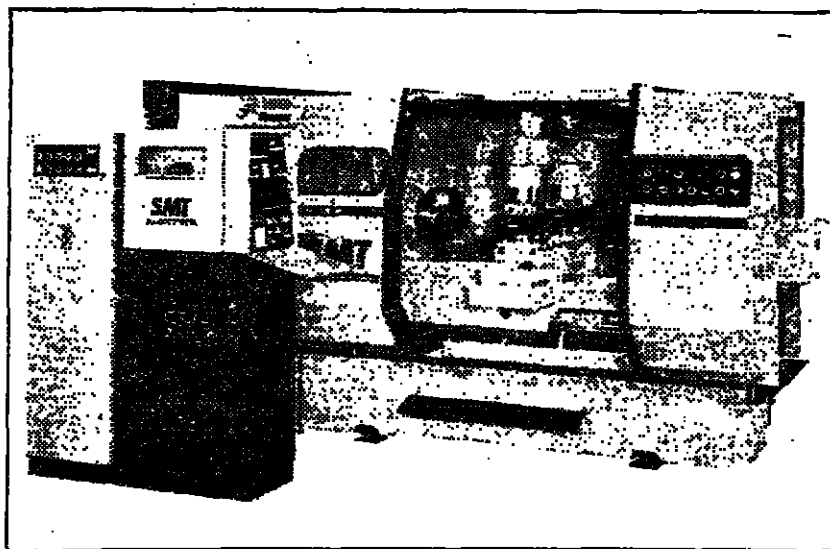
A similar system is used in plain and universal machine tools known as the LANDIS MICR TRONIC feed.

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	U.K. imports from all sources	U.K. exports in total	U.K. imports from present EEC members	U.K. exports to present EEC members
	£m.	£m.	£m.	£m.
1967	53.2	43.8	28.4	8.4
1968	45.1	56.3	24.9	10.4
1969	40.6	67.6	21.0	14.2
1970	55.3	84.0	20.7	23.2
1971	46.9	93.5	24.7	28.3
1972	47.3	70.5	11.6	21.5

MACHINE TOOLS V

Product development programme gets under way as profits recover

by KENNETH GOODING

No one disputes that the most serious recession in the machine tool industry in the U.K. was a most appalling by-product of the general economic downturn.

But the industry is still, to a great extent, made up of a large number of small companies, and one is left with the feeling that during the recent "trough" some of them were only just managing to hang on. There were, in fact, some spectacular closures. Staveley Industries in June last year shut down the Worcester works of its Archdale division, pointing out that, as a maker of special purpose machines for the automotive industry, it had suffered more than the remainder of the Staveley Machine Tools subsidiary from "the savage recession in machine tool orders." Continuation of the business, even on a reduced scale, would produce "unacceptably high trading losses for a long time to come." Some 400 people were affected by the closure which did produce "a significant improvement in Staveley's cash resources."

In the same month came the news that Herbert-Ingersoll had been put in the hands of a receiver and manager. H-I had been set up in 1968 by Alfred Herbert and Ingersoll Milling Machine of the U.S. with the support of the Industrial Reorganisation Corporation and the Government, which contributed £1m. towards the new venture. Its aim was to produce tailor-made machines at the heavy end of the industry.

The demise of H-I can be blamed only partly on the recession in orders—which the management forecasts completely misread—because the company was also saddled with a heavy debt load, around £340,000 of interest payments a year, and a particularly conservative method of accounting, which involved all development and start-up costs being taken into the profit and loss account.

The venture cost Alfred Herbert £5.25m., and when it closed, down it contributed to the decline in the machine tool industry's manpower. For it is

in the reduction of the total workforce, apart from the major closures, that the re-trenchment process can be spotlighted.

Since 1969, when the industry had 59,000 employees, there has been a 20 per cent reduction to 46,000. Some of the big companies were even more severe. Staveley, for example, cut the machine tool work force from 5,000 to 2,500 while still retaining 80 per cent of the original manufacturing capacity.

Closure costs

At Alfred Herbert the average pay roll two years ago included 11,000 people, and by the end of the present year this should fall to around 6,500. Herbert closed the Churchill factory in Manchester (moving the operations to Coventry) and its redundancy and closure costs—charged to the profit and loss account—totalled £1.28m. in 1972 and £320,000 in 1971.

On a smaller scale, in the year to November 1972, Newall Machine Tool reduced the total of employees from 1,784 to 1,350 at a cost of £45,000 in redundancy payments, but the total wages bill fell from £2.47m. to £1.9m.

Newall provides an example of a company in serious straits even for this troubled sector of the industry. In its last financial year it lost £772,000 pre-tax and will be reporting losses again in the current year. To add to its embarrassment, Newall fought off a £1.9m. bid from Tube Investments 18 months ago, and less than a year before it plunged into the red, on the grounds that it was "in a stronger position than most in the industry."

It was not only the employees on the shop floor who felt the impact of the near-disaster. The complete management team of Newall was restructured and only one of the five previous directors remained on the Board when the dust settled.

The managerial links with the Player family which built up Newall and took it to the public in 1936 were severed when both

the chairman, Mr. Denis Player, and his brother, Jim, who had been heading the group's sales company, resigned. Traumatic indeed.

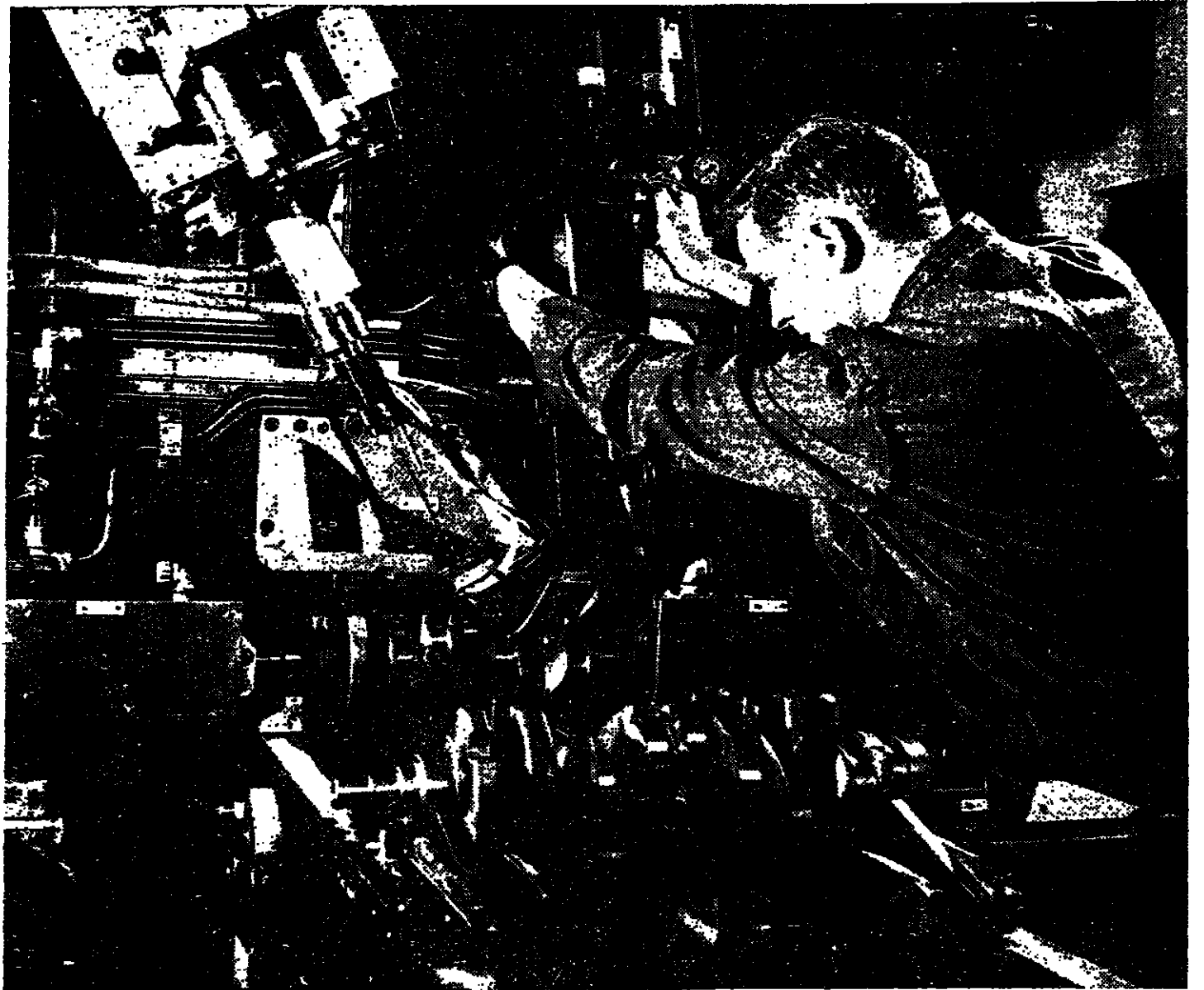
Through all the depressing times for the industry, those companies which are better known for the good, middle-price, functional machines needed in workshops anywhere in the world seemed to survive in fairly good shape—companies like Colchester Lathe, Jones and Shipman and Wadkin. But this is not to suggest that the industry is mortgaging the future by concentrating on "everyday" machines at the expense of more specialised ones. And there is also good evidence to show that the industry practises what it preaches and is using less old (more than ten years in use) equipment than most other sectors of British industry.

Sir Richard Young of Herbert echoed the industry's sentiment on this point when he commented: "Unless industries using machine tools do keep equipment up-to-date, they can be saddled with the burden of uncompetitive costs and levels of work in progress, as well as with waste of space and long lead times. These disadvantages increase as inflation increases. In a word, up-to-date machine tools are an essential defence of real profits and competitiveness, especially in times of inflation."

Financial problem

One result of the streamlining process which the industry has undergone is that it should result in the financial results of the industry being less cyclical than in the past even if the future peaks and troughs in order intake maintain their past strongly fluctuating pattern.

But there is no doubt that the industry should not allow the boom which is now getting under way to divert its attention from attempts to get at the very roots of its financial problem—this cyclical ordering pattern. The Machine Tool Trades Association has for many years been trying to get the U.K. Government to devise



a method which even out the group of MPs who at least understand the industry's problems. As the next step the MTTA is actively seeking support for its suggestions from other, allied industries, so as to add weight to its case. Unfortunately, the machine tool industry can produce any number of horrific financial details about the past few years when it next seeks Government help.

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MACHINE TOOLS VI

New approach to cyclical patterns of investment

By MICHAEL CASSELL

The remarks made last week by the President of the Machine Tool Manufacturers' Association (MTMA) to highlight the machine tool industry's biggest problem, the cyclical nature of investment on the part of the customers it serves.

The problem has bedevilled the industry since the last war and despite an endless succession of calls for action to be taken to bring about a permanent change in the situation, machine tool makers to-day still face the same difficulties. As the president said "Unless some method can be found for ironing out these very low troughs it is going to continue to be an inhibiting factor in the technological advancement which must in the next 10 to 20 years contribute so much to bringing the user the new and better, more efficient, more reliable and therefore most cost-saving machine tools and production techniques which must herald in the 1980s."

Investment incentives, originally devised as a means of encouraging industries to invest in new plant, have been operating in various forms since the last war, with varying degrees of success.

Investment grants

In 1944, investment allowances were introduced and these were subsequently replaced by investment grants on the grounds that the reimbursement of industry was slow and uncertain and that by their very nature, tax allowances were of no value to companies not making sufficient profits to avail themselves of the allowances.

As pointed out in an interesting Paper just published by the Edward Herbert Group, which has interests in the manufacture and distribution of machine tools, investment grants were seen as providing greater certainty and faster reimbursement and aid to new enterprises which had not begun to make profits. However, the scheme itself came in for criticism on the basis that by providing benefits to companies, whether or not they were profitable, led to uneconomic investment and a waste of resources and that it discriminated against the service industries and placed an excessive administrative burden on both industry and government.

In 1970, the Way Report recommended that investment grants should be discontinued since they were ineffective as stimulants to investment and they should be replaced by a system of free depreciation and investment reserve certificates. Since 1970, there has been a choice in the development areas as well as capital allowances.

Herbert makes the point that there is an urgent need for industry to develop more progressive policies towards investment appraisal and suggests that the effectiveness of any incentive scheme is in part dependent on the existence of such policies. As an alternative to a "pure" incentive the Group indicates that a combination of incentive allied to suitable investment policies might prove to be the best format. Such a combination, it says, would remove the objection that incentives lead to uneconomic investment and waste of resources.

It supports incentives on the lines of the old investment grants which were effective in immediately improving cash flows not shared by tax incentives. If such incentives were linked to investment policies the controls applicable to the scheme could, it suggests, be more rigid than has previously been the case.

Mr. Derek Hartley, the Group chairman, comments: "While opinions as to the value of investment incentives and the form which they should take vary widely, any scheme which attempts to stimulate capital investment by industry is worthy of support."

Increasing pressure is now certainly being put on the government to introduce investment incentives in slack periods. For over 10 years the MTMA has been pressing successive governments to introduce a modified version of the investment reserve certificates scheme in operation in Sweden.

This is not simply because it remains the key in the debate, but because at the present time it appears to be the only one in existence and seems to operate with some success. Until recently, the Association has been fighting a battle with little support but now several bodies are backing their campaign, including the Gauge and Tool Makers Association and the Machine Tool Manufacturers' Association.

The National Federation of Engineers' Tool Manufacturers and several distributive organisations. With the industry emerging from what has been widely described as the longest and most severe recession in the industry's history, the desire to make progress towards some stabilisation of investment has never been stronger.

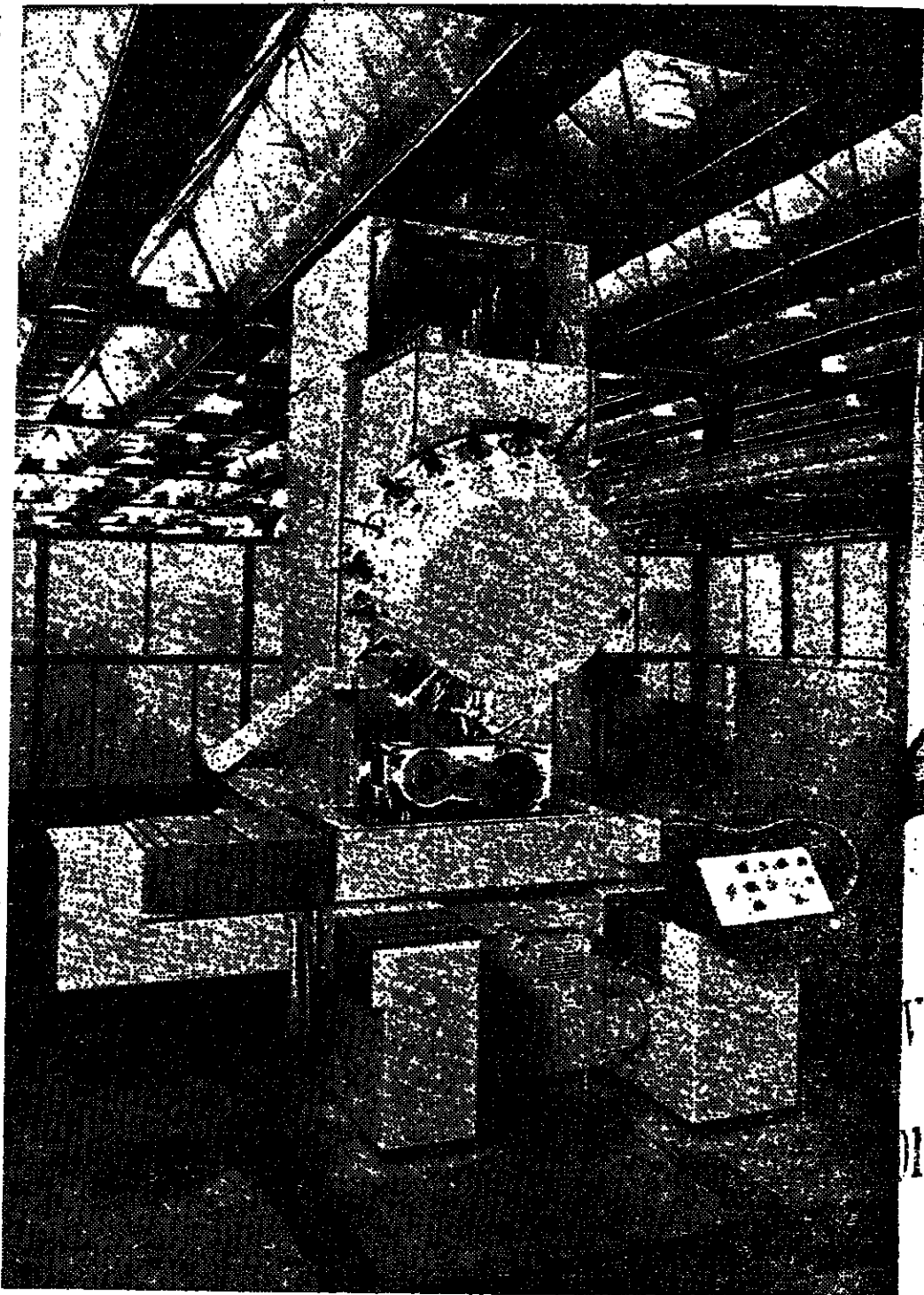
The so-called Swedish scheme provides fiscal incentives by giving tax relief in addition to the normal investment incentives, on profits used to buy government interest-bearing "plant modernisation certificates" to be used for later investment, primarily in plant and equipment at times when the government has determined in the light of the economic situation that the funds set aside can be released.

Time lag

However, several fundamental difficulties in implementing such a scheme have been raised. The first is the need for a suitable judgment in determining when the time is ripe for the release of counter-cyclical reserves to be authorised. There is normally a time lag at the start of a recession before a down-turn in economic activity is confirmed by the indices but if action was delayed until this confirmation was received, it might come too late to arrest after the falling off in orders for new plant and might only increase the subsequent pressure of demand in the upswing of the cycle.

There is also the important question of cost. Many people think it would require a substantial bonus over and above the normal investment incentives to induce companies to put aside funds for future capital investment on a basis which enabled the government, if not to control, at least to influence powerfully the timing of their subsequent expenditure.

Another suggestion attacks the problem from a different angle by proposing that the government should underwrite, for a small premium, a share of the risks a manufacturer of machine tools bears who seeks to maintain production in a recession by making machines for stock, in the expectation that he will sell them profitably when demand rises later.



Olivetti's new Multianctor vertical machining centre to be shown at IHA will be controlled with three other numerically controlled machines by single tiny computer.

On the evidence available, future capacity requirements. The machine tool industry seems to be a case for encouraging industry to develop investment policies based on realistic assessments of its needs which might be introduced of this type of policy.

Numerical control techniques make encouraging progress

By TED SCHOETERS

If proof were needed that the project from the axle which regarding further official support and another the concentration of the project team on light alloys.

It is a moot point, whether, if the present computers on a single chip had been available four years ago at less than £100 each, the Molins team would have carried the project through to completion. Probably not, because the cost of software of the U.S. were confidently saying that numerical control equipment would soon be replaced by the minis.

Official support

Other groups, including, have carried the project through to completion. Probably not, because the cost of software of the U.S. were confidently saying that numerical control equipment would soon be replaced by the minis.

There was, however, no concerted rush by potential buyers into use at NEL in a much more ambitious project embracing the adaptive control of machining processes and digital numerical control systems where several machines integrated in a computer hierarchy where a large monitoring computer included.

Tough requirement

Herbert's original requirement was the rather tough that the chosen machine should support a general-purpose contained system which could be plugged into any one of company's two, three or four axis turning lathes without the insertion of the appropriate program tape for the machine in question.

Now, everyone is a good deal older and wiser and it is an encouraging thing to be able to report that British equipment features in Europe's first attempt to develop a general machine tool control system. The equipment is based on the Minic compact computer built by Micro Computer Systems of Woking, member of the George Kent Group. The unit is being shown in Hannover and it is based on work done originally for and in conjunction with Herbert Machine Tools.

Major advantages of the system are programmed contouring from interpolation routines resident in the core; simultaneous control of four axes; alarm and equipment monitoring and editing of the resident program through an operator panel to allow the same part to be machined in a different metal, for instance.

NEL at East Kilbride, main U.K. centre for the theory and application studies of numerical control systems, is using a Minic for a research project on the control of machine tools by computer. The aim is to show whether the manufacturers' claims that minis are less subject to obsolescence than the hard-wired numerical controllers are in fact true.

The computer is general purpose and the software specialised to the area, but capable of being standardised for a whole series of operations.

Many companies bid for job but the Minic machine won the day. A much less sophisticated development, yet one which could pay handsome dividends for many operators who will be using computer control several years, has been subjected to exhaustive comparison tests by its developers, Smith Industries.

It takes the form of easy retro-fitted digital read-out units and productivity analysis of its application to a centalathe showed that increases 10 to 30 per cent, according to the complexity of the work, a easily obtainable.

Applied to vertical miller the read-outs allow these to be used for job boring and slotting to accuracies available only a few years ago. Here the time saved is of the order of 30 per cent.

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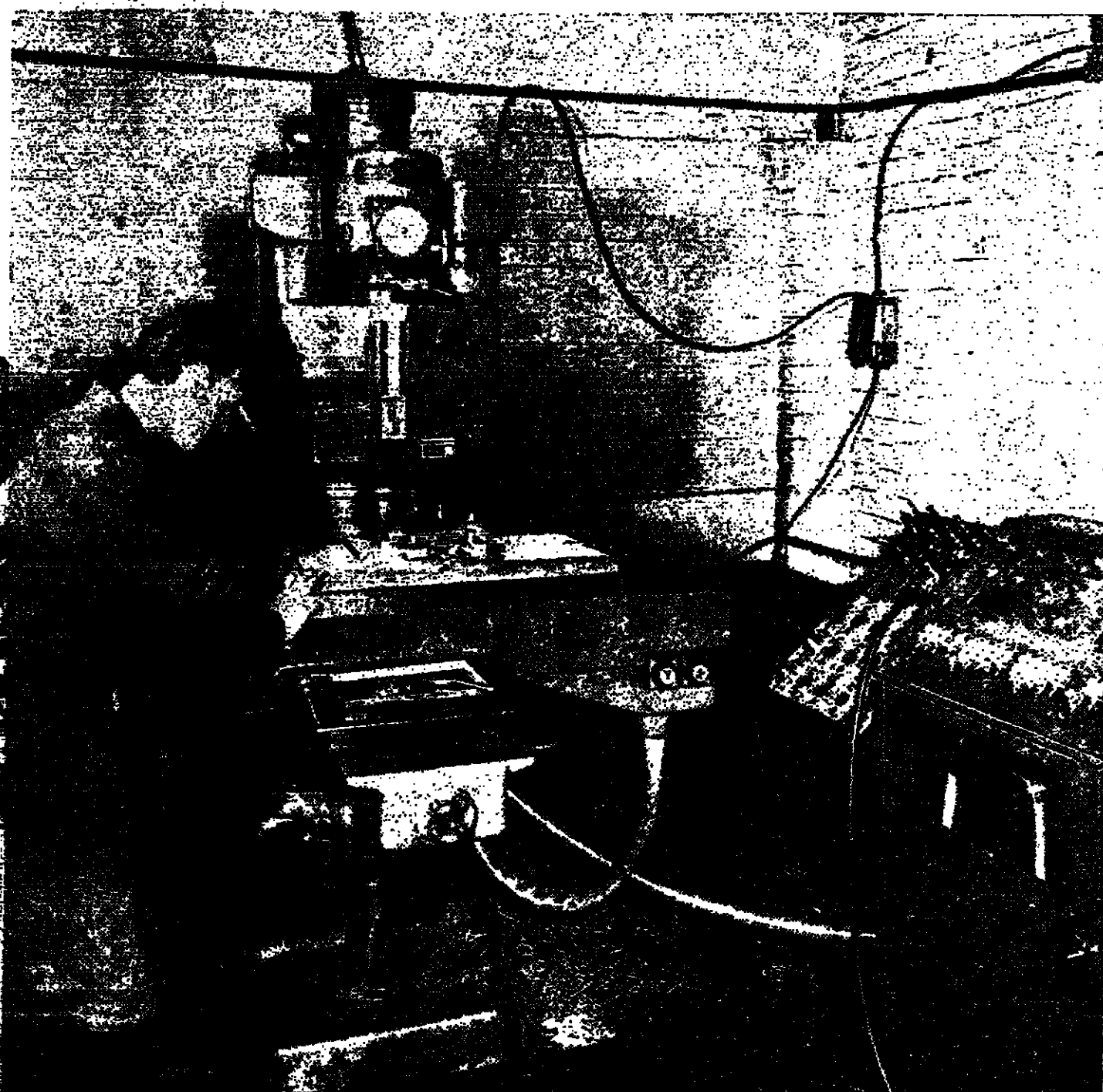
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The built-in tape punch, unique to the Moog machines, can be seen on the right hand side of the control console of this model 1000 TP machine installed at the Birmingham Works of David C. Nash Ltd.

Dividend expected from the EEC

By ANDY McELROY

"For the machine tool industry," says Mr. P. H. E. Warwick of the MTTA, "Britain's entry into the Common Market was a complete non-event. We'd always been in Europe."

One has only to look at the number of British machine tools in use in German, French, Italian or Dutch factories to realise how true this statement is. Since the 1950s the industry has competed successfully with other European countries for sales both on the Continent and further afield. This country has a healthy positive balance of payments in machine tools, a fact that is not often appreciated by people outside the industry, but one that provides a happy contrast to the situation in other industries.

Growing exports

What is particularly encouraging about the picture is that if one overlooks last year's very bad trading results, exports have been growing at roughly 25 per cent, compound per annum over the last five years.

In the same period imports have grown hardly at all, by value. And given the effects of inflation it is apparent that in terms of the numbers of machines imported our dependence on overseas manufacture is declining.

With such a happy situation that does the EEC have to offer the industry? One forecast that has been made is that the growth of co-operative projects between governments or between companies in different countries will lead to a massive need for re-equipping. Similarly, the expected amalgamation of production units, centralising them in the market so that advantages can be taken of the economies of scale on the production floor, will provide a welcome boost.

Commentators on the Conti-

nent in particular are convinced that we are entering the era of massive, centralised factories serving multinational distribution and marketing organisations, and that these factories will be highly automated, even beyond the scale of today's automotive plants.

It would be far too optimistic to anticipate that this will happen on any considerable scale earlier than about 1978 though there have been several examples of production rationalisation within the old Six. Industry throughout Europe is well equipped with machine tools and it seems unlikely that users will be prepared to scrap them for improved versions while they still have so much useful life left.

But if industrial growth continues, even at the fairly low level of the past two years, manufacturing industry might well be forced to think again. Skilled engineers are already in short supply almost everywhere in the Market, and though the increased mobility of labour is expected to alleviate the situation in those countries and regions that are hardest hit the final effect will only be to distribute shortage of men more evenly.

There seems little that can be done to increase the labour supply to any considerable degree. Indeed, the reverse is happening. Recent figures show that the proportion of service industry to manufacturing industry employment is growing. Development of the leisure industries is certain to exacerbate this situation and it is already apparent that, given the choice, young men are attracted more to business careers than to manufacture.

All these factors make it inevitable that the degree of automation employed in factories will increase substantially

during the next decade. Obviously there will be rich pickings for the European machine tool industry as a whole, but what is not yet clear is how the spoils will be divided.

Whenever the use of electronics on the production floor is discussed, most of the examples quoted tend to be taken from the Continent. It is as if the British machine tool user were some sort of backward relation incapable of assessing or using automated equipment.

British origin

This implication is completely untrue. While manufacturing industry in Britain is less automated than in either the United States or Germany, it is almost certainly ahead of the rest of Europe, if one takes as the index the ratio of expenditure on automated production equipment to total spending on machine tools, taken over the last five years.

And again it is not generally realised that in these much-examined French or German installations a great deal of the equipment is of British origin. It is not an uncommon sight to see a bank of German machine tools working in a French factory and controlled by electronics manufactured by, say, Plessey.

In fact, this company has made itself an enviable international reputation in control systems for everything from a single machine tool to a full factory floor. Over the years its designers and marketing men have been involved in work of a very advanced nature, and the experience gained from its successful installations is constantly being fed back to users and machine tool makers in the U.K.

But, of course, it comes back to the attitude that a machine tool, automated or not, is a solution to a problem rather than a piece of hardware. One classic example of this approach is the Wadkin automated range, a range which offers remarkable value for money in European terms. An interesting sidelight on the Wadkin approach is that it has applied low-cost automation to woodworking machinery as well as metal-working equipment.

Several years ago a Wiltshire engineer, Mr. James Hurn, looked at the problem of devising automatic equipment that would save timber to length to improve the efficiency of his own factory. Faced as he was with a shortage of money for development and implementation, he devised a tape control system that, while simple, must be one of the most effective ever produced. His system has now been adopted and refined by Wadkin, who see it as a way of solving production problems at low cost.

It is not that will be the basis for so much of the new

large orders that the industry is expecting during the next five years, and it is in this respect that the industry must look to its ability to take an objective view of the user's financing and his problems.

There have been suggestions from the MTTA, the first going as far back as 1962, that a new financing structure is required if the U.K. manufacturers are to avoid the substantial damage inflicted by periodic troughs and if the engineering industry in general is to be able to meet the considerable challenge of the Common Market.

It has been put forward that a solution would be to allow customer industries to purchase re-investment certificates that would keep their investment capital tax free until it was required. In this way there would be a pool of cash available for capital purchases even when trade is bad.

A similar scheme is operated in Sweden—in fact the MTTA plan has been nicknamed the Swedish Scheme—and it has worked to the benefit of machine tool manufacturers and to industry as a whole.

Because of the urgency of the situation—and there is a school of thought that suggests that the next trough may be more severe than normal as a result of Common Market membership—the MTTA has set up a parliamentary "lobby" to try and put forward its ideas on the way the industry could be assisted.

But anything that is to be done must be within the guidelines on subsidies laid down by the EEC, so that there is little room for manoeuvre. In fact it seems highly probable that the MTTA will put most of its energies into assistance in marketing, something that they already do most effectively. A recent case in point was their sales mission to Japan, where £1.5m. of machine tools were sold in a very brief visit.

Changing rapidly

But the whole picture is changing rapidly. German, Italian and French manufacturers realise that if they are to maintain their growth they must take a share of the U.K. makers' market. In the machine tool industry nobody can regard himself as being firmly entrenched with a customer. Performance, not loyalty, means that the production director must look for his facilities wherever he is offered the best value for money.

However, an encouraging aspect of the last five years is that much of the reported growth of British exports has been by repeat orders with users coming back to this country, if not the same manufacturer, for the latest tools.

With this background, the industry can be fairly sanguine about its chances of beating off the challenge from Continental Europe.

Greater degree of planning needed

By a Correspondent

Over the past five years British machine tool exports have grown roughly threefold to a total last year of almost £80m. Although down on the 1971 high of over £93m, it still indicates, as one man in the industry puts it, that there is little wrong with either the tools or the way they are marketed.

During the past few years the home market has been less buoyant than overseas, but the indications are that this year manufacturers will have their best year since the mid-1960s.

By its nature the machine tool industry is a difficult one in which to establish a long-term marketing plan, and yet this is exactly what is needed. At the first sign of a trade downturn the orders curve dips sharply, and when the economy begins to revive, natural caution among customers means that demand is roaring ahead before sales reflect the new prosperity.

Then, as so often happens, everyone wants immediate delivery. Cyclical and unpredictable—that is the nature of the industry. Manufacturers must be able to foresee downturns and cut back production rather than be left with unsold machines. Even as production is being reduced plans have to be made for new ranges well before there is any indication of a demand for them.

Companies that do this successfully are those blessed with management that combines the talents of industrialists with the sensitivity of a mind-reader. Predicting a downturn in the market is largely a matter of subjective judgement based on what are no more than minor indications.

Whereas in most other industries plans can be changed in the light of sales information, in machine tools it is far too late to act effectively when returns show a decrease in orders.

But the situation is not as hopeless as it seems. For example, Alfred Herbert, Coventry group now fighting back to profitability after a near disaster, finds that it can base its assessment of the market on some indicators that are not

immediately connected with their sales. Informal contacts among steel stockholders can give an early warning that ordering of raw materials is falling below the norm for a particular time of year as manufacturers reduce stock levels against a falling market.

Useful as indicators like this undoubtedly are it cannot be said that they provide the marketing department with sufficient warning of a downturn. What the industry really needs is some way of levelling out the peaks and troughs to give something approximating more closely to an even sales pattern. And as the cycle time between successive peaks is roughly four years, any measures must of necessity be long-term.

Suggestions have been made in the past that the industry should be more persuasive in advancing the wisdom of re-investing in capital equipment during lows in the trade cycle. From the management viewpoint this is sound policy, as the alterations and upheaval involved in installing new tools or changing the layout of the production floor can best be accommodated when output is low.

Uncertain demand

Yet how many managements have the confidence to spend heavily while the future demand for their product remains uncertain? And a frequent question when this proposal is made is why the machine tool industry doesn't take its own advice?

This last is rather unfair, and despite the brickbats thrown at the industry its record shows that several companies have management planning and implementation teams that are an example to the whole of manufacturing industry.

Continued prosperity for the industry is cast in question by the need for constant improvements in tools and the late, though growing, adoption of fully automated machining centres. For the marketing man the combination of mechanical and electronic components poses a problem of

accurately assessing the match that will best suit the customer's needs.

Because of the highly technical nature of the product this is far from easy, and the industry finds that it spends an inordinate amount of time and money in investigating customer problems, examining production techniques, measuring output rates and so on, while in the end the order may go to the competition.

Naturally, after the demise of Herbert-Ingersoll there has been a reaction against heavy commitment to production of sophisticated and expensive tools. Cynics are given to pointing to the success of companies like Colchester Lathes, whose principle is to sell general purpose tools offering excellent value for money. Yet they forget that within the same group are the Hydro Machine Tool Company and the Richmond Machine Tool Company manufacturing numerically controlled lathes and drilling machines respectively. And the Sykes Machine Tool Company, which imports the Boehringer range of highly specialised numerically controlled lathes, which can cost anything up to £70,000, is having one of its most successful years, although figures are not yet available.

Most marketing approaches in the industry are based on machine performance, and yet this is not enough to convince customers of the need for re-equipment. Far too few sales approaches are made on the basis of overall economics, taking every factor into account. Yet those companies that are selling most successfully at home and overseas are those which can produce cost analyses showing absolute savings.

Companies looking for a way of convincing the market of the excellence of their equipment could well take a look at the

approach used by Sandvik U.K. in marketing its cutting tools. It estimates that the cost of tools represents only about 2.5 per cent of total production costs, yet within this very narrow margin they can demonstrate that by choosing their cutting tools in preference to those of most competitors sub-

stantial savings can be made. Recently, Sandvik produced a detailed analysis of all factors making up the total cost of production, showing how the various costs inter-relate and how cutting tools influence, for example, labour, materials and overheads.

Similar study

Several years ago a similar study on machine tools and the cost of unit production was carried out by a Dutch research organisation, but so far there has been no British company willing to study the performance of its products in this detail. Customers are therefore left with the feeling that they are choosing their equipment on far too little hard information, and the view has been put forward that whenever a large contract is involved the supplier of the machine tools should be prepared to produce a cost-performance analysis for the equipment when used on products similar to those made by the prospective customer.

That machine tool manufacturers should be reluctant to commit themselves to this degree is to be expected. Money is not the only deterrent: far greater is the shortage of men qualified to undertake the task especially when, as now, trained staff is in short supply and staffs are stretched to the limit on work that is given a higher priority.

However one looks at the picture, though, it is difficult to resist the conclusion that manufacturers must become more closely involved in customer problems. Considering the level of expenditure involved in re-tooling, the customer is coming to expect the same degree of consultancy service, analysis of problems and after-sales attention now lavished on users by the computer industry.

Computer men realised many years ago that they weren't in the business of selling machines, but of selling solutions to problems in industry and commerce. Now that Britain is in the EEC it is to be hoped that it is this country's machine tool makers who will accept and act on that premise rather than those from Germany or Italy.

We all need a Трансмиссионный Вал

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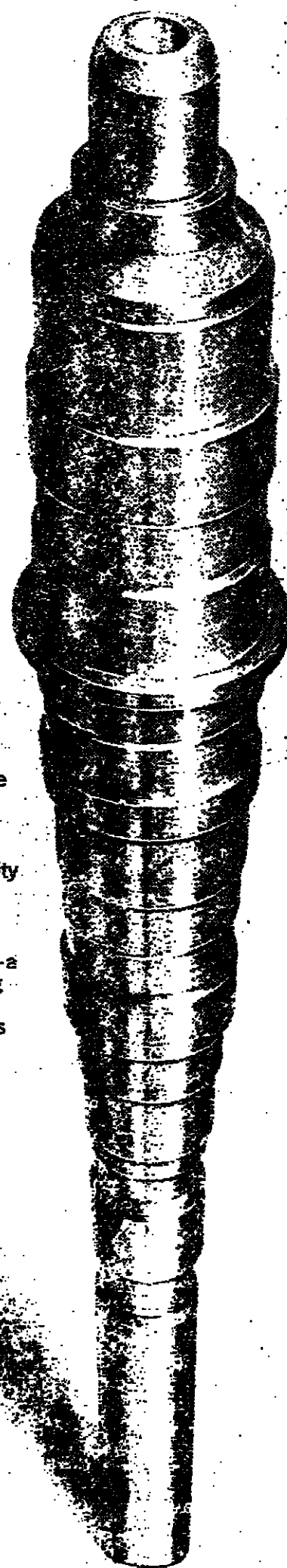
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MACHINE TOOLS VIII

The availability of expert guidance

By TED SCHOETERS

Now that machine tool producers at long last are enjoying far better trading conditions than for many years and that the long frost in many machine shops is melting, it is time to look at the possibilities of keeping the impetus going behind these most welcome trends.

Users have had it dinned in their ears for some 15 years or so that they should throw out their old equipment and move to much more sophisticated and highly automated designs. Time and again the sponsoring Ministries have called for case studies to be made by one or other leading company at the forefront of

machine or control development and these, not unnaturally, have extolled the virtues of employing the latest and the fastest equipment.

Direct Government intervention in at least two major projects has been tried, but from the large sums poured into them little benefit can now be seen to derive—none if the original target is considered.

Research associations and government laboratories promote advice to builders of machine tools and their users, make an assessment of performance of new designs, have examine new technologies and using techniques which may be novel to many in the machine shop.

Modern equipment, particularly of the machining centre type, needs very careful matching to present and future requirements of a user if waste and expensive down-time is to be avoided. Old rule of thumb approaches cannot be used in the case of modern high cost machinery.

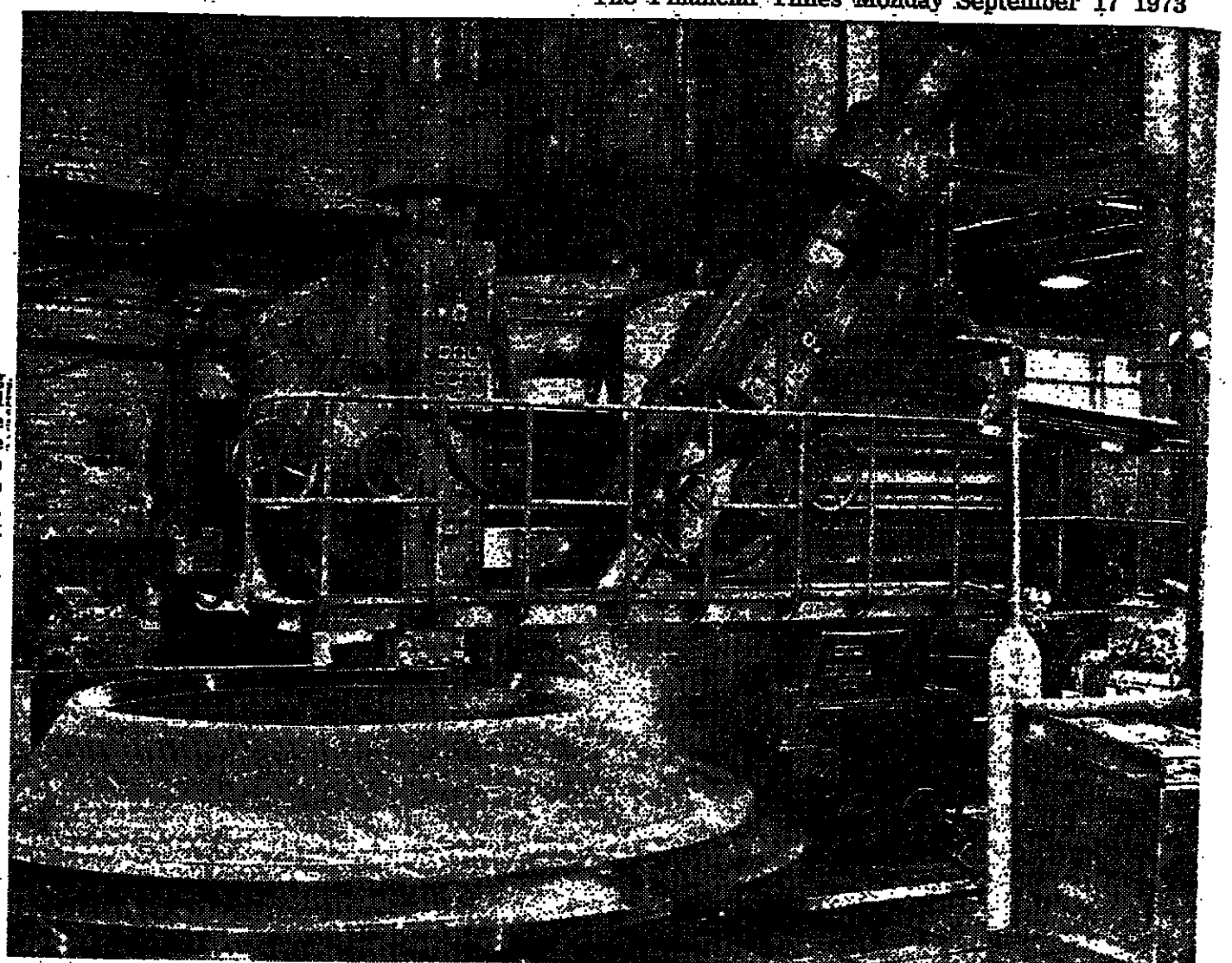
The Engineering Industry Training Board, possibly because of some of the white elephants left behind by previous official endeavours, has held a series of consultations with management and these have shown up four areas in which a special effort is needed to make the industry and its customers healthy and progressive.

Management should make much more detailed and far-reaching investment appraisals of capital plant than hitherto—and the appropriate research associations, taking a leaf out of the Ship Research Association's book, might well be the people to establish the methodology of such assessments and recruit appropriately trained staff on the management techniques and data processing side.

There is a need for engineers and accountants to obtain a better idea of how each other's disciplines operate and for management to pay greater attention to providing the trained staff and organisation needed to support powerful new equipment. Finally, the EITB says, machine tool builders themselves must become aware of appraisal methods used by customer industries to assess new equipment.

To help all this along EITB has developed an investment appraisal methodology for machine tools operating under numerical control and worked out procedures which should ensure that users will derive maximum benefit from a new investment through correct planning. It is running seminars addressed to management to provide such guidance and giving training recommendations for maintenance staff N/C programmers and operators.

It is not going to be easy to define methods which will help engineers and accountants to understand each other



An overall cost saving estimated at more than 40 per cent. on the machining of one component was achieved in only a few weeks by the Head-Wrightson Company during a recent industrial application of the PERA plasma-assisted hot machining technique. The workpiece—one of the large to which the technique has so far been applied—was an 18 foot diameter cast steel ring weighing 22 tons and surfaced in part with a weld deposit of stainless steel.

thoroughly and the Board has called on the Institution of Production Engineers and the Institute of Cost and Management Accountants to set up a joint working party which will examine and propose appropriate training procedures. At the same time, the Board is helping manufacturers to set up customer training services.

Meanwhile, a great deal is happening over the whole area of which needs, if not action by the manufacturer and the user, at least a thorough awareness of what is afoot. Automation of design procedures is a case in point. Computer Assisted Design Centre in Cambridge has been quietly setting up a national network which in comparison with the much talked about ARPA multi-computer network in the U.S.—has many more useful engineering routines available. Accessible over keyboards in many areas of the country, a number of these routines can be made to yield design details ready for the machine shop, or a control tape for a specified machine tool.

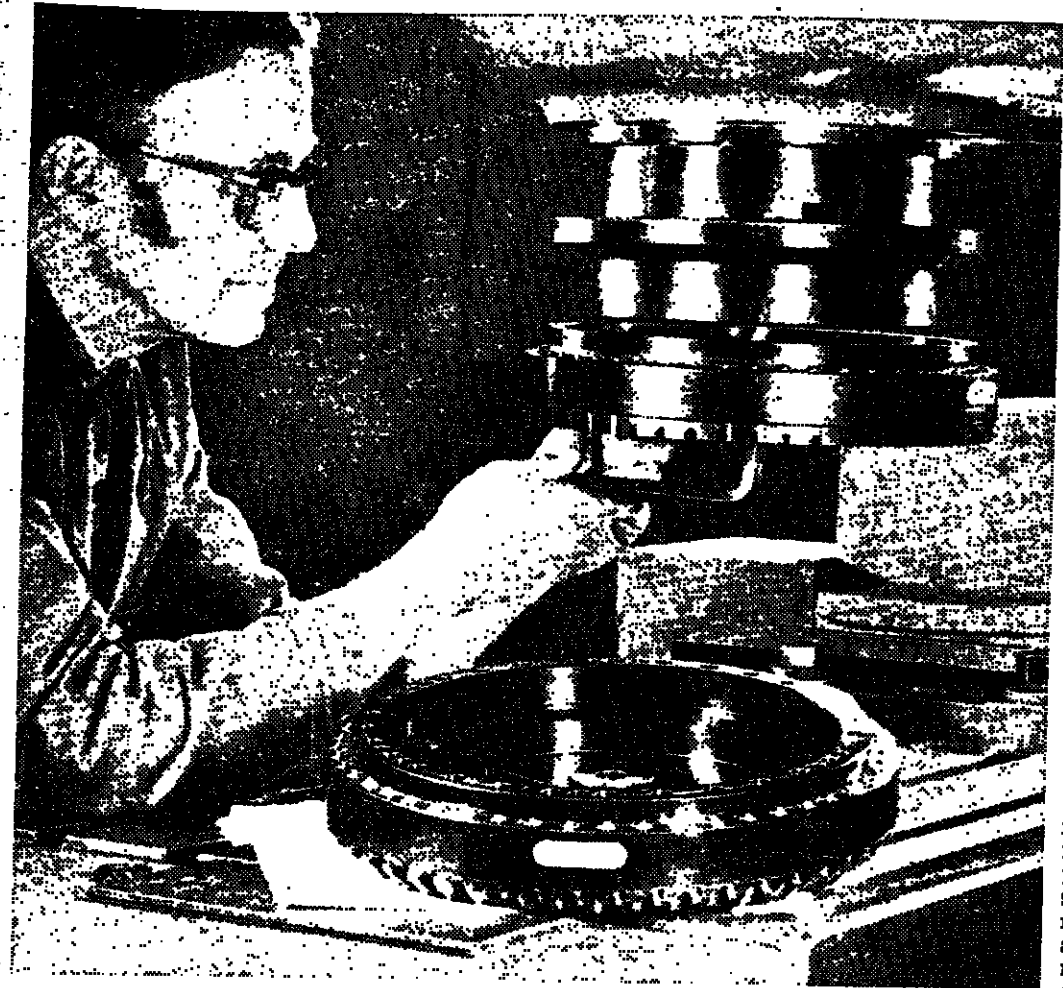
CAD already has a major role in civil engineering and should play a far greater part in all the other branches of the industry to make new design more cost-effective. Value engineering takes on a new meaning when powerful analytical tools such as those at CAD Cambridge, NEL East Kilbride, and at SIA, on the latter's vast CDC6600 in London. Manipulation of data and the corresponding representation of structures on a computer-controlled display can save months of work with slide rule and drawing board.

Another area worth a closer look is the use of far harder materials and much faster spindle speeds in grinding, honing and other operations where surfaces—particularly of tough, problem materials—are abraded away. Diamond is often the only medium which can deal effectively with some of the new materials aerospace and military users have dreamt up. Again, however, the greater throughput possible with diamond grinders has to be set against higher wheel costs and

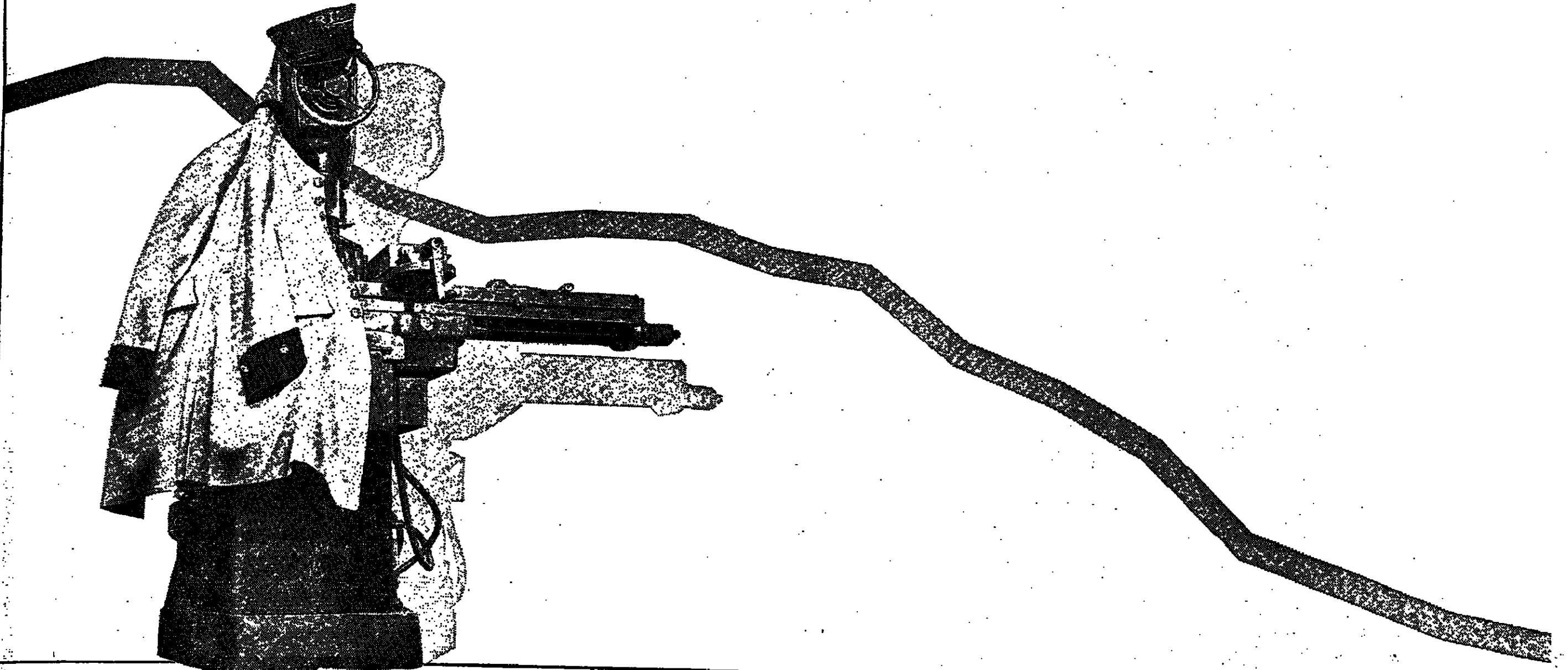
this demands effective pre-fitting of digital in-process gauging units. As the use of computer services expands will even the simplest installations come within their scope. It is not without reason that some of the companies who have expected to find most numerical control installations already replaced by mini-computers. This has not been so, however, and the development path is likely to stretch over a number of years, even though the cost of the "mini" and now the "micro" has fallen far faster than anyone could have anticipated three or four years ago when the topic was first under general discussion.

The area is one well worth watching if only because of the versatility of computers once the software side has been developed and the possibility, being explored by General Electric in the U.S., of running machine-tools from a central computer which is simultaneously doing totally different work. This topic is not totally alien to the needs of the small user, whose throughput could be doubled simply by the retro-

fitting of digital in-process gauging units. As the use of computer services expands will even the simplest installations come within their scope. It is not without reason that some of the companies who have expected to find most numerical control installations already replaced by mini-computers. This has not been so, however, and the development path is likely to stretch over a number of years, even though the cost of the "mini" and now the "micro" has fallen far faster than anyone could have anticipated three or four years ago when the topic was first under general discussion.



The new Sandvik Auto F Face Mill has extremely fine pitch and is intended for finishing at very high table feeds. Cutters in diameters 315, 400 and 500mm are made in two parts, a supporting body and a cutter body giving very quick cutting-edge changes.



Old machine tools never die - your business fades away

Fifty-six per cent of the machine tools in British factories are over ten years old. For the past decade Britain's economic growth rate has been well below that of most other major industrial countries. In Western Europe for instance, the majority of machine tools are less than eight years old. If the British people

are not to become "the peasants of Europe", British industry must retool and on an unprecedented scale. There are clear signs that such a programme is under way and is gathering momentum.

The 600 Group, knowing that a boom in machine tools had to come, began some years ago to

expand its substantial interests in the machine tool industry. Today, the machine tool division of The 600 Group is the second largest manufacturer of machine tools in Britain and is one of the largest distributors of leading American and Continental models.

Colchester Lathes • Harrison Lathes • Richmond Milling & Drilling Machines • Sykes Gear Cutting Machinery • Hydro Machine Tools • Selson Machine Tools • Sykes Machine Tools • Gamet Machine Tool Bearings • Dickson Machine Tool Accessories • Edwards Metalworking Machinery

A RIBBON OF STEEL RUNS THROUGH ALL THE ACTIVITIES OF THE 600 GROUP

600

Airing their views on Channel Four

By ARTHUR SANDLES

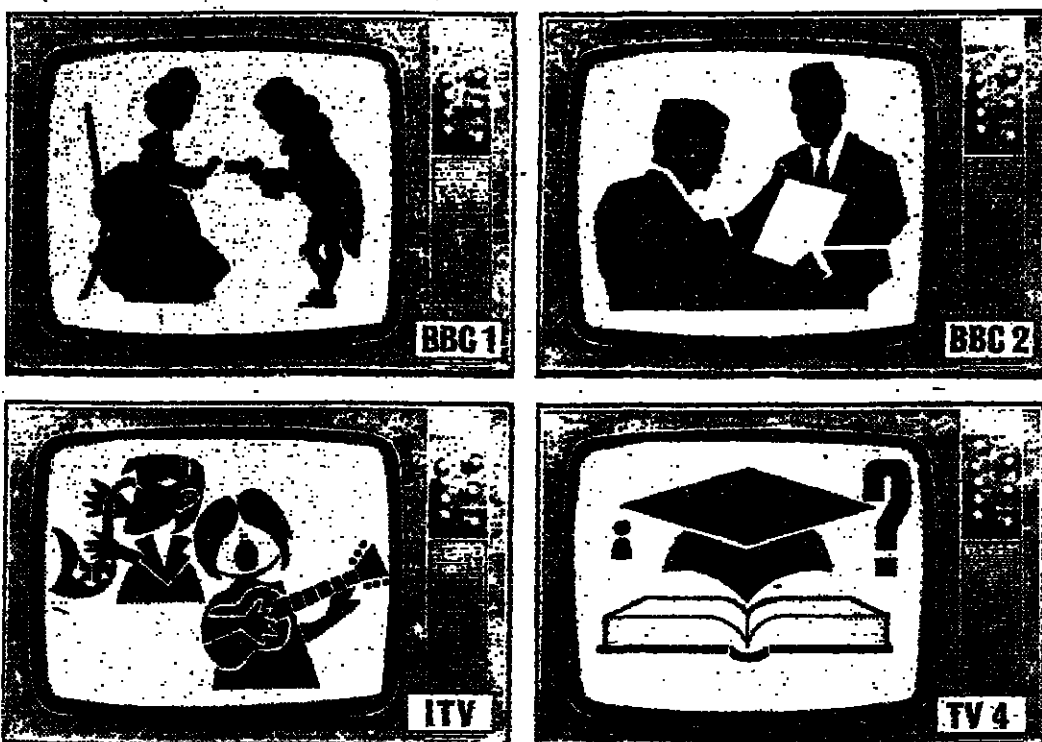
THE MORE than a week of the great deal more argument about what to do with them. First into battle for the fourth channel were the commercial television companies. In purely commercial terms there is still the strongest submission, although there are differences between the companies' suggestions and those made on their behalf by the Independent Broadcasting Authority. The IBA and the companies both suggest that a second commercial channel—ITV 2—would make use of the present under-utilised ITV studio and equipment facilities, would use the management structure already employed, and would enable the first commercial network to operate in true competition with BBC 1. It is argued that a great deal of experimentation and minority programming is lost to the viewer because ITV has no channel to compare with BBC 2.

Rationing

When they made the suggestion that they should get the new channel, the commercial companies were more than a little shocked by the vehemence of the reaction. Educationalists cry that it is a waste; the advertising industry wants more competition for its custom; and the communications (for want of a better word for those TV men who feel themselves frozen out of present programming) want a new channel altogether.

Competition

The saddest turn of the wheel is the frequent suggestion that the channel should not be used at all. It is suggested that there is too much television for the available talent and that there is still plenty of time on the three present channels for the education, experimentation, minority programming and



culture that is being proposed for the fourth outlet. Unfortunately television, like radio, is currently saddled with a burden which stems from the nature of broadcasting—the need to ration. Most other forms of publishing in Britain need suffer only a small measure of censorship, via pornography laws and the Official Secrets Act, but are otherwise untrammelled. Anyone with a few millions can start a newspaper or, with a few thousands, publish a book. The same is not true of broadcasting, where the availability of wavelengths makes rationing essential. However, it is a debateable point whether the right of Government to say who should have a broadcasting licence also involves the right to refuse public access to a channel which

is available, and for which there are plenty of contenders. But because the problem is so difficult, this appears now to be the route which the Government is likely to choose, and do so with the support of some very strong voices in the communications business.

Cohesion

Lord Hill said that the allocation of the fourth channel to other than education would mean that the chance for "the provision of social and educational services indispensable to the cohesion of a modern technological society will have been irrevocably lost." The BBC, whose current chairman is,

of course, an educationalist, has come down in favour of education but in a rather broader sense than that suggested by Lord Hill and the Open University.

The BBC argues that the Open University is only one part of the developing field of continuing education. It went on to suggest that there was a need for substantial provision for the "disadvantaged" — that is, people who have either not had or not taken up any of the existing range of higher or further educational opportunities.

"These people's needs can be summed up as remedial education, second chance education, up-dating, counselling, personal development, community education, and so on. In more concrete terms, they relate to adult literacy, to parent education, to industrial training and re-training, to social work, to management and teacher training. The list is remarkable and has its support in a range of Government departments."

In commercial terms, the nitty-gritty of the BBC's argument comes with the message that a combined Open University and "continuing education" network would involve a capital expenditure of about £30m, which is thought to be rather less than might be needed by some of the other suggestions. But—and it is a very big but—the essence of the BBC argument is that there is no need for a rush. "The allocation of a second channel to ITV would seriously disturb the present delicate balance between public and commercial services of television; a step which ought not to be taken lightly."

"... the basis for the allocation of the fourth channel should be the satisfaction of a

need at present unsatisfied rather than the expansion of choice for those who already enjoy it."

One of the major arguments against an educational use for the fourth channel is that the audience, however large by educational standards, would be small in television terms. This audience would be more satisfactorily served, and certainly more cheaply, by an extension of cable and cassette systems. Cables, with a multi-channel capability, are considerably more flexible than ordinary services in the sense that you can have half a dozen or more lessons being transmitted simultaneously from a central source. The disadvantage is that a cable system based in Birmingham or London is of little use to the old lady in North Wales who is keen to see a programme on botany.

The cost

Cassettes meet that complaint. But this time the problem is one of cost to the consumer. Even assuming that authorities, educational, local or state, were prepared to operate free cassette libraries as a social service, someone has to pay for the play-back equipment, which means an investment of £100 or more even on a mass production basis. This may prove too much for the very people which the educational lobby is trying to attract.

The real meat of any argument against another BBC-2 type programme is that there is not enough talent around to feed it. This is contested fiercely by those independent producers and film-makers who claim that they cannot get their programmes on to the screens. But it is given some support by

the evidence of one's own eyes. It is certainly the argument which appears to have struck home hardest at the Ministry of Posts and Telecommunications. The Minister is likely to seek very strong assurances indeed from the proposers of any fourth channel idea that there is sufficient material to feed it. Protests that there is sufficient material around are likely to be met with the riposte—"well, why are you not using it now?"

Comedies

The answer is, of course, that entertainment, in the pop sense, is pretty hard stretched by the present number of hours. Sir John Edén and Mr. Heath would hardly be impressed by a recipe of new situation comedies or repeats of the present ones. However, the scope for "feature" material on television is almost boundless. Whether a Government of any colour would want an abundance of such programming is open to question. There is little doubt that television has done a great deal to educate the public into asking "why?" It is in answering that question, particularly on social and political issues, that both newspapers and television might come in for establishment disapproval. A channel which went further than this—say, in offering more open access programmes for minority opinions—could cause something of a fuss.

So whichever way he turns, Sir John faces embarrassing decisions. Like other Ministers before him, he has found the television lobbyists numerous, vocal, and agile in their arguments. Trying to keep his mind open as the protagonists thunder on his door must be extremely difficult.

About News

Motor plants face more disruption

PETER CARTWRIGHT, MIDLANDS CORRESPONDENT

Motor industry faces disruption by walking out in a week of disruption, support of the electricians, by continuing strikes at the U.K. and the Advest Avenger plant at Coventry with a background of a car imports.

Two local MP, Mr. Maurice Edelman (Coventry North) and Mr. Leslie Hucksford (Nuneaton), have complained to Mr. Christopher Chataway, Minister for Industry, of lack of consultation, and called attention to the Government's investment of nearly £5m. in the merger with BSA that produced a new company, BSA, in the U.K. has been warned by Lord that it cannot afford to lose the £190 offered to the Government, and that if it does, it will be blocked.

The decision, announced on Friday by Mr. Dennis Poole, chairman of Norton Villiers Triumph and of the parent company, Mangrove, left the amount of redundancy pay to be expected. This is likely to be a principal topic in future discussions among the workers, who are in the £150-£200-a-week bracket and the highest paid in their area.

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posed EPTU officer is fresh support

UPPORT for Mr. Mark he depused Electrical Unioning Trades Union yesterday representatives of other the union. The EPTU executive has been resisting his appointment, but if other officials have continue recognising

oup is also to raise union its whole policy embracing full-time a seek an explanation of officially given—for on not to renew Mr. Mr. Young has continue his one-man and turn up for work headquarters. The general secretary has separate references followed id, however, that Mr. duties have been Union of Bank Employees.

TWO BARGAINING ISSUES FOR CIR

By Our Labour Staff

The issues of bargaining rights among staff at the Temperance Permanent Building Society and among the U.K. staff of the Mutual Bank have been referred to the Commission on Industrial Relations by the National Union of Bank Employees.

INTERNATIONAL INDUSTRY REPORT

U.K., Italy fail to benefit from world-wide rise in car demand

BY OUR INDUSTRIAL AND FOREIGN STAFF

BRITAIN AND Italy are the only two of the major car-producing nations which have failed to benefit from the world-wide boom in car demand so far this year.

As the figures in the table show, the British and Italian industries recorded significant falls in both production and exports in the first half year, whereas their main competitors in export markets all achieved increases.

The performance of Britain and Italy was particularly disappointing, since they were the countries likely to benefit most from the currency realignments of the past two years. In the case of the U.K., exports had dropped sharply in 1972 and some recovery had been looked for in the current year. Both countries have suffered from serious labour disputes which have kept output well below capacity.

The British industry's inability to meet its production targets was the main reason for the further advance in imported car sales. In August they reached over 30 per cent. of the market.

Building societies studying 35-year house loans

BY HAROLD BOLTER, INDUSTRIAL CORRESPONDENT

BRITAIN'S BUILDING societies are studying the possibility of lengthening the mortgage repayment period from 20 or 25 years now "well advanced."

Mr. Norman Griggs, general secretary of the Building Societies Association, hit back at the Prime Minister's criticism last night. He said that building societies had operated successfully for 100 years and now faced difficulties largely caused by high interest rates, for which the Government was responsible.

Mr. Heath, in a tough speech, said he was not satisfied with the present system of house purchase finance and believed it needed to be a good deal more flexible and imaginative. The Prime Minister's statement follows Friday's decision by the movement to raise the mortgage rate to 11 per cent. the third increase this year, and to put up the interest rate paid to its 13m. investors from 8.75 per cent. not to 7.50 per cent. Mr. Heath, who explained that he was particularly anxious that

	PRODUCTION		EXPORTS	
	No. of units (000)	% change on 1972	No. of units (000)	% change on 1972
U.S.	5,415*	+15.4	n.a.	
Japan	2,610	+14.9	721*	+6.1
Germany	2,212	+5.9	1,293	+9.7
France	1,686*	+5.0	947*	+7.3
U.K.	1,026	-6.4	356	-4.6
Italy	846*	-10.6	316*	-13.7

*The figures marked with an asterisk cover the period January-June. The others refer to January-July.

has not shown any spectacular rise this year. Japan, the world's second largest car builder, has continued to maintain its growth. Home demand has been especially strong this year, but despite the unfavourable effects of the currency changes Japanese car exports have continued to increase. Some slackening of exports over the next few months is likely, partly because of the serious shortage of steel in Japan which may force manufacturers to cut back production schedules. The effect of higher prices in export markets may also make itself felt.

In Germany, too, manufacturers have recently been expressing caution about the future trend of exports, in light of the currency changes and the increasing cost of manufacturing within Germany.

Volkswagen, in particular, has indicated that more emphasis is likely to be placed on the build-up of manufacturing capacity outside Germany. Studies are

under way into the possibility of assembling in the U.S. Volkswagen's biggest export market. France, now exporting a considerably larger proportion of its output than the U.K., achieved a 7.3 per cent. gain in exports in the first half year. Although the home market has continued to expand—registrations were up by 7.6 per cent.—the share of imports (in marked contrast to the U.K.) fell slightly from 20.6 per cent. to about 20 per cent. Both the U.K. and Italy are expecting a much-improved performance for the balance of the year. In Italy, July was a record month for production and the industry is expected to catch up both on output and exports in the next few months. In the U.K. the position has recently been improving, with the export figure in July higher than a year earlier. August, too, showed an improved production trend. The latest crop of labour troubles in the industry could, however, frustrate the industry's hopes once again.

which has only been tried by the Alliance and Nationwide societies so far. Some encouragement may be taken by the other societies, however, from their experience. Although the two societies have allowed some borrowers 35-year mortgages for some time they have not run up against the problem of bad debts which many societies fear. The central issue which the Building Societies Association is discussing with the Prime Minister is that of trying to even out the supply of mortgage funds and to generally stabilise the lending situation. The week-end also brought the accusation from a West End estate agent, Mr. Richard Berry, a director of Gross Fine and Krieger Chalfen, that it is not the banks who have been wooing savings away from the building societies but local authorities, who are prepared to pay rates of as much as 14 per cent. "With pressure building up for a cut-back in State spending the Government would find it embarrassing to meet local authority financing needs to any great extent itself," Mr. Berry said. Heath calls for more flexible scheme, Page 11.

GLC seeks £35m. Swiss loan

BY MARY CAMPBELL

THE Greater London Council is negotiating a Swiss franc loan equivalent to £35m. from a group of banks headed by Swiss Bank Corporation. The loan would be for seven years and it is thought that the appropriate interest rate would be 7 per cent.

Unlike the many other local authority borrowings overseas negotiated since the Budget, the GLC loan will not be covered by the Treasury against the risk of a devaluation of sterling, before repayment becomes due. The GLC will be shouldering this foreign exchange risk itself.

Since negotiation of the loan is still incomplete, no decisions have yet been taken on how the money will be used. No particular allocation has been made and the funds would either be put into the GLC pool or, possibly, re-lent to other London borough councils which do not have the right to borrow foreign funds directly.

The GLC has an application lodged with the Treasury for permission to allocate £25m. to its mortgage fund, which is now exhausted. This application, however, is quite separate from the negotiations for the Swiss loan.

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OFFSHORE AND OVERSEAS FUNDS (p*)**

UNIT TRUST PRICES
Prices in pence September 17

Builders condemn NCB council housing move

DELEGATES At the annual conference of the North West Region should be confined to its own premises. Following the motion, Mr. John Rando, Widnes, said:

Master Builders at Llandudno have unanimously condemned the NCB housing move.

NOTES
1 Yield allows for all income expenses.
2 Prices except where otherwise stated are for the full year.
3 Figures are for the year ended 31st Dec. 1973.
4 Figures are for the year ended 31st Dec. 1972.
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97 Figures are for the year ended 31st Dec. 1879.
98 Figures are for the year ended 31st Dec. 1878.
99 Figures are for the year ended 31st Dec. 1877.
100 Figures are for the year ended 31st Dec. 1876.

Builders condemn NCB council housing move

[illegible][illegible]

DELEGATES At the annual conference of the North West Region of the National Federation of Coal Board Delegates, which was held at the Grosvenor Hotel, Manchester, on Monday, the delegates have unanimously condemned National Coal Board participation in council house modernisation schemes. The delegates stated that such activity was "not appropriate to the purpose for which the Board was formed." Its building activities should be confined to its own properties.

To propose the motion, Mr. John Randall, chairman, said: "The Board is proposing to enter into a £14m. contract secured by the Board to build 600 Manchester Corporation houses in the Ardwick district. "This is the thin end of the wedge," he protested.

[illegible]

A copy of this Offer for Sale, having attached thereto the documents specified below, has been delivered to the Registrar of Companies for registration. This document contains particulars given in compliance with the regulations of the Council of The Stock Exchange for the purpose of giving information to the public with regard to James Austin Steel Holdings Limited. The Directors collectively and individually accept full responsibility for the accuracy of the information given and confirm, having made all reasonable enquiries, that to the best of their knowledge and belief there are no other facts the omission of which would make any statement herein misleading. Application has been made to the Council of The Stock Exchange for the whole of the issued share capital of James Austin Steel Holdings Limited to be admitted to the Official List. The Application Lists for the ordinary shares now offered for sale will open at 10 a.m. on Thursday, 20th September, 1973 and will close on the same day.

James Austin Steel Holdings Limited

Incorporated under the Companies Acts 1948 to 1967, Registered in England No. 1109535.

Steel stockholders and structural engineers

SHARE CAPITAL

Authorized £1,000,000 in 4,000,000 ordinary shares of 25p each Issued and to be issued fully paid £750,000

On 24th August, 1973 except for inter-company transactions neither James Austin Steel Holdings Limited nor any of its subsequently acquired subsidiaries had outstanding any loan capital, mortgages or charges, borrowings or indebtedness in the nature of borrowing, including bank overdrafts, liabilities under acceptances or acceptance credits or other similar indebtedness, hire purchase commitments, guarantees or other material contingent liabilities.

Rowe, Swann & Co. offer for sale

1,075,000 ordinary shares of 25p each at 67p per share

Payable in full on application The ordinary shares now offered for sale rank in full for all dividends hereafter declared or paid on the ordinary share capital of James Austin Steel Holdings Limited.

Directors

ARTHUR YELVERTON WILSON,
Orchard House, Chevet Lane, Sandal, Wakefield, Yorkshire.
(Chairman and Managing Director)
EDWARD GEOFFREY TENNANT FIRTH,
Hob Garth, 4A, Crowlees Road, Mirfield, Yorkshire.
LAWRENCE VICTOR HAMPSHIRE, B.Com., F.C.A., F.C.I.S.
Highcroft, Valley Road, Thornhill, Dewsbury, Yorkshire.
(Financial Director and Secretary)

Registered Office

Thornhill Steel Works, Dewsbury, Yorkshire, WF12 9EH.

Brokers

ROWE, SWANN & CO.,
Augustine House, Austin Friars, London EC2N 2HD,
and The Stock Exchange.

Bankers

NATIONAL WESTMINSTER BANK LIMITED
2, Northgate, Dewsbury, Yorkshire, WF13 1EA.

PARTICULARS OF THE COMPANY AND ITS SUBSIDIARIES

History and Business

James Austin Steel Holdings Limited ("the Company") was incorporated in England on 30th March, 1973 as a private company and was converted into a public company on 13th September, 1973 when it acquired the whole of the issued share capital of James Austin & Sons (Dewsbury) Limited ("Austin"). Austin was incorporated in 1923 to carry on the business of iron and steel stockholding which had evolved from a firm of millwrights founded in the middle of the 19th century. Austin moved to its present site in Dewsbury in 1927 and in 1935 began to fabricate structural steelwork. In 1948 Austin acquired the whole of the issued share capital of A. J. Riley & Son Limited ("Riley"), an old-established firm of specialist engineers based in Batley, manufacturing tanks and pressure vessels for the process plant industry. The Company, Austin and Riley are together referred to as "the Group".

Austin

The business of Austin comprises two divisions, steel stockholding and structural engineering, operating from adjacent premises in Dewsbury. The main supplier of steel is British Steel Corporation and Austin is geographically well situated in relation to the rolling mills which provide its main supplies. Purchases are also made from other suppliers in the United Kingdom and abroad. Each division is responsible for its own purchases but on occasions supplies and processing services are obtained on an inter-divisional basis.

The steel stockholding division operates from a modern purpose built warehouse and specialises in the heavier types of black steel, chiefly heavy and medium plates and engineering, structural and shipbuilding sections. Its principal customers are the structural and general engineering, shipbuilding and ship repairing industries and smaller stockholders. Austin, which has facilities inter alia for guillotining, profiling and burning, sawing and drilling, is one of the leading specialist suppliers to the shipbuilding and engineering industries of steel conforming to the requirements of Lloyd's and other inspecting authorities in the United Kingdom and overseas. Home and overseas sales are effected by the sales organisation. Distributable with the support of a small team of representatives. Austin's own fleet of vehicles delivers direct to customers and is supplemented when necessary by hired transport. In the year ended 31st March, 1973 there were over 1,100 customers of the stockholding division, none of whom accounted for more than 5 per cent. of the division's turnover.

The structural engineering division undertakes the detailed design and fabrication of structural steel for delivery at home and abroad and, in the United Kingdom, provides erection on site if required. There is a specialist production line for the fabrication of castellated beams for use by this division and for sale to the trade. Contracts are usually completed within twelve months and have included structural steelwork for most types of commercial, industrial, and civil engineering purposes. Austin was one of the sub-contractors supplying steelwork for the British Steel Corporation's Anchor plant at Scunthorpe. Contracts for this division are generally obtained through architects, consulting engineers and main contractors, with whom Austin has enjoyed good relations and continuing business for many years. A separate sales office is maintained in London which is principally concerned with the business of the structural department. In the year ended 31st March, 1973 this division supplied over 130 customers, none of whom accounted for more than 12 per cent. of its turnover.

Riley

Riley's offices and works are situated in Batley, some five miles from Austin's works in Dewsbury. It designs and constructs plant such as pressure vessels, storage tanks, heat exchangers and fractionating and other columns for a wide range of customers in the chemical, petroleum, gas, water, brewing, plastics and textile industries. Although it is not dependent upon any one customer, a single contract may account for a substantial proportion of the turnover in any given financial year. The principal materials used are mild, stainless, nickel and clad steels, aluminium and other alloys, which are obtained from various sources in the United Kingdom and abroad.

Premises

Austin owns a freehold site of approximately 23 acres some two miles from the centre of Dewsbury. The works, yards and associated areas used by the stockholding and structural engineering divisions occupy approximately 18 acres. The site also houses the Group's head office and Austin's sales and administrative offices, providing 15,000 square feet of accommodation. The steel stockholding warehouse, designed specifically for the division, was built in 1966. It has since been extended by some 20,000 square feet to a covered area of approximately 100,000 square feet, the latest addition of approximately 12,000 square feet having been completed in January 1973. The premises occupied by the structural engineering division were built when Austin originally moved to the site in 1927 and a number of extensions have since been added. The buildings, which have been kept in good repair, now have a covered area of approximately 124,000 square feet and there is also an open steel stock yard of approximately 22,000 square feet.

Riley's office and main works consist of two freehold premises totalling some 46,000 square feet in Batley. Riley owns additional freehold premises at Saville Works in Batley which are temporarily not in use. The Group's premises were valued on 25th May, 1973 on a going concern basis by Edisons, Chartered Surveyors, at £547,500 which is some £275,000 greater than the amount shown in the statement of the Group's net assets at 31st March, 1973 set out in the Accounts Report below. The Directors have no present intention of incorporating this valuation in the books of account.

Further details of the premises owned by the Group are shown under Statutory and General Information below.

Management and Employees

Mr. A. Y. Wilson, aged 55 years, who joined Austin in 1946, is Chairman and Managing Director of all the companies in the Group. He also has particular responsibility for the structural engineering division of Austin. Mr. E. G. T. Firth, aged 62 years, joined Austin in 1930 and is the director in charge of the steel stockholding division. Mr. L. V. Hampshire, aged 59 years, joined Austin in 1944 and is Financial Director and Secretary of the Company. Mr. Firth and Mr. Hampshire are also directors of Austin and Riley. Each director has entered into a service agreement with the Company, details of which are set out under Statutory and General Information below. Mr. D. Charlton, M.I.Struct.E., aged 36 years, has recently joined Austin and been appointed to the Board of that company. He is now responsible with Mr. Wilson for the structural engineering division, having had some twenty years experience in that business. It is intended that Mr. Charlton will take over full responsibility for the structural engineering division from Mr. Wilson. Mr. R. T. Firth, B.Com., aged 30 years, expert manager and assistant commercial manager of the stockholding division of Austin where he has been employed for eight years, has also been appointed to the Board of Austin. Mr. J. Davis, aged 67 years, is a director of Riley and has been its general manager for 20 years.

The majority of the Group's experienced team of senior and middle management has over 15 years of service. The Group has over 300 employees with a full time training officer responsible for supervising the training of employees. Labour relations are very good and no difficulty has been experienced in recruiting additional labour when required. Both Austin and Riley operate contributory pension and life assurance schemes for staff and non-contributory schemes for works employees.

Working Capital

The Directors are of the opinion that the Group has adequate working capital for its present requirements.

Turnover

External turnover of the three operating divisions of the Group and the respective proportions of the Group total for each of the five years ended 31st March, 1973 were as follows:—

	Steel	Structural	Riley	Total
	£'000	£'000	£'000	£'000
1969	1,715	67	649	2,431
1970	3,258	76	730	4,064
1971	3,386	72	905	4,263
1972	2,208	63	973	3,244
1973	2,955	72	830	3,857

In the year ended 31st March, 1973, 11.5% by value of the Group's turnover was exported, of which nearly half went to the countries of the European Economic Community and the balance mainly to Scandinavia and the Middle East.

Group turnover has expanded over the last five years to record levels, the average for this period being nearly double that of the previous five years. This expansion reflects the benefits of the new warehouse built in 1966 and the increasing amount in tonnage and value terms of steel handled by Austin. Turnover in individual years is largely determined by the general level of economic activity, in particular the level of capital expenditure in the engineering and allied industries. The steel stockholding division, dealing mainly in the heavier types of steel supplied to the capital goods industries, reacts more quickly to changes in demand than the structural engineering division or Riley. Accordingly, the downturn in demand experienced during the financial year ended 31st March, 1972 had a more rapid effect on the steel stockholding division than on the structural engineering division where, due to the low level of industrial investment initiated in that year and to the effect of steel shortages and the postponement of planned investment projects as a result of the Government's counter-inflation proposals, turnover declined in the following year. The curtailment of investment programmes, particularly in the chemical and allied industries, was primarily responsible for the fall in Riley's turnover during the two years ended 31st March, 1973.

Trading conditions for the steel stockholding division began to improve in the second half of 1972, with demand accelerating rapidly in the final quarter of the year ended 31st March, 1973. Similarly an improvement was felt in the structural engineering division by the beginning of the current financial year, although Riley is only now experiencing a revival of interest.

Profits, Dividends and Prospects

As shown by the Accounts Report below, Group profits before taxation, which have tended to follow variations in turnover, expanded to a historical peak of £451,000 in the year ended 31st March, 1971. This figure was some three times greater than the previous peak achieved in the year ended 31st March, 1968 and largely reflected the increases in turnover and tonnages handled by the steel stockholding division. Profits in each of the last four financial years have also been affected by one or more increases in the price of steel, giving rise to favourable realisations of stocks on hand, particularly in the two years ended 31st March, 1972. This factor apart, gross profit margins of the stockholding division improved in the year ended 31st March, 1973 as a result of increased demand, having remained virtually unchanged over the previous four years. The profits of the structural engineering division rose to a peak in the year ended 31st March, 1972 and were reduced sharply in the following year because of the competitive conditions then prevailing in the industry.

During the first four months of the current financial year, turnover of the steel stockholding division was more than double that of the corresponding period of the previous year, but it is forecast at a reduced level in the remaining eight months because supplies of steel are presently not sufficient to meet demand. Nevertheless, with further increases in the price of steel which became effective at the end of April 1973, the Directors expect profits from steel stockholding to reach a record level in the year ending 31st March, 1974. Profits of the structural engineering division in the current financial year will also be affected to some extent by steel supply problems and the completion of orders accepted during the previous year at lower margins, but the Directors expect that the results of this division will show an improvement over the previous year. Riley is still experiencing a shortage of demand for its products and is likely to make little contribution to profits in the current financial year.

Having regard to the substantial increase in turnover in the first four months of the current financial year, the Directors expect that the structural and other engineering work and forecasts for turnover for the remainder of the year and on the basis of the assumptions set out under the heading Profit Forecast below, the Directors expect that, subject to unforeseen circumstances, the Group profits before taxation for the year ending 31st March, 1974 will be not less than £500,000. A further increase in the price of steel is expected shortly and there could be an additional benefit to profits in the current year if it were to come into effect before 31st March, 1974.

On the basis of profits before taxation of £500,000 the Directors expect to pay in respect of the year ending 31st March, 1974 dividends totalling 5p per share (which with the related tax credit of 3/7ths of the dividend paid would be equivalent to 5.6p per share gross) payable as an interim dividend of 1.5p per share in March, 1974 and a final dividend of 2.0p per share in September, 1974.

On this basis and assuming corporation tax at 50 per cent. the appropriation of such profits would be as follows:—

	£
Profits before taxation	500,000
Corporation tax	250,000
Profits after taxation	250,000
Ordinary dividends	105,000
Retained profits	145,000

On this basis at the Offer for Sale price of 67p per share the nil and net price earnings multiple would be 8.04, and the net dividend of 3.5p per share, which would be covered 2.4 times by profits after taxation, together with the associated tax credit would result in a gross dividend yield of 7.5 per cent.

Over the years, steel stockholders have played an increasingly important role in the distribution of steel, particularly in some of the main types supplied by Austin. Located close to its main supplying mills, Austin is also benefitting from the recent introduction of a base point pricing system for the majority of its supplies. Having the cash resources to finance expansion, the premises with capacity to handle increased business and the land available for development, the Group is well placed for the future.

ACCOUNTANTS' REPORT

The following is a copy of a joint report by the auditors of the Company, Robson, Rhodes & Co., and the Reporting Accountants, Price Waterhouse & Co.:

To The Directors,
James Austin Steel Holdings Limited

and to
Rowe, Swann & Co.
Gentlemen,
1. We report that James Austin Steel Holdings Limited ("the Company") was incorporated on 30th March, 1973 with an issued capital of £2 and has not

yet made up any accounts or paid any dividends. On 13th September, 1973 the Company acquired, mainly in exchange for shares, the whole of the issued capital of James Austin & Sons (Dewsbury) Limited and we report below on the accounts of that company and its subsidiaries.

2. We have examined the books and accounts of James Austin & Sons (Dewsbury) Limited ("Austin") and its subsidiaries for the five years ended 31st March, 1973. Austin and its subsidiaries are collectively referred to in this report as "the Group".

Accounting Policies

3. The principal accounting policies presently in use in the preparation of the Group's accounts, which have been adopted for the purposes of this report, are as stated below.

(a) Turnover

Turnover represents the invoice value of goods despatched to external customers after deducting allowances, trade discounts and returns.

(b) Depreciation

Provisions for depreciation are calculated on a straight line basis by reference to the cost of assets over the following periods:
Buildings 40 years
Plant, equipment and vehicles Periods ranging from 5 to 20 years depending on the anticipated useful lives.

No depreciation is provided on land.

(c) Stocks and work in progress

Stocks of steel and other materials are valued at the lower of cost and net realisable value. Work in progress is valued at cost, which includes an appropriate proportion of overheads together with, for structural engineering contracts, an addition of a proportion of the profit expected to be earned on each contract. Provisions are made for all known or anticipated losses.

(d) Deferred taxation

Amounts are set aside for deferred taxation representing the effect of corporation tax (at the relevant annual rate) deferred by capital allowances, after taking account of unabsorbed investment grants, and of items allocated for taxation purposes to periods other than the current accounting period.

(e) Investment grants

Investment grants have been credited to an equalisation account on receipt and are being released to profit and loss account by ten equal annual instalments.

Turnover, Profits and Dividends

4. At the time of their examination, the records supporting stock quantities and valuations at 31st March, 1968 were no longer available and accordingly Price Waterhouse & Co. are unable to confirm the net assets at that date and the profits for the year ended 31st March, 1968. However, Robson, Rhodes & Co. were able to examine these records at the time of their audit and confirm that the stocks and work in progress at 31st March, 1968 were properly ascertained. With this reservation by Price Waterhouse & Co., the turnover, profits, dividends and retained profits of the Group for the five years ended 31st March, 1973, based on the audited accounts, and after making such adjustments as we consider appropriate, were as follows:

	1968	1969	1970	1971	1972	1973
Turnover	£'000	£'000	£'000	£'000	£'000	£'000
Cost of sales	2,431	4,064	4,263	3,244	3,857	3,748
Depreciation	38	37	34	38	45	—
Investment grants credited to revenue	—	—	—	—	—	—
Interest receivable	86	370	481	353	367	—
Profits before taxation	86	370	481	353	367	—
Taxation	39	188	180	145	140	—
Profits after taxation	47	212	271	218	227	—
Dividends on preference shares (gross)	3	3	3	3	3	—
Profits attributable to ordinary shareholders	44	209	268	215	224	—
Dividends on ordinary shares (see below)	16	21	25	25	24	—
Retained profits	28	188	243	190	200	—

The rates of dividend paid on the ordinary capital of £25,000 in issue throughout the period were:

	1968	1969	1970	1971	1972	1973
£ per share	2.68	4.26	4.26	3.24	3.86	—
Gross	2.68	4.26	4.26	3.24	3.86	—
Net (after deduction of income tax (gross equivalent 32.4%))	1.81	2.88	2.88	2.19	2.59	—

The aggregate amount of the emoluments of the directors of Austin, who have all been appointed directors of the Company, for the year ended 31st March, 1973 was £30,811. Under the arrangements now in force the emoluments of those directors would have been £34,460, per annum.

Net Assets

5. The net tangible assets of Austin and of the Group at 31st March, 1973 based upon the audited balance sheets at that date were as follows:—

	Austin	The Group
	£'000	£'000
Cost	£'000	£'000
Depreciation	—	—
Fixed Assets	386	272
Land and buildings	423	292
Plant, equipment and vehicles	—	141
Current Assets	819	413
Stocks and work in progress, after deducting cash received on account	1,121	—
Debtors and prepayments	1,388	—
Cash at bank and in hand	155	—
Less: Current Liabilities	—	—
Overdrafts and accruals	535	—
Current taxation	187	—
Dividends	24	—
Net Current Assets	1,462	1,614
Deferred Taxation	(21)	(21)
Net Tangible Assets	1,794	1,594

Land and buildings are freehold except for certain long leasehold properties, book amount £20,000, the freehold reversions of which have been acquired since 31st March, 1973 at a cost of £1,183.

Receiving Bankers

NATIONAL WESTMINSTER BANK LIMITED
New Issues Department, P.O. Box No. 79,
Drapers Gardens, 12, Throgmorton Avenue, London EC2P 2BD.

Solicitors to the Company

WATTS & SON,
Church Street, Dewsbury, Yorkshire, WF13 1JX.

Solicitors to the Offer

ASHURST, MORRIS, CRISP & CO.,
17, Throgmorton Avenue, London EC2N 2DD.

Auditors

ROBSON, RHODES & CO. (Chartered Accountants),
Aquis House, 12, Greek Street, Leeds LS1 1HR.

Reporting Accountants

PRICE WATERHOUSE & CO. (Chartered Accountants),
Norwich Union House, 73/79, King Street, Manchester M2 4WS

Registrars and Transfer Office

ROBSON, RHODES & CO.,
24/26, Moorgate, London EC2R 6EA

	Austin	The Group
	£'000	£'000
Stocks and work in progress were as follows:	901	91
Stocks	192	28
Work in progress	41	8
Less: Cash received on account	151	20
	1,052	112

Capital commitments were:

Authorised but not committed 9
Authorised and committed 6
Contingent liabilities may arise from time to time in connection with work. Provision has been made for any such liabilities to the extent that directors consider they will fall upon the Group.

Summary of Consolidated Net Assets

6. With the reservation by Price Waterhouse & Co. in paragraph 4 above as to stocks and work in progress at 31st March, 1968, the net tangible assets of the Group at the accounting dates 31st March, 1968 to 31st March, 1973 inclusive, based on the audited balance sheets and after making such adjustments as we consider appropriate were as follows:

	1968	1969	1970	1971	1972	1973
	£'000	£'000	£'000	£'000	£'000	£'000
Fixed Assets at cost less Depreciation	367	355	361	355	383	41
Current Assets	450	592	641	857	731	1,121
Stocks and work in progress less payments on account	546	752	1,089	979	717	1,084
Short term investments	1	1	1	1	246	155
Debtors and prepayments	1	1	1	1	246	155
Cash at bank and in hand	—	—	—	—	—	—
Less: Current Liabilities	897	1,345	1,731	1,677	1,844	2,368
Net Tangible Assets	1,143	1,171	1,359	1,602	1,784	1,594
Current Liabilities	111	238	298	270	196	535
Overdrafts and accruals	1	155	220	—	86	88
Bank overdraft	83	81	181	286	193	157
Current taxation	18	16	21	25	25	24
Dividends	—	—	—	—	—	—
Net Current Assets	211	529	720	824	414	748
Net Tangible Assets	786	825	1,011	1,253	1,430	1,614
Deferred Taxation	(10)	(9)	(13)	(16)	(23)	(21)
Net Tangible Assets	1,143	1,171	1,359	1,602	1,784	1,594

Representing:

Share Capital 40
7 per cent. Cumulative Preference 66
Ordinary 86
Retained Profits 1,037

</

Check noise of Concorde 02, J.S. groups urged

Y JAMES McDONALD

ANTI-CONCORDE Project, version of the Rolls-Royce claims to be "part of a low-speed movement opposing the use of supersonic aircraft," has which has improved nozzles at the American counter-attack to monitor the noise level of the aircraft when it flies over the U.S. for the first time at the end of this week.

The makers claim the engines will be no noisier than the Boeing 707 and VC-10 airliners, although not so quiet as the latest "big fans" which power the new generation of wide-bodied jet aircraft.

However, the Anti-Concorde Project has said it has advised its U.S. counterparts of the importance of having the noise levels of Concorde 02 measured because the aircraft is based in France, "we have had no opportunity to get any measurement of its noise." It adds: "No noise figures for 02 have been published."

"Any U.S. airline commitment to Concorde would lead to a re-evaluation of the development of a U.S. supersonic transport, U.S. anti-supersonic and anti-noise groups—and environmental organisations generally—will wish to make it clear that commercial Concorde operations at U.S. airports would not be tolerated."

REGIONAL MARKETS

	Prev. Sept. 14	A.M. Div. B-Times covered A B	Unit value A B		Price Sept. 14	A.M. Div. B-Times covered A B	Unit value A B
REPLAST							
54 pc 30	258	54	1.45				
7 (Fg. 50)	25	25	1.0	0.0			
5 (B) 21	130	5	1.0	0.0			
50 pc 30	484	5	1.1	0.8			
FRESH EXCHANGE							
1' 200 200	257.12	6	—	0.0			
50 200 200	10	1	—	0.0			
7' 200 200	158.24	21	3.2	3.4			
100 200 200	57	124	3.3	4.7			
1' 200 200	10	1	—	0.0			
1' 200 200	70	11	2.2	5.7			
200 200 200	28	123	6	2.0			
200 200 200	10	1	—	0.0			
200 200 200	70	80	7	7.1			
200 200 200	44	44	4	2.8			
200 200 200	55	6	2.3	2.8			
200 200 200	75						
PORTLAND CEMENT							
Port 'A'	874	13	1.9	3.7			
100	524.28	21	1.1	0.6			
(Fried) 100	55	15	2.6	4.8			
200	25	15.8	1.4	5.3			
200	25	15.8	1.4	5.3			
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200	25						

THE JOBS COLUMN

To lead settlements through shake-up

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

IF YOU'RE in the securities business you will probably have heard of P. H. Smith, head of settlements at the Stock Exchange in London. His approaching retirement will almost coincide with the start in January of the five-year programme in which the SE intends to bring its settlements and other services to a highly developed level, with much harnessing of computer power.

So whoever succeeds Mr. Smith will be "managing change" as part of the job, which carries responsibility for all the settlement services. At least 500 people and £2m-plus worth of computer equipment will be in the new owner's charge.

Responsibility is to Michael Bennett, managing director of the Stock Exchange's Directorate of Information Systems and Settlements (69 Wilson Street, London, E.C.2)—he will be on holiday in Greece until next week. The job title is general manager, settlements.

One need is experience of managing a large organisation, including control of a computer set-up. The other prime need is personal standing in the securities business.

People in the banking world—say—might have more of the first than the second. People in Stock Exchange member firms might be situated the other way

round. Both, however, would be considered as candidates. Age about 40-50.

Salary at least £10,000. Non-contributory pension. Four to five weeks' holidays.

Two high wires in Bristol

Next come a couple of jobs with the South Western Electricity Board in Bristol. Both are at chief officer level, reporting to the chairman Glyn England.

The first is entitled chief accountant, and heads financial operations throughout the SWEB's area. In the chief's domain are a 40-staff finance department at Bristol dealing with budgeting, management accounting and the like, and a 400-staff central accounting office at Plymouth dealing with payments, receipts, salaries, computer work and so on.

Responsibilities also include advising the finance committee which authorises financial action, and developing systems.

Candidates must be accountants, preferably with a degree as well, who have had management responsibility for computer-connected financial operations in a big concern. The title of the second job is

secretary, but the responsibilities cover far more than Board proceedings and advice on legal matters. In fact, the newcomer will act as head of administration including all aspects of personnel work, land and buildings, public relations, and head office services. Staff number about 60.

Essentials are a successful record on the administration side of a large complex organisation, and appropriate degree or professional qualification.

The preferred age for both jobs is 40s, but older people with the right qualifications are not ruled out.

Salary for both is negotiable between £7,000 and £9,000. Car. Contributory pension. Help with removal. Four weeks' holiday. Applications to George Barker-Benfield of MSL (17, Stratton St., London W1X 6DB).

Management courses chief

Industrial and Commercial Techniques wants a managing director for its London-based external training division, which stages short management-type courses by American and other experts in the U.K. and Euro-

Holland, Italy, Germany and Scandinavia.

Alan Berry, chairman of the Venida Investments subsidiary (15 Arthur Street, London, EC4R 9BS) specifies success in running a business operation, sound knowledge of the "management science" field, and a keen eye for new, marketable developments. Age 40-plus.

Salary £5,000 upwards, share of equity and profits in view. car, etc. Business prospects "look very good."

Sotheby's subsidiary

Sotheby's wants a proven business man to join its subsidiary, James Bourlet and Sons, and take over when managing director William Ball retires in 1974.

The newcomer will have to expand the business from its base of expertise in packing and shipping objects of fine art, and making picture frames.

Knowledge of these skills is desired, but skill in import and export procedures is more important. "You have to deliver goods in time for sale deadlines in all sorts of countries," says Michael Ritchie (33-35 New Bond Street, London W1A 2AA). Salary £5,000 or more. Rest negotiable.

MANAGER

Banking

Expanding City-based private bank seeks a senior banker with sound technical background to fill a new appointment as Manager, Administration. He will answer directly to the Chief Executive and will be responsible to him for the efficient management and organisation of the banking operations.

Candidates should be qualified and be between 40 and 57 years of age. They will possess sound experience in all aspects of banking, preferably with a joint stock bank or with a U.K. office of an overseas bank.

The small staff of the bank are young and energetic and the successful candidate will have qualities of sound leadership and good man management.

Knowledge of computer accounting will be an advantage. The initial salary will be not less than £5,000 per annum and while there is no upper limit will be dependent on experience and ability. Usual fringe benefits.

Write in strict confidence with full details of career to date to Box T.2605, Financial Times, 10, Cannon Street, EC4P 4BY.

COMMERCIAL SYSTEMS

CONSULTANT

LONDON

£4,000

We are an established London Computer software house. There is a vacancy for an experienced consultant to take charge of and further the design of all our commercial systems.

The candidate we are looking for should have a degree and/or Accountancy qualification and wide experience of computer based management systems. Salary will be negotiated in the region of £4,000 p.a. plus fringe benefits. Any relocation expenses reimbursed. Please write with curriculum vitae to:

The Managing Director
Computer Research and Development
12/15 Dartmouth Street
London SW1H 9BL

Secretary

Association of
Certified Accountants

The Secretary is effectively Chief Executive of the Association which is the second largest professional body of accountants in the United Kingdom and is growing rapidly. As the right-hand man of the President and Council, the Secretary represents the Association in top level contacts at home and abroad and directs a team of senior colleagues handling the varied aspects of the Association's affairs, including membership, education, finance, administration, technical research and public relations.

Applications are invited from experienced executives who, ideally, will already have held a similar position in another professional body or organisation of similar status. Candidates should hold a degree and/or an appropriate professional qualification and will probably be in their 40s. High personal attributes are essential.

Starting salary negotiable above £7,000. Pleasant central London location. Candidates must be prepared for a certain amount of overseas travel.

Please apply in the strictest confidence quoting reference number 1489 to Clive & Stokes, 14 Bolton Street, London W1Y 8JL.

Clive & Stokes

Appointments & Personnel Consultants

Experienced Foreign
Exchange Dealer

required by London Branch of Leading Continents Bank. Applicant should be aged 28-35 with thorough knowledge of all aspects of the market. Salary negotiable and competitive with usual fringe benefits. All applications will be treated in strictest confidence and should be addressed to Box T.2631, Financial Times, 10, Cannon Street EC4P 4BY.

APPOINTMENTS

MANAGING DIRECTOR

Required by well established and expanding organisation in the City, specialising in the presentation of courses and seminars in a wide range of industrial and commercial techniques. These are held in a number of European centres as well as in the U.K.

The appointee must be a first class administrator and be in close touch with developments in management techniques. He must be able to originate programmes and find suitable lecturers.

Starting salary will be at least £5,000 p.a., whilst equity participation and/or profit sharing are possible. Additional benefits include a car and generous pension and life assurance arrangements.

Reply in writing to:- A. BERRY, F.C.A.

VENIDA INVESTMENTS LTD., 15, ARTHUR STREET, LONDON, EC4R 9BS.

DIRECTOR DESIGNATE
FOREIGN BUSINESS

£8,000

Top man, preferably with Clearing Bank experience, sought by growing Merchant Bank to control and expand Foreign Business. Age 40-52. Reply initially to D. J. Fisher, Managing Director, COVENT GARDEN APPOINTMENTS, 53 Fleet Street, London, EC4. 01-353 1164/4314.

CITY
MERCHANT BANK

We are looking for an experienced

TRADER

in

SILVER AND

PRECIOUS METALS

Established business dealing, arbitrage and clients' account. Attractive terms and share of profits for right applicant. Replies to Box No. T.2630, Financial Times, 10, Cannon Street, EC4P 4BY.

ACCOUNTANTS and Qualified and Partly Qualified City Jobs from £2,000 p.a. to £5,000 p.a. at City Centre Staff Bureau, 41 Bow Lane, London EC4. Telephone 236-5843.

APPOINTMENTS
WANTEDHIGHLY QUALIFIED
SENIOR EXECUTIVE

with wide UK experience in far reaching chemical and economic areas seeks demanding position in business development. Executive Board and other top level executive experience. Age 45. Excellent development and market surveying in several countries, and technical and economic analysis. Overseas experience, especially in Europe (ECU, USA and Japan included). Write Box T.2624, Financial Times, 10, Cannon Street, EC4P 4BY.

COMPANY
NOTICES

CENTRAL SOUTH AFRICAN LANDS & MINES LIMITED

(Incorporated with limited liability in the Republic of South Africa)

NOTICE IS HEREBY GIVEN that the Preference Share Transfer Books and Register of Members will be closed from 29th September to 5th October, 1973, both days inclusive.

Warrants in respect of the Preference Shares will be issued on 12th October, 1973.

AFRICAN FINANCIAL CORPORATION LIMITED

London Secretaries: per A. T. Ticker.

London Office: EC2R 7JT.

14th September 1973.

INTERNATIONAL DEPOSITARY

RECEIVED REDEMPTING SHARES FOR

VALUE £2.50 COMMON STOCK

J. P. MORGAN & CO. INCORPORATED

A CASH DISTRIBUTION OF 30.355 PER

DENARY, INC. (INCORPORATED IN

Delaware, U.S.A.) will be made on

and after the 12th October, 1973, upon the

presentation of duly authenticated

shares to the Company's Transfer

Department, 25 West Street, New York

20, Avenue des Arts, Brussels

25 Lombard Street, London

25 Fenchurch Lane, London

at the designated rate, less applicable

tax. This distribution is in respect of the

regular quarterly dividend payable on the

Common Shares p.p. £2.50 J. P. Morgan

& Co. Incorporated on the 15th October,

1973.

THE "SHELL" TRANSPORT AND

TRADING COMPANY LIMITED

NOTICE IS HEREBY GIVEN that a

balance of the Register will be struck on

the 15th October 1973 for the

preparation of warrants for an interim

dividend of 10% on the ordinary

shares of the company, payable on

the 25th October 1973, at 10.00 a.m.

For transfer, 1973.

Share transfers must be lodged with the

company's Registrar, Messrs. Banks

Registrar's Department, The Casework,

Worthington House, 50, Whitehall

Place, London SW1A 2BX, not later than

3.00 p.m. on 12th October, 1973.

SHARE WARRANTS TO BEARER

The Company is entitled to the

above dividend of 10% on the ordinary

shares of the company, which must be

presented to the Registrar, 50, Whitehall

Place, London SW1A 2BX, at least

five clear days for presentation, or may be

presented through Messrs. Banks, 50, Whitehall

Place, London SW1A 2BX.

BY ORDER OF THE BOARD

A. R. HARVEY, Secretary.

Shell Centre, London, SE1 7NA.

15th September 1973.

LEADERPRINTERS LIMITED

NOTICE IS HEREBY GIVEN that the

Ordinary Share Register of the Company

will be closed on Tuesday, 2nd October,

1973 for the preparation of Warrants

payable on 12th October 1973.

By Order of the Board

N. W. Holmfield, Secretary.

35, Old Bond St., W.1.

15th September 1973.

PREVENTION OF FRAUD (INVESTMENTS)

ACT 1968

1. Notice is hereby given that:-

Rutland Guarantee Limited of 49 St.

James's Street, London, E.W.1

formerly known as Rutland Guarantee

Trust Ltd. has relinquished the principal

of the Act.

2. Rutland Guarantee Limited has made

application to the Department of

Trade and Industry pursuant to

Regulation 5 of the Prevention of

Fraud (Investments) Regulations 1968

for the release of the securities

deposited in the custody of the

Department of Trade and Industry

on 12th October 1973.

Any persons having a claim on the

funds representing the deposit should

send their claim to the Secretary,

Department of Trade and Industry,

1, Whitehall, London SW1A 2HQ, by

the latest date of 12th October 1973.

Secretary, Department of Trade and Industry

1, Whitehall, London SW1A 2HQ.

15th September 1973.

ROYAL ACADEMY OF ARTS

30, Montagu Square, London, W.1.

Students and Teachers: £2.50. Weekdays

12.00-1.00. Admission free.

CLUBS

EVL, Regent Street, 21st 5007. Air

Livery, Spectacular, Ltd and let

Ent. Fee, Cocktail, £10 and let

Brandy and Coffee, £8.95 or a la

carte. 1.30-2.30. 8.00. 8.25

and Sat. 11.00 p.m.

CARGOYLE, Wine, drink, dance, 11

59-70, Dean Street, W.1. Rev. 437

15th September 1973.

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carte. 1.30-2.30. 8.00. 8.25

(Incorporated in the Republic of South Africa on 3rd January, 1947)

	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2
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BG SECURITIES LIMITED

(continued)

NOTES ON COMPANY AND GROUP BALANCE SHEETS AT 31ST DECEMBER, 1972

- Stocks**
Stocks have been consistently valued at the lower of cost and net realisable value.
- Quoted shares**
The quoted shares included in current assets have a market value of R41,895.
- Bank overdrafts**
Bank overdrafts of subsidiaries are secured to the extent of R172,477 by the pledging of certain bills receivable which are included in debtors.
- Investments**
Unquoted at cost less amounts written off
Quoted at cost
Market value of quoted investments
In the opinion of the directors the unquoted investments are worth at least the value stated in the Balance Sheet.
- Subsidiaries**
The investment in subsidiaries is as follows:—
Shares at cost
Amounts due from subsidiaries
Amounts due to subsidiaries

The following are the Company's subsidiaries all of which are wholly owned and incorporated in the Republic of South Africa:

Name	Incorporation date	Nature of business	Issued capital	Date company became subsidiary
1. BG Industrial Holdings (Pty) Limited	26th October, 1972	Investment holding company	R2	26th October, 1972
2. BG Portfolio (Pty) Limited	17th October, 1972	Share dealing company	R2	17th October, 1972
3. BG Transactions (Pty) Limited	24th October, 1972	Share dealing company	R2	24th October, 1972
4. BG Management Services (Pty) Limited	17th October, 1972	Financial management company	R2	17th October, 1972
5. BG Nominees (Pty) Limited	17th October, 1972	Investment nominee company	R2	17th October, 1972
6. BG Equities (Pty) Limited	10th August, 1972	Share dealing company	R2	10th August, 1972
7. Bagshaw Gibaud (Footwear) Limited	29th August, 1971	Manufacturers of footwear	R366,000	3rd January, 1947
8. Bagshaw Gibaud & Company Limited	9th March, 1911	Leather tannery	Ord.	3rd January, 1947
9. Cymot Holdings Limited	10th August, 1922	Industrial holding company	R182,000 Pref. R96,012 R86,988	1st January, 1972
(a) Cymot Limited	18th June, 1971	Wholesale distributors of motor spares and accessories	R4,000	
10. Stan-Optical Holdings Limited	30th December, 1970	Industrial holding company	R1,393,795	
(a) Standard Optical Company (Pty) Limited	28th January, 1947	Optical manufacturers and wholesalers	R168,000	
(b) Standard Optical Company (Pty) Limited	11th January, 1964	Optical manufacturers and wholesalers	R840	
(c) M. H. Scientific Sales (Pty) Limited	26th June, 1957	Distributors of sunglasses	R1,680	1st January, 1972
(d) Colin Field Contact Lens Laboratories (Pty) Limited	7th October, 1968	Contact lens manufacturers	R100	
(e) Opticase (Pty) Limited	8th June, 1967	Spectacle manufacturers	R2	
(f) Sim and Bennet (Pty) Limited	14th December, 1932	Optometrists and dispensing opticians	R12,000	
11. Universal Metal Holdings (Pty) Limited	24th March, 1969	Industrial holding company	R2	
(a) Universal Metal Merchants (Pty) Limited	9th June, 1964		R250	
(b) Baled Metals (Pty) Limited	11th March, 1953		R200	
(c) Goldfields Metal Merchants (Pty) Limited	10th November, 1958		R200	
(d) Acho Metals (Pty) Limited	2nd December, 1958	Metal reclamation merchants	R32,600	
(e) Walter Metals (Pty) Limited	23rd March, 1965		R500	
(f) M. & P. Metals (Pty) Limited	6th August, 1965		R250	
(g) Hercules Metals (Pty) Limited	25th July, 1955		R200	
(h) J. S. J. Metals (Pty) Limited	14th November, 1967		R200	
(i) Colin Mills Enterprises (Pty) Limited	3rd August, 1965		R100	
(j) Colin Mills Properties (Pty) Limited	9th June, 1964		R100	1st January, 1972
(k) Colin Mills Holdings (Pty) Limited	9th June, 1964		R100	
(l) Colin Mills Investments (Pty) Limited	4th August, 1965	Property owning companies	R100	
(m) Industrial Eri Six Four Four Five Wolkam (Pty) Limited	19th June, 1967		R100	
(n) Beston Street Properties (Pty) Limited	4th December, 1968		R1,000	
(o) Eri Five Seven Eight Nought (Pty) Limited	4th December, 1968		R1,000	
(p) Scott Walter (Pty) Limited	26th October, 1961		R15,004	

At directors' valuation November, 1969	Freehold land and buildings R'000	Plant, furniture and vehicles R'000	Total R'000
At professional valuations in 1970 and 1971 (see below)	1,929	—	1,929
At cost	2,700	2,143	4,843
Accumulated depreciation	3,335	2,143	5,478
Net book value, 31st December, 1972	3,335	931	4,266

Professional valuations of freehold land and buildings — Location of property	Professional value and qualification	Valuation amount R'000	Date
East London	A. J. Pachonick, Sworn Appraiser and Commissioner of Oaths	120	2nd March, 1971
Cradock	P. Costes, Sworn Appraiser of Cradock	11	9th March, 1971
Cape Town	Leonard J. Heller, J. P., Valuer, Member of The South African Institute of Valuers.	580	19th March, 1971
Durban	N. G. M. Eyles of Herbert Penny (Pty.) Limited, 8 St. Est. Man., London	450	8th April, 1971
Johannesburg	Donald R. Currie of Richard R. Currie (Pty.) Ltd., Johannesburg, Sworn Appraiser	265	24th June, 1970
Port Elizabeth	R. K. Hancock of Ralph Hancock Ltd., A.I.V., J. J. Van Zyl of J. J. Van Zyl (Pty.) Ltd., Sworn Appraisers and Estate Agents	30	4th March, 1971
Windhoek		18	(Private dwelling house) 18th March, 1971
Upington	J. D. Möller, B.A., LL.B., Sworn Appraiser	248	17th March, 1971
		50	(Private dwelling house) 3rd March, 1971
Bloemfontein	E. Louis Ellenberger of E. Louis Ellenberger & Co., Sworn Appraiser	85	5th March, 1971
		1,929	

Secured loans	Company R'000	Group R'000
Secured by mortgage over freehold land and buildings bearing interest at 10% for an indefinite period	—	250
Secured by mortgage over freehold land and buildings, bearing interest at 10% and repayable in half-yearly instalments commencing in 1980	—	371
Secured by mortgage over freehold land and buildings, bearing interest at 9% and repayable in 1981	—	16
Secured by mortgage over freehold land and buildings, bearing interest at 6½% and repayable in half-yearly instalments commencing in 1973	—	171
Secured by pledge of shares in a subsidiary bearing interest at 5% above ruling bank overdraft rate, and repayable on or before the 7th December, 1977	295	295
	295	1,103

Share capital	Company R'000	Group R'000
Authorised 200,000 5% cumulative preference shares of R2 each	400,000	—
5,000,000 ordinary shares of 50 cents each	2,500,000	—
	R2,900,000	—
Issued and fully paid 150,000 5% cumulative preference shares of R2 each	300,000	—
3,272,307 ordinary shares of 50 cents each	1,636,153	—
	R1,936,153	—

Of the unissued ordinary shares 1,407,693 were under the control of the directors.

Share premium	Company R'000	Group R'000
During the period under review share premium of R3,098,327 less share issue expenses of R6,965 was raised on the issue of ordinary shares. The share premium is subject to the restrictions of section 88 of the South African Companies Act which are similar to those of section 56 of the United Kingdom Companies Act, 1948.	—	—
10. Capital reserve	—	91,115
(a) Balance per consolidated accounts 30th June, 1971	—	211,739
Arising from directors' valuation of freehold land and buildings in a subsidiary company in November, 1969	302,854	—
Adjusted balance 30th June, 1971	221,102	—
Less: Excess of cost of shares in subsidiary companies over net tangible assets	81,752	—
	162,348	—
(b) Arising on the sale of shares in a subsidiary company	74,381	—
Arising on the sale of freehold land	3,776	—
Write back of investment provision	55,864	—
Less: Certain expenses of relocation of a factory	185,339	—
	R267,091	—

- Share purchase scheme**
The amount due from employees in respect of loans made under the provisions of the scheme is R2,892.
- Contingent liabilities**
The Group had contingent liabilities at 31st December, 1972, in respect of:—
(a) Lease agreements of R151,477 discounted by a subsidiary.
(b) Guarantee of bank overdrafts of three parties amounting to R27,165 secured by the pledge of shares.
The Company had a contingent liability at 31st December, 1972 in respect of a subsidiary's bank overdraft amounting to R280,000.
- Basis of consolidation accounting**
The effective date of acquisition of those subsidiary companies acquired during the period under review, was 1st January, 1972. In the case of Universal Metal Holdings (Proprietary) Limited and Stan-Optical Holdings Limited, the split between pre and post acquisition profits is based on audited accounts. The audited accounts of Cymot Holdings Limited cover the eighteen months ended 31st December, 1972 and the division of the profits for the periods prior to and after 31st December, 1971 has been calculated by the directors on a basis approved by the auditors.

MATERIAL CHANGES

- The following material changes, for which no adjustments have been made to the profits or to the Balance Sheets included in this report, have occurred since 31st December, 1972:—
- On 21st May, 1973 the Company acquired The Union Whaling Company Limited. The consideration for this acquisition was 998,326 fully paid ordinary shares of the Company and R405,466 in cash.
 - The issue of R2,084,280 fully paid 9% unsecured partly convertible notes 1978.

ACCOUNTS

No audited accounts have been prepared by the Group since 31st December, 1972.

APPENDIX 1 — THE CYMOT GROUP PROFITS

The profits of the Cymot Group for the period from 1st July, 1967, to 31st December, 1972, are summarised below:—

Notes	1972	1971	1970	1969	1968
	R'000	R'000	R'000	R'000	R'000
Sales	9,693	5,874	6,431	4,747	4,509
Cost of sales less sundry revenue	8,271	5,589	5,080	4,443	4,227
Trading profit	382	385	371	304	282
Investment income	1	—	—	—	—
Profit before taxation	383	385	371	304	282
Taxation	142	162	142	124	100
Profit attributable to shareholders	241	223	229	180	182
Preference dividend	18	18	18	18	18
Profit attributable to equity	223	215	211	162	164
Ordinary dividend	180	127	127	127	119
Retained earnings	43	88	84	35	45

- NOTES:**
- Sales**
Sales represents gross sales to third parties less trade discounts and returns.
 - Profit before taxation**
The profit before taxation is shown after making such adjustments as we consider necessary and after charging all expenses, including:—
Depreciation (See note 5)
Interest
R'000 R'000 R'000 R'000 R'000
92 62 58 45 48
194 100 70 38 28
 - Taxation**
The charge for taxation represents South African and South West African tax on the profits for each period at the appropriate rates.
 - Ordinary dividend**
The rate of dividend on ordinary shares for each period was:—
28-10% 30-00% 30-00% 30-00% 28-05%
 - Depreciation**
No depreciation is provided on buildings.
Other assets are depreciated at rates which will write off their costs over their anticipated useful lives.
 - Directors' emoluments**
The aggregate emoluments of the directors for the period ended 31st December, 1972, amounted to R49,819.

BASIS OF CONSOLIDATION

The profits include the results of Cymot Limited for the period since 18th June, 1971, the date of incorporation.

APPENDIX 2 — THE STANOPTICAL GROUP PROFITS

The profits of the Stanoptical Group for the period from 1st July, 1967 to 31st December, 1972 are summarised below:—

Notes	1972	1971	1970	1969	1968
	R'000	R'000	R'000	R'000	R'000
Sales	1,775	1,584	1,893	903	783
Cost of sales less sundry revenue	1,525	1,368	1,587	754	708
Trading profit	250	216	286	149	84
Investment income	1	2	—	—	—
Profit before taxation	251	217	286	149	84
Taxation	98	84	120	65	31
Profit attributable to equity	153	133	176	87	53
Ordinary dividend	42	50	—	1	—
Retained earnings	111	83	176	86	53

- NOTES:**
- Sales**
Sales represents gross sales to third parties less trade discounts and returns.
 - Profit before taxation**
The profit before taxation is shown after making such adjustments as we consider necessary and after charging all expenses, including:—
Depreciation (see note 5)
Interest
R'000 R'000 R'000 R'000 R'000
3 18 21 10 7
 - Taxation**
The charge for taxation represents South African tax on the profits for each period at the appropriate rates.
 - Ordinary dividend**
The rate of dividend on ordinary shares for each period was:—
2-97% 2-58% — — 3-00%
 - Depreciation**
Fixed assets are depreciated at rates which will write off their costs over their anticipated useful lives.
 - Directors' emoluments**
The aggregate emoluments of the directors for the year ended 31st December, 1972, amounted to R19,883.

BASIS OF CONSOLIDATION

Stan-Optical Holdings Limited was incorporated on 30th December, 1970 but the profits have been computed on the basis that the Group had existed for the entire period from 1st July, 1967 to 31st December, 1972. The profits include the results of the six companies which became subsidiaries on 30th December, 1970 for the whole period and the results of Stan-Optical Holdings Limited for the period since that date.

APPENDIX 3 — THE UNIMETAL GROUP PROFITS

The profits of the Unimetal Group for the period from 1st March, 1968, to 31st December, 1972, are summarised below:—

Notes	1972	1971	1970	1969	1968
	R'000	R'000	R'000	R'000	R'000
Sales	3,572	3,137	2,877	1,353	1,435
Cost of sales less sundry revenue	3,252	2,947	2,536	1,134	1,146
Profit before taxation	320	190	341	219	289
Taxation	132	65	137	89	107
Profit attributable to equity	188	125	204	130	183
Ordinary dividend	118	175	—	—	—
Retained earnings	70	(50)	204	130	183

- NOTES:**
- Sales**
Sales represents gross sales to third parties less trade discounts and returns.
 - Profit before taxation**
The profit before taxation is shown after making such adjustments as we consider necessary and after charging all expenses, including:—
Depreciation (See note 5)
Interest
R'000 R'000 R'000 R'000 R'000
73 37 25 4 2
 - Taxation**
The charge for taxation represents South African tax on the profits for each period at the appropriate rates.
 - Ordinary dividend**
The amount of dividend on each of the two issued ordinary shares for each period was:—
R'000 R'000 R'000 R'000 R'000
59 87 5 — —
 - Depreciation**
No depreciation is provided on buildings.
Other assets are depreciated at rates which will write off their costs over their anticipated useful lives.
 - Directors' emoluments**
The aggregate emoluments of the directors for the year ended 31st December, 1972, amounted to R112,623.

BASIS OF CONSOLIDATION

Universal Metal Holdings (Proprietary) Limited was incorporated on 24th March, 1968, but the profits have been computed on the basis that the Group had existed for the entire period from 1st March, 1968, to 31st December, 1972. The profits include the results of nine of the companies which were owned by the original shareholders of Universal Metal Holdings (Proprietary) Limited for the entire period and became subsidiaries on 24th March, 1968, and the results of the following companies for the periods since the date of incorporation or acquisition as shown below:—
Baled Metals (Proprietary) Limited—acquired 1st July, 1968.
Acho Metals (Proprietary) Limited—incorporated 2nd December, 1968.
Beston Street Properties (Proprietary) Limited—incorporated 4th December, 1968.
Eri Five Seven Eight Nought (Proprietary) Limited—acquired 1st July, 1968.
Universal Metal Holdings (Proprietary) Limited—incorporated 24th March, 1968.
Hercules Metals (Proprietary) Limited—acquired 1st January, 1970.
Scott Walter (Proprietary) Limited—acquired 1st March, 1971.
J. S. J. Metals (Proprietary) Limited—acquired 1st January, 1972.

Yours faithfully,

WHITELEY BROTHERS,
Chartered Accountants (S.A.),
TANSELY WITT & CO.,
Chartered Accountants

Union Whaling

On 21st May, 1973 the Company acquired Union Whaling which has one non-trading subsidiary, Premier Whaling Company Limited ("Premier Whaling"). There is set out below a table of Union Whaling's profits for the last five years and its Balance Sheet at 30th September, 1972. The table and the Balance Sheet have been extracted from the audit accounts.

PROFITS

Notes	1972	1971	1970	1969	1968
	R'000	R'000	R'000	R'000	R'000
Sales of whale products	3,120	2,837	2,130	2,007	1,4
Less cost of sales	2,321	2,020	1,780	1,701	1,4
Whaling profit	799	817	350	306	—
Other operations	71	78	73	14	—
Investment and other income	50	44	31	30	—
Less Administration and sundry expenses	520	739	454	350	—
	101	80	74	81	—
Profit before taxation	819	648	380	289	—
Taxation (1968 write back)	312	188	53	—	(2)
Profit after taxation	507	460	327	289	—
Extraordinary items	(197)	—	(100)	—	1,9
Surplus attributable to equity	704	460	427	289	(1,6)
Ordinary dividend	350	350	280	238	—
Retained earnings	354	110	147	51	(1,7)
Transfer to special maintenance reserve	300	—	—	—	—
	54	110	147	51	(1,7)

NOTES:

- Sales**
Sales represents gross sales to third parties.
- Investment and other income**
Income from trade investments
Income from quoted investments
Interest
Property revenue
R'000 R'000 R'000 R'000 R'000
8 4 — — —
28 22 13 14 —
9 8 4 4 —
50 44 31 30 —
- Profit before taxation**
The profit before taxation is shown after making such adjustments as were considered necessary and after charging or crediting all expenses and revenue including:—
Depreciation (See note 7)
Surplus on disposal of fixed assets
R'000 R'000 R'000 R'000 R'000
89 79 52 51 12
2 2 12 12 —
- Taxation**
South African taxation
Deferred taxation
R'000 R'000 R'000 R'000 R'000
247 113 4 — —
65 78 49 — —
312 189 53 — —
- Extraordinary items**
The extraordinary items comprise:
Special depreciation of whaling fleet
Net capital surplus on realisation of investments
R'000 R'000 R'000 R'000 R'000
197 — 100 — —
197 — 100 — —
- Ordinary dividend**
The rate of ordinary dividend for each period was:—
125% 125% 100% 85% 2
- Depreciation**
Buildings and other assets are depreciated over their anticipated useful lives.
- Directors' emoluments**
The aggregate amount of directors' emoluments was
R'000 R'000 R'000 R'000 R'000
11 12 12 11 11

BALANCE SHEET AT 30th SEPTEMBER 1972

Notes	R'000	R'000
Current Assets		
Stocks	1	1,651
Debtors	2	118
Cash	—	650
		3,190
Current Liabilities		
Creditors	393	—
Taxation	372	—
Proposed dividends (since paid)	350	1,115
Net Current Assets	—	2,075
Fixed Assets	3	438
Investments	4	15
Deferred Taxation	5	2,528
Net Tangible Assets	—	190
Share Capital	—	2,338
Ordinary Reserves	6	2,098
		2,338

NOTES:

HOTELS—Continued

his service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £250 per annum for each security.

For Notes, see page 27

QUESTIONS AND ANSWERS

QUESTIONS AND ANSWERS

The GEORGE FISCHER GROUP

GF

Pipe fittings in malleable iron and plastics. Pipe cutting and screwing machines. Malleable iron castings.

Lombard

Road back to the feudal system

BY C. GORDON TETHER

"OF ALL the creatures that roam the financial plains before the Great Vindicator, the most dangerous is the terranosaurus," said the professor, "none was more awesome than the terranosaurus, or speculator terrorist to give it its anthropological name."

"Relying for its prowess on brain rather than brawn, it regarded the less sophisticated animals as its legitimate prey. And being invariably able to outwit them, it was able to wreak havoc whenever it went on the rampage."

"From time to time, the afflicted combined to protect themselves against its depredations. But ever ready to adapt to changes in circumstances, it never took long to adjust to a new situation. It would emerge, for example, in a coat so unlike that which it had discarded that for a time it could mingle with its fellow creatures without its true identity being realised."

"We find it giving a particularly impressive display of its almost unique capability for re-birth in new guises in the closing decades of the twentieth century—old time. For a couple of hundred years prior to this, the old-style armour-plated terranosaurus had been under persistent attack from new species of animal known as the social reformer."

Resilience

"Thanks to the efforts of these meddlesome creatures, the vast areas that the terranosaurus—or land barons as they had come to be called—had acquired over the centuries were wrested from them and parcelled out among the landless peasantry. Indeed the process went so far that some contemporary writers began to assert that the species would become extinct."

"They had reckoned, however, without the traditional resilience of these intelligent and ruthless creatures. The great financial earthquakes that caused such devastation throughout the financial world as the twentieth century drew towards its close provided them with a new opportunity to re-establish themselves."

"Whether they actually engineered these upheavals as a means of enabling them to restore their fortunes—as some of our historians now maintain—it is impossible to say with absolute certainty. What we do know is that, having carried through the customary metamorphosis, they lost no time in exploiting the dramatic deterioration in the financial environment produced by these monetary convulsions to start rebuilding their lost empires."

"Using paper money which their natural ally—the banknote—was licensed to generate by operating its credit-creation machinery, they bid up the price of property to such astronomical levels that the weaker and less sophisticated creatures actually found it impossible to compete with them."

"And, once set in motion, the growth of their domains proceeded apace. For the value of the money they had obtained from the banknotes was perpetually shrinking so fast that the debt it represented could be almost extinguished in 10 to 20 years without a cent actually being repaid. Yet the value of the real assets they had acquired went from strength to strength."

Vassalage

"Consequently, they were able to show such magnificent profits on their original acquisitions that they were soon in a position to make many more. And so on and so on until they had gobbled up almost all the land and property there was."

"The dream of creating a property-owning democracy, which had seemed to be so near fulfilment, was now seen to be no more than a dream. Just as the owner-farmer had disappeared from the country, so had the owner-occupier disappeared from the town. The terranosaurus was back in business everywhere, with the rest of the community having to pay generous tribute to him in order to live in the same way as it had done during the Middle Ages."

"Needless to say, the time came when the other creatures rose to throw off this new form of vassalage. But—as we find so often in the pre-Nuclear Accident World—the awakening did not come until after a great deal of suffering had been inflicted. "Let us give thanks," the professor concluded, "that in our modern world we have mechanisms capable of uncovering forces that threaten our social fabric before—rather than after—the damage has been done. We can rest assured that if the terranosaurus had not been wiped out by the Great Nuclear Accident, we would know how to deal with it."

THE LEX COLUMN

Waiting for an opening in Brazil

It is curious how market opinion comes to discount risk and concentrate on opportunity. This is happening now in the case of Brazil—witness the City's enthusiasm for a stock like Brascam, and Ocean Wilson's new all-time highs. In part, this may reflect recent diversion of interest from some of the other speculative overseas markets like Hong Kong, Singapore—for the brave—the Philippines. Yet in its potential Brazil is much more comparable to Japan than to these other peripheral markets.

After all, this is a nation with a population of 100m, and an economic growth rate which has recently been running at above 10 per cent. In real terms, the present Government has imposed political stability since 1964. And as for inflation, that has been beaten down to 10-15 per cent levels which are little removed from rates now familiar in what used to be the economies: much of the stifle is anyway removed by Brazil's system of annual monetary correction.

But breaking into the carefully nurtured Brazilian capital markets from outside is a tricky process. Portfolio investment on any large scale at present (getting small sums of £100 or so a month in or out might be practicable, however). One possibility might be to make a direct investment which could later be switched, by merger or flotation, to the stock market. Even so, only 12 per cent a year could be remitted without incurring penal taxation.

New incentives A decree by the Government last month, however, showed that it is keen to put some life back into the stock markets. Companies are offered a tax rebate equal to a fifth of dividends if the latter are more than half the profits, while shareholders can avoid tax if the income is recycled into more shares. The local indices responded sharply by some 10 per cent in a week (now a slightly smaller market than Sao Paulo). So

there are now hopes that the attitude to external investment might be relaxed.

Brazil is, of course, wary of an inflationary surge of foreign money. But something might emerge from the visit by finance ministers to Europe next month—including, incidentally, an F.T. Conference early in November. If not, any developments might have to wait until the Government has settled down after the change of President next March.

Meanwhile the European Brazilian Bank, apparently in response to Government thinking, is planning an investment vehicle to tap international demand. A prospectus could be out before the end of the year for a \$40m-\$50m closed-end fund, fully invested in Brazilian equities but quoted in London and on the European exchange. The closed-ended structure solves the Brazilians' foreign exchange problems; it would, though, leave the fund's shares vulnerable to high discounts on net worth at times of political uncertainty.

In any case, a heavy emphasis on the market leaders—hard to avoid for a large fund—might not be the best policy at this stage of the game. Brazil has already seen its great bull market in equities, with the Rio Index up from 200 to 5236 in the space of two and a half years up to mid-1971; it had collapsed to 1500 by early this year before recovering recently to around 2500. This still leaves the big glamour stocks on p/e in the 15-20 range, and the interesting anomalies are probably to be found among the many smaller companies—often with solid growth records—which can be picked up at five to seven times earnings.

But these possibilities are of strictly academic interest for the time being. At the practical level, Ocean Wilsons is rather a restricted vehicle through which to participate in an economic miracle (it is capitalised at under £5m.). Last year's more than doubled profits from its Brazilian dock and harbour operations gave a

good impression of the strength of the economy. Brascam, a Canadian company, with a London listing, controls Light SA, a major supplier of Brazil's electric power, and is selling in Canada on a prospective p/e of maybe 4.6 (rising, however, to about eight in terms of remittable income). London buyers are nibbling, although the share price cannot move much until U.S. interest in the stock is awakened.

Laird Group

The year 1973 was comparatively unlikely to produce surprises from Laird Group, and a pre-tax figure of £3.08m. (against £2.55m.) with the forecast of an equally good second half is clearly in line with April targets of about £6m. this year against £5.3m. in 1972.

In fact, there is scope for a usefully better second half, though some fat may be saved up for 1974. In the recovery in the same context. What the market needs is news that Laird is to use its cash.

between the halves, but the same sum from loss elimination in plastics will fall entirely in the current period. Meanwhile the streamlining of the group's steel output has been progressive with increasing benefits to be felt as the year advances; and profits have still to be taken on Jetstream. Thus if Laird does turn in £6.2m. or so, it will probably have been accounting conservatively.

This may be important since the fashionable engineering groups are increasingly likely to be those that offer the best protection against the cycle. The further plus point here for Laird is the one-third of its equity capitalisation now in cash—earning well these days, but obviously more profitably employable in industry, whether within the group (where the return on book capital is around 30 per cent) or outside. A net cash flow pushing towards a fifth of the £27m. equity capitalisation at 75p is relevant for monetary union—of which the market needs is news that Laird is to use its cash.

See also Page 24

Tight security as Heath and Cosgrave prepare for talks

BY DOMINICK J. COYLE AND JOHN BOURNE

THE IRISH Army and Police have been ordered to mount the biggest and most comprehensive security operation in the history of the State for tomorrow's visit here by Mr. Edward Heath for talks on an Ulster settlement with Mr. Liam Cosgrave, the Irish Prime Minister.

The talks, historic in the sense that this will be the first official visit here of a British Premier since an independent Irish state was established more than 50 years ago, are expected to concentrate on two main areas: the proposed Northern Ireland Executive and plans for the creation of an All-Ireland Council.

Key ingredient The two governments are known to view the Anglo-Irish summit meeting as a key ingredient in the recipe for a political settlement in the North acceptable to the mainstream of Protestant and Catholic thinking in the Province. Each side is now putting the emphasis on the need to maintain the momentum towards such a settlement, started with the Northern Assembly elections last June.

Essential to the British view is early and positive progress towards the formation of an executive power-sharing executive in Belfast. The Dublin

Government, supported by the minority Social Democratic and Labour Party in the North, favours simultaneous advance both on the Executive and on the proposed Northern Ireland Council, which will clearly have to take account of the views of the North.

On the other hand, Mr. Heath does not expect or wish to-morrow's statements to go into detail about the possible form and functions of the Council, which will clearly have to take account of the views of the North.

Executive Nor does he wish to reach any public agreement on Mr. Cosgrave's point that the next important stage should be a quadripartite meeting between the two Governments and leaders of the Northern Ireland parties about the constitution of an All-Ireland Council. British Ministers are reasonably optimistic on both counts. They see an special need for the second because of the slow progress at the moment in talks about the creation of a Northern Executive.

They believe that if the Heath-Cosgrave discussions can produce a communiqué, which helps to reassure both the Catholics and the Protestants in Northern Ireland, this will be a considerable achievement.

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British Ministers do not rule out discussions on the formation of the Executive between the Government and the Northern Ireland parties taking place more or less simultaneously with quadripartite contacts about the Council. They seem to agree with Mr. Cosgrave that under certain circumstances such talks about the Council could help the Northern parties to agree on

DUBLIN, Sept. 16.

Guilder revalued by 5 per cent

BY WILLIAM KEEGAN, ECONOMICS CORRESPONDENT

IN A batch of European anti-inflationary measures over the week-end, the Dutch guilder is being revalued by 5 per cent, and the Italian Bank Rate has been raised from 4 per cent to 6½ per cent.

Further anti-inflationary measures are expected to be announced in Holland in to-morrow's Budget. Revaluation of the guilder takes effect this morning, however, following a time when its strength was once again threatening the viability of the EEC currency "snake".

After consultation with the Dutch, the other Benelux countries—Belgium and Luxembourg—announced over the week-end they were not following the Dutch move.

Since 1971, the Benelux countries have had an arrangement under which the margin of their currencies' fluctuations against one another should be kept at 1½ per cent.

The guilder, however, has strengthened much more than the Belgian franc since the Smithsonian agreement of December 1971, and at the end of last month, was 5.07 per cent higher on a trade weighted basis, compared with 2.92 per cent for the Belgian franc.

With Holland running a current account balance-of-payments surplus at an annual rate of over £800m, there was every prospect that a revaluation would be forced sooner or later.

The Dutch revaluation was announced in terms of International Monetary Fund special drawing rights (the new value being SDR 0.282000).

Since the guilder was rising above the top of the EEC "snake" last week, the actual movement of the rate in the

exchanges to-day will be much smaller than 5 per cent.

The fact that yet another formal parity change has had to be made during the short life of the EEC currency "snake" will be regarded as further ammunition by opponents of the EEC timetable for monetary union—of which the second stage is due to begin on January 1, 1974.

Outflow

Continued absence of the U.K. from the EEC joint float is another source of embarrassment to the Community. The size of sterling's recent fluctuations is a good demonstration of the problem of welding it to the other EEC currencies, but the question of the U.K. re-entering the float is in theory due to come up again next month.

The pound's depreciation against December, 1971, levels has moved from 9.74 per cent on June 1 to 19.04 per cent last Friday, and to-day's revaluation of the guilder produces another slight drop in sterling's weighted value. (Holland is quite important in U.K. trade.)

The increase in the Italian Bank Rate has come at a time when Italian interest rates—like those of the U.K. a few months ago—had seemed increasingly out of line with those of other countries.

The Italian Government wishes to prevent any outflow of capital prompted by interest rate considerations, and at the same time, evidently consider industrial recovery is strong enough not to be badly impeded by a tighter monetary stance.

Editorial comment, Page 14
Wage and price controls expected, Page 7

Thorpe rejects coalition idea

BY RICHARD EVANS, LOBBY CORRESPONDENT

ON THE eve of the Liberal Party's most significant Assembly for years, Mr. Jeremy Thorpe, the Liberal leader, declared yesterday that the party was not aiming for a balance of power between the Conservatives and Labour.

Equally, he rejected the idea of a new coalition party of the Centre formed by the Liberals with support from the moderate wing of the Labour Party.

"We are not after a balance of power," he said in a BBC radio interview. "We are after the opportunity of putting our own policies into effect undiluted and the more MPs we get, the more delighted I shall be."

Asked about the possible formation of a new political party, he said: "If you want to see what happens to an unhappy coalition in politics you have to look no further than the Labour Party. I think the subject of a ballot—between the animal breaking apart at the seams. I do not want to see a coalition replaced by another coalition that is equally artificial."

From Mr. Thorpe's remarks it

was apparent that the main aim at this week's Southport assembly will be to present the Liberals as a responsible party with a range of national policies drafted without pressure from any major power bloc.

Despite the recent spectacular by-election successes of the Liberals, Mr. Thorpe was under no illusions about their long-term electoral prospects. "We could poll 20 per cent of the votes and have only 12 seats of we could poll 40 per cent, and still find that the winner takes all."

The Liberals meet this week in a justifiable mood of euphoria. They have won four by-elections and more than 1,500 council seats since last year's Assembly, and have high hopes of defeating the Conservatives in the Berwick-on-Tweed by-election, and possibly even at Hove.

Every effort will be made by party leaders to curb the wilder extravaganzas of the Young Liberals, who have tried to push the party towards more extreme policies in recent years.

The five-day conference at Southport will start to-morrow with four "commissions" at Press.

which interested delegates will have informal discussions on specific aspects of policy and put recommendations to the full conference. Subjects are Parliamentary reform, education, food and agriculture, and the status of women.

The Assembly proper opens on Wednesday with a major speech from Mr. Thorpe and debates on transport, regional policy, competition and corporate power, and on energy policy.

Thursday's business opens with a topical resolution which will almost certainly be on the economy and the cost of living. Lord Avebury, formerly the MP for Epsom, will later address the Assembly on tactics to be adopted before the next General Election. This will be followed after Mr. Thorpe's summing-up speech on Saturday by a debate between the party leadership and delegates on how to win the maximum number of seats at the next General Election.

Between 1,200 and 1,300 delegates are expected to attend the Assembly. There will also be a much greater attendance than usual of the home and overseas

Pay: Civil Servants drop threat

By Noel Howell, Labour Reporter

LEADERS of the biggest civil service union, the Civil and Public Services Association, yesterday agreed to suspend their planned industrial action in the light of last week's Pay Board report on anomalies which identified civil servants as a "special case".

The CPSA is to continue, however, to press the Government to permit backdating of special case increases beyond the beginning of Phase Three suggested by the Board, as are leaders of 220,000 hospital ancillary workers who have lodged a major pay claim seeking a £25 a week minimum rate.

The ancillary workers' unions have asked the employers' side to join with them in approaching the Health Minister to press for backdating of any anomaly rise into Phase Two. Union leaders also want the employers' side to join with them in establishing drawing rights that the ancillary workers meet the criteria laid down by the Board for an anomaly.

Normally linked to the pay of local authority manual workers, the ancillary workers this year had to accept in April 40p a week smaller increases than the local authority men won last November on the very eve of the pay freeze.

The hospital ancillary workers were one of the few groups to try to challenge the £1 plus 4 per cent limit earlier this year and their new pay demands—which would mean increases of about £5.50 a week on male minimum rates—join the growing list of potential challenges to Phase Three policy, once it is determined.

The ancillary workers' current pay deal is due to run out in mid-December while engineers, miners and local authority manuals all have major claims outstanding.

Last Thursday's Pay Board report has however averted any immediate threat of industrial action in the civil service. "The CPSA campaign—now suspended—of selective strikes, mass sit-ins and a one-day national strike would have otherwise started later this month."

Regional rallies—in working hours—are still planned for the middle of this week by the CPSA to explain the implications of the Board's report.

Hint of Barclays union merger

BY NOEL HOWELL, LABOUR REPORTER

THE FIRST public sign of an association approach. Any link up between the 100,000 member NUBE and the 28,500 member Barclays Association would probably be more far reaching than a simple merger. Thinking at NUBE and among some staff associations is moving towards the creation of a new staff union—an umbrella organisation—with individual negotiating bodies being created in each clearing bank, combining both NUBE and staff association membership.

Earlier this year the Lloyds Bank staff association published a plan calling for broadly this set up in the prospect of an ASTMS move into banking has acted as a catalyst in moving NUBE and the staff associations—traditional rivals—closer together.

In the light of the ASTMS move, NUBE is this week expected to shelve its plan to withdraw from the national clearing bank negotiating machinery it currently shares with the Barclays with the staff associations.

There would still be considerable problems of detail in any getting together of NUBE and the staff associations. If successful, though, this could create a major new financial union with a membership potential of around 250,000.

A federal structure would be needed in any new body to accommodate NUBE membership in the Scottish banks, the Trustee Savings Banks, foreign banks and building societies along with the clearing bank associations' desire for considerable autonomy for the staff bodies within each bank.

There is in any case likely to be a shift in negotiating emphasis in the clearing banks away from national machinery to more direct talks over pay with the individual banks.

In Essay News, its association journal, the Barclays staff association points out that with the proposed arrival of the unrecognised ASTMS "it seems hard to see how the present national machinery could remain."



Weather

U.K. TO-DAY

SUNNY SPELLS, showers, in most areas with rain, becoming drizzle, N. and E. of Britain.

London, S.E. and C. England, E. Midlands, S. Wales.

Sunny intervals, showers, W. and W. moderate. Max. 19C (67F). E. Anglia, E. Eng.

Rain at first, sunny showers developing. Moderate. Max. 18C (64F). W. Midlands, S.W. I.

Sunny intervals, showers, W. and W. moderate. Max. 18C (64F). N. Wales, N.W. and E. Wales, N.W. and S.W. Scotland, Glasgo.

Scattered showers, at times drizzle, W. and W. moderate. Max. 18C (64F). N.E. England, Border, N. Wales, N.W. and S.W. Scotland, Glasgo.

Cloudy, some rain, bright, W. and W. moderate. Max. 18C (64F). Orkney and Shetland, some rain, variable. Max. 13C (55F).

Outlook: changeable times, sunny periods. Manchester, 19.52, Glasgo, 20.07.

BUSINESS CENT

City	Midday	Close
Alexandria	27 81	Madrid
Amsterdam	27 81	Manila
Antwerp	27 81	Medan
Bahia	27 81	Montevideo
Bombay	27 81	Nairobi
Buenos Aires	27 81	Rangoon
Calcutta	27 81	Singapore
Canton	27 81	Sourabaya
Cebu	27 81	Tientsin
Colon	27 81	Yokohama
Hankow	27 81	
Hong Kong	27 81	
Kobe	27 81	
London	27 81	
Lyons	27 81	
Manila	27 81	
Medan	27 81	
Montevideo	27 81	
Nairobi	27 81	
Rangoon	27 81	
Singapore	27 81	
Sourabaya	27 81	
Tientsin	27 81	
Yokohama	27 81	

HOLIDAY RESO

City	25	26	27	28	29	30
Algeria	25	26	27	28	29	30
Argentina	25	26	27	28	29	30
Australia	25	26	27	28	29	30
Belgium	25	26	27	28	29	30
Brazil	25	26	27	28	29	30
Canada	25	26	27	28	29	30
France	25	26	27	28	29	30
Germany	25	26	27	28	29	30
Greece	25	26	27	28	29	30
India	25	26	27	28	29	30
Italy	25	26	27	28	29	30
Japan	25	26	27	28	29	30
South Africa	25	26	27	28	29	30
Spain	25	26	27	28	29	30
Sweden	25	26	27	28	29	30
Switzerland	25	26	27	28	29	30
U.S.A.	25	26	27	28	29	30
U.K.	25	26	27	28	29	30

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